Our Nation’s unique and iconic resting place for those who have made a significant sacrifice and commitment to the defense of our country in the Armed Services.”

– Honor Subcommittee, Advisory Committee on Arlington National Cemetery

The Eternal Bivouac of our Nation’s Honored dead...
A place of Remembrance for all citizens...
A connection to our rich National history...
Part of the fabric of our Nation...
A holy place...
A National Shrine...
HQDA principal official staff role
– Responsibilities defined in GO 2017-01

ANMC Staff

ANMC Responsibilities:
• Cemetery policy proponent
• CRO training / certification
  • Establishing gravesite accountability
• Assessing/inspecting Army cemeteries

Secretary of the Army

Executive Director ANMC

Roles and Responsibilities

• Two roles / responsibilities
• Two organizations / TDAs
• Separate funding
• Reports directly to the Sec Army

Arlington National Cemetery

Soldiers and Airmen’s Home National Cemetery

Responsibilities for directing Army National Cemeteries defined in Title 10 U.S. Code
Army Cemetery Locations

Contact: 703.614.7176

- Fort Worden, WA
- Fort Lawton, WA
- Vancouver Barracks, WA
- Fort Stevens, OR
- Benicia, CA
- Fort Douglas, UT
- Fort Missoula, MT
- Fort Sheridan, IL
- Fort McClellan, AL
- Fort Devens, MA

* Potentially divesting to VA

* Does not include 600+ private cemeteries on Army property
Special Projects

- Native American children repatriation from Indian Industrial School, Carlisle Barracks
- Native American repatriation to Presidio of Monterey
- Japanese repatriation from Presidio of Monterey (complete)
Mission: On behalf of the American people, lay to rest those who have served our nation with dignity and honor, treating their families with respect and compassion; in addition, connect visitors to the rich tapestry of the cemeteries living history while maintaining the hallowed grounds in a manner befitting the sacrifice of all those who rest there in solemn repose.

Primary focus: Taking care of veterans and their families

Being perfect - every service, every day

Readiness
Our sacred mission
Ready equipment, ready people
Right resources, right time
Sustainment, always

Taking care of people
Managing OPTEMPO
Training right people, right job
Enhancing security
Enhancing technology
Building team relations

Future of ANC
Increasing the lifetime
Cemetery expansions
Eligibility
Laying to rest with dignity and honor

- **A Cemetery - Our primary mission (every day is Memorial Day at ANC)**
  - 160 services a week: Approximately 30/weekday, 10 on Saturdays
  - 7068 services conducted during FY17
  - Only 1 of 2 national cemeteries operated by the U.S. Army
  - 149 other national cemeteries
    - 135* are operated by the VA
    - 14** are managed by the Department of the Interior

- **Eligibility & unique military honors**
  - Different from VA cemeteries
  - In ground and columbarium

- **Demand and scheduling**
  - At least as many new requests each day as we have services
  - Military Honors most significant challenge (resources)

- **Peace of Mind**
  - Detailed/formal, verified chain with vigilant positive control
  - Structured transfer of custody

* [https://www.cem.va.gov/CEM/about/index.asp](https://www.cem.va.gov/CEM/about/index.asp)
** [https://www.nps.gov/ande/planyourvisit/np-natcems.htm](https://www.nps.gov/ande/planyourvisit/np-natcems.htm)
~ 4 Million visitors a year - Open 365 days
  ▪ Security Enhancements
  ▪ Historic tours

Two national events: Memorial Day and Veterans Day

Hundreds of media events
  ▪ International and national
  ▪ Photographers and film crews
  ▪ Responses to queries

Distinguished visitor/public events
  ▪ 33 Congressional engagements
  ▪ Symbolic visit for many world leaders
  ▪ 2600 Public wreath ceremonies
  ▪ 700+ Honor Flight buses
  ▪ 100+ DV wreath ceremonies

Hosting miscellaneous events
  ▪ Wreaths Across America (WAA)
  ▪ Organizational annual memorial services

A continuous challenge to strike a balance:
   Funeral services (private) and a National Shrine (public)
ANC Mapper System

ANC Mapper is a Geographic Information System (GIS):
- Scheduling grave/niche locations
- Deconflicting funeral routes
- Tracking field operations status
- Identifying: scheduled events
- Executive dashboard

Each headstone has been collected and new interments captured.

