Making 30,000 look and feel like 300,000 to assure Allies, deter adversaries, and protect US interests and personnel.

Enduring Priorities
- Readiness
- Leader Development
- Enhancing the Alliance
- Dynamic Presence

Lines of Effort
- Deter Aggression
- Support Allies, Partners, and NATO
- Set the Theater
- Prepare and Protect Army Forces
- Operationalize the Headquarters

Enabled Environment
- Interoperability
- Freedom of movement – “Cross-Border Military Mobility”
- “Fight Tonight” Posture

Year of Execution - 2017
Enhanced Forward Presence (eFP)
- Interoperability Laboratory
- National Defense Planning
- Army Reserve and National Guard (22 SPP)
- Interoperability Laboratory
- National Defense Planning

Regionally Allocated Forces
- 3/4 Armored Brigade Combat Team
- 10th Combat Aviation Brigade
- Multi-Compo 497th Combat Sustainment Support BN
- Combat Configured
- Forward issued

Tailored Forward Presence
- Saber Guardian
- JMTG-U – 45th IBCT, Oklahoma National Guard
- KFOR – 39th IBCT, Arkansas National Guard

Year of Integration – 2018
Connecting Ideas
- Operationalize the HQ
- Alliance Capability / Capacity
- Theater Fires Construct

Complex Exercises
- Dynamic Front 18, 24FEB-10MAR
- Joint Warfighting Assessment, 20APR-11MAY
- Saber Strike 18, 3-15JUN

Codifying Standards
- Lessons Learned / NATO STANAGS
- OBJ-T
- Operational Plans

Why Europe?
- Shared Values
- Global Trade – 1/2 Global GDP
- Cost of Deterrence less than the Cost of War
- Network of Willing Allies and Partners
## ODCSENG Construction Summary

<table>
<thead>
<tr>
<th>Country</th>
<th>Projects</th>
<th>Total Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Estonia</td>
<td>3</td>
<td>$2.0 Million</td>
</tr>
<tr>
<td>Latvia</td>
<td>31</td>
<td>$17.5 Million</td>
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<tr>
<td>Lithuania</td>
<td>33</td>
<td>$15.2 Million</td>
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<tr>
<td>Poland</td>
<td>46</td>
<td>$393 Million</td>
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<tr>
<td>Ukraine</td>
<td>2</td>
<td>$0.243 Million</td>
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<tr>
<td>Romania</td>
<td>74</td>
<td>$101 Million</td>
</tr>
<tr>
<td>Total</td>
<td>217</td>
<td>$547 Million</td>
</tr>
</tbody>
</table>

### Breakdown by Purpose

- **Training Readiness**: 101 projects, $43.5M
- **Power Projection**: 67 projects, $454.8M
- **Life Support**: 36 projects, $41.2M
- **Mission Command**: 13 projects, $7.3M

### Breakdown by Proponent

- **7th ATC**: 102 projects, $51.1M
- **21st TSC**: 25 projects, $81M
- **MCE**: 15 projects, $14.1M
- **