OMAHA DISTRICT CONTRACTING UPDATES

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"The views, opinions, and findings contained in this report are those of the author(s) and should not be construed as an official Department of the Army position, policy, or decision, unless so designated by other official documentation."
AGENDA

• NWO Contracting Structure

• Acquisition Support Team (AST)

• Process Improvement - Kaizen
NWO CONTRACTING STRUCTURE

Chief of Contracting – LTC Thomas Lutz (Acting)
Deputy Chief of Contracting – Eric Vokt

Environmental Branch Chief – Lisa Sirois
- Diverse Branch (Cost / FFP / TO / SATOCs / MATOCs / Site Specific / BPAs / Cooperative Agreements)
- Environmental Remediation
- Construction
- A-E Contracting

Military Branch Chief – Cheryl Bunting
- Fuels
- SRM / Construction / Repair of Facilities

A-E Services

Civil Branch Chief – Lee McCormick
- Civil Works
- Civil Works Construction
- Supplies
- Hydropower

AST Branch Chief – Chris Wiehl
ACQUISITION SUPPORT TEAM (AST)

Mission:
The Omaha District delivers quality engineering solutions in a timely and cost-effective manner, through collaboration with our partners, to secure our Nation, energize our economy, reduce disaster risk, protect our environment, and manage our water resources.

Vision:
Engineering solutions for the Nation’s toughest challenges in order to be the federal engineer of choice.

End State:
Deliver innovative, resilient, and sustainable solutions to the Nation and the military.

- Build Acquisition Support Team to streamline acquisition and provide procurement discipline, quality, and risk-management throughout project lifecycle.

Operations Plan FY 16/18

Goal 1: Support National Security
- Develop capability to provide reach-back design support to TAD.
- Develop worldwide coordination/management of FFA/DIA/ELA programs.
- Achieve USACE MCO certification for current Omaha District Fuels TXC program.
- Partner with Military HS stakeholders to improve ability to deliver USASM.
- Design and construct environmentally/operationally sustainable projects.

Goal 2: Deliver the Program
- Deliver USSTRATCOM facility.
- Develop Missouri River Management Plan and Continuing Authority Program opportunities.
- Complete EIS for the Yellowstone intake project in support of project to facilitate species recovery and propery resilience on the Missouri River.
- Deliver quality solutions to E5 programs; procure and execute Aurora WA.
- Build Acquisition Support Team to streamline acquisition and provide procurement discipline, quality, and risk-management throughout project lifecycle.

Goal 3: Reduce Disaster Risk
- Fully exercise Cascadia Disaster Response; maintain/EFP team readiness; fully support response efforts C2 000, Interagency, State, and Regulatory partners.
- Master asset management throughout life-cycle to reduce infrastructure risk.
- Improve interagency coordination with regard to multi-agency permitting.
- Build the Dam Safety Production Center to execute Dam Safety Modifications that will reduce risk to life safety within NWD and POC.
- Create hydropower rehabilitation strategy, pursue customer funding.

Goal 4: Prepare for Tomorrow
- Proactively address command climate concerns in order to develop a climate of trust, competence, commitment, and character.
- Enhance District cyber security and information assurance initiatives.
- Develop Human Capital Strategy to ensure balanced workforce.
- Increase outreach to improve diversity and engagement with Wounded Warrior, ROTC, and STEM students.
- Enhance leader development, growth of technical expertise, and formulate employee sponsor/honoring Boarding programs.

For more information refer to the Omaha District FY16-18 OPLAN on the Water Cooler.
ACQUISITION SUPPORT TEAM (AST)

- Acquisition Support Team formed in April 2015
- Focused, dedicated team streamlining process for efficiency, Best Management Practices
- Matrixed Organization: Contracting, Construction, Project Management, Engineering, and Operations
- Liaisons with Small Business and Office of Counsel
- Currently Workload: 15 actions for $1.5B
- Promote Quality Management System (QMS) – Corps standard process and documentation
- Commander and Senior Leader full support
- Reporting/Accountability
The manning of the AST is subject to change, i.e., variations may occur according to the AST’s mission requirements. AST members may be rotated.
ACQUISITION SUPPORT TEAM METRICS

Tracking the acquisition process:
• Start
• Acquisition approval
• RFP Issued
• Award
• Total Award

Objective: Identify and reduce downtime
HOW CAN WE WORK TOGETHER?

• Market Research
• Proposal dates
• FBO
• Proposal submittals use of AMRDEC
• AAR/Lessons Learned
The Acquisition Support Team (AST)

The AST was established in April of 2013 as a cross-functional Project Delivery Team (PDT) tasked with supporting and improving District acquisition processes and awarding District Delivery Contracts.

The PDT consists of representatives from Contracting, PPMO, Construction, Engineering, and Operations, with liaison from Office of Counsel and Small Business. The current workload consists of 11 design contracts worth approximately $1.3B for Operations, PA (Special Projects and Environmental), and Engineering.

AST initiatives include administering the District Acquisition Strategy Board (DASB), implementing District EDPV, development of the EDPV inventory system and interface, identification of preferred contract types, development of specific Quality Management Systems, and other actions which support District acquisition processes.

This newsletter will primarily be used to communicate AST activities, lessons learned, metrics, and schedule events. It will also include information not specific to the District as well as news of interest of the regional, divisional, and national level that may impact District acquisition. Readers are encouraged to provide feedback and suggestions for future articles or other content are welcome.

Please submit them to webmaster.mil@usace.army.mil.
PROCESS IMPROVEMENT - KAIZEN

An approach that systematically seeks to achieve incremental changes to improve efficiency and quality which in turn provides a positive customer experience.

- Continue to become more efficient
- Making the process simpler, easier, faster
- Solving process problems that impact people

Kaizen: Japanese business philosophy of continuous improvement of working practices and efficiency.
PROCESS IMPROVEMENT - KAIZEN

Overall Purpose: Improve the pre-award acquisition process

Scope: Improve MATOC Task Order(>$500K) Award Process through best value trade-off. Project/Workload acceptance through task order award.

Objectives:
1. Understand current process by process mapping
2. Identify more efficient process
2. Ensure that changes made in pre-award process do not negatively impact post award

Deliverables:
1. Drive first time complete to 90%
2. Determine/track metrics
3. Reduce average time for award by 50%
4. Reduce number of process steps by 50%
# PROCESS IMPROVEMENT - KAIZEN

<table>
<thead>
<tr>
<th>Current Process:</th>
<th>Expected Results:</th>
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<tbody>
<tr>
<td>Action Steps: 130</td>
<td>Action Steps: 78 (40% Improvement)</td>
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<tr>
<td>Lead Time: 6+ months</td>
<td>Lead Time: of 3.5 months (40% Improvement)</td>
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<tr>
<td>Hand-offs: 15+</td>
<td>Hand-offs: 8 (50% reduction)</td>
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**Key Differences in Process**
- Programmatic PASB/SCAR/ATOPSEC/etc
- FAR 15 to 16.505 – Simplified SSDD, no SSP or SSEB report
- Standardized templates
- Early alert to MATOC pool
- Concurrent reviews
- Combined BCOES & 100% review
- Educated and trained staff on standard process
- Better communication both internally and externally
Guiding Principles – True North

- Collaborative Effort
- Concurrent Reviews
- Standardization – Process and Documentation
- Early involvement by customer and contractor (Stakeholders)
- Dedicated Team