ANC Explorer 2.0
- "App of the Year," by Federal Mobile Computing in Jan 2013
- Listed in "GovLoop's Guide": 20 Innovations that Mattered in 2013

Public website:
- Essential information to families and funeral homes
Providing facilities that enable ANC’s mission

Operational Capability
- Administration building renovation
- Funeral procession queuing area
- Tomb of Remembrance
- Salt, sand, soil storage facility

Infrastructure and Utility Upgrade
- Road repair
- Waterline replacement
- Storm water and sewer
- Electrical privatization
- Columbarium flagstone repair

Planning & Resource Management
- Environmental compliance and cultural resource preservation
- Acquire and implement a service order system
- Acquire/implement an asset management system
- Update the ANC Master Plan

*Improve the cemetery’s operational capabilities, fix lingering infrastructure problems, and develop a plan to sustain it all*
Other
Notes

FY18/19 Time to Submit Projects and Service Contracts for Section 106 Review
- EPAS corrective actions—Training (EESOH-MIS) and Inspections (APHC)

Tomb of Remembrance – Stone cover replaced.
- CMB Flagstone – Project Complete

- Sheridan Gate Restoration: Work on hold through winter
- Water/Wastewater Privatization Site Visit 25 Oct

11

USS Maine Memorial Restoration
- Rigging underway - to be complete by Friday. Mosaic floor cleaned. Pavers are out and plans on compacting the ground underway.

12

Amph Window and Door Preservation

13

Spoils Yard
- Finalizing cost – Pending award

14

CMB Vertical work
- Reviewing contractor proposal stipulations.

Boundary Wall Repairs / Improvements (Design Work)
- 2nd QTR18

Sanitary Sewer Line Repairs/Relocation
- Replace/relocate sewer lines in portions of ANC
- Feb 18

Road Rebuild - Lee Drive
- Design/Construction to revitalize this small roadway adjacent to Lee Mansion
- 3rd QTR18

Ord & Weitzel Gate Relocation
- Install newly restored historic gate including twin 22 foot tall stone Columns
- Mar 18

Amphitheater Interior Renovation
- Address living and workspace issues in the lower level of the amphitheater
- 3rd QTR18

Admin Building Renovations
- Renovate interior of this unique and historic structure that serves visitors attending funeral services
- Jan 18

# | Project | Activity
---|---|---
1 | Millennium | Tree stump in section 72 removed. Water meter vault and piping to JBMHH installed. Trench drain work started at West side of CC11.
2 | Funeral Queuing | South end Halsey closed 14-29 Oct, curb work. Irrigation reconnection and sodding underway.
3 | Ord & Weitzel Road | Scheduling/phasing meeting with Contractor 19 Oct
4 | Storm Drain Phase 2 | Sodding nearly done. Curb work on Grant Completed. Milling & Paving Grant night of 19 Oct
5 | Fountain Repairs | Pre-construction meeting held, Contractor site visit complete, work will begin after Veterans Day.
6 | Electrical Privatization | Electrical work complete. Stamped concrete work pending. Fences up around sodded area until sod takes & mowed.
8 | Tanner Amph Rehab | Construction fence & rehab starts after Veteran’s Day.
9 | Irrigation Upgrade | Remaining Items: Taft turf, replacement of broken valve at grant and McCallen, Sir John Dill irrigation test
10 | Old Post Gate Preservation | Scaffolding up and fork lift onsite for removal of north pier cap.
11 | USS Maine Memorial Restoration | Rigging during - to be complete by Friday. Mosaic floor cleaned. Pavers are out and plans on compacting the ground underway.
12 | Amph Window and Door Preservation | Measurement for temporary windows. Will begin on 18th October 2017.
13 |Spoils Yard | Finalizing cost – Pending award
14 | CMB Vertical work | Reviewing contractor proposal stipulations.

Other Notes

- Tomb of Remembrance – Stone cover replaced.
- CMB Flagstone – Project Complete
- Sheridan Gate Restoration: Work on hold through winter
- FY18/19 Time to Submit Projects and Service Contracts for Section 106 Review
- Water/Wastewater Privatization Site Visit 25 Oct
- EPAS corrective actions—Training (EESOH-MIS) and Inspections (APHC)
In the past...

Just as rates of burials and Honors have changed...
So has the geographic footprint of the cemetery.

Old ANC maintenance area and Fort Myer picnic area (Millennium)

Expansion to accommodate repatriation from Spanish-American War and World War 1 (also timeframe of Veterans of the War of the Rebellion reaching approximately 50 years of age – *life expectancy in 1900 was 46.3 years*)

Original military cemetery area

Old South Post Fort Myer (timeframe of JFK death, eligibility restrictions, National Cemeteries Act, Vietnam War, Korean War Veterans reaching 20 YOS, WWI Veterans reaching their 70’s in age)

* University of California, http://u.demog.berkeley.edu/~andrew/1918/figure2.html
Current Efforts Expanding Cemetery Capacity

- **Millennium Project**
  - 27 acres
  - Over 27K burial opportunities
  - Extends capacity to early 2040s
  - Complete in 2017

- **Southern Expansion**
  - 37-40 acres
  - Extends capacity to mid-2050s
  - In planning
The future of America’s cemetery

Capacity & available space
- Millennium
- Southern Expansion
- Geographically constrained location
- Other adjacent areas?

100% capacity in 25 years*

High demand and the eligible population (past, current, & future)

"…well into the future."

Feasible, acceptable, and suitable options and/or actions

*new graves
Strategy

• To invite stakeholders to join the national dialogue; increase the public’s awareness of ANC’s needs continue to far outweigh capability and capacity; and maintain long-term, positive innovative communications

• Solicit/collect public opinion regarding the future of ANC

• Conduct targeted outreach events

• Assist stakeholders with accurate information and queries to the website and call center

Stakeholders include:

• Active Duty, Veterans, spouses

• Public

• Congress/Advisory Committee

• VSO/MSO

For more information on the report to Congress and FAQs visit:

National dialogue begins at Arlington National Cemetery

Survey available
July 2017

Advisory Committee Roundtable held 7 June 2017

Annual Meeting / Exposition
October 9-11 2017

VA Survivor’s Forum
July & Oct 2017

Quarterly meeting
7/8 November 2017

National Convention
September 19-24 2017
(tentative attendance)

VA Survivor’s Forum
July & Oct 2017

Quarterly meeting
7/8 November 2017

National Convention
September 19-24 2017
(tentative attendance)
Southern Expansion Project (Current State)

Arlington County
Federal Government
VDOT
Private
Easement of Federal Government Land
Southern Expansion Project (Future State)

The information on this slide is draft and pre-decisional.
Potential End State Features

Summary
- Service Complex
- Parking
- Stormwater Collection Pond
- Spoils/contractor laydown
- 9/11 VEC
Planning Charrette

• Concepts ranged from dense use of columbaria or niche walls to open fields with niche walls on the outside

Criteria emerged:

• Public Access
• Operational throughput/circulation
• Views; connection to ANC; noise

The information on this slide is draft and pre-decisional
Design Charrette - Views, Grading and Character

Grading

Convex

Concave

5 x 10

5 x 5
Conceptual Southern Expansion with AF Memorial
Interested in bidding work at ANC???

Points of Contact

Colonel Michael Peloquin  
Chief of Engineering, Arlington National Cemetery  
michael.d.peloquin.mil@mail.mil

Greg Hegge, P.E., PMP  
Arlington National Cemetery Program Manager USACE, Norfolk District  
greg.e.hegge@usace.army.mil
Our Nation's unique and iconic resting place for those who have made a significant sacrifice and commitment to the defense of our country in the Armed Services.

– Honor Subcommittee, Advisory Committee on Arlington National Cemetery

The Eternal Bivouac of our Nation's Honored dead…

A place of Remembrance for all citizens…

A connection to our rich National history…

Part of the fabric of our Nation…

A holy place…

A National Shrine…

Arlington is…
…necessary to ensure that the maximum interment and inurnment capacity of the cemetery is not reached until well into the future…

<table>
<thead>
<tr>
<th>Eligibility-centric options or actions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maintain current eligibility</td>
</tr>
<tr>
<td>Adopt VA 24 month active duty service minimum</td>
</tr>
<tr>
<td>Retirees with certain lengths of service</td>
</tr>
<tr>
<td>KIA, active duty deaths, and qualifying awards</td>
</tr>
<tr>
<td>KIA, active duty deaths, and Medal of Honor only</td>
</tr>
<tr>
<td>KIA and Medal of Honor only</td>
</tr>
<tr>
<td>Change eligibility for in-ground burial only</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expansion-centric options or actions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Southern Expansion</td>
</tr>
<tr>
<td>Expand to adjacent government land</td>
</tr>
<tr>
<td>Establish new DoD-run national cemetery</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other options or actions</th>
</tr>
</thead>
<tbody>
<tr>
<td>Find new ways to use existing space</td>
</tr>
<tr>
<td>Preserve a certain number of in-ground plots for KIA/AD/MoH</td>
</tr>
<tr>
<td>Prohibit use of ANC space for monuments</td>
</tr>
<tr>
<td>Enhance VA honors to mirror ANC</td>
</tr>
</tbody>
</table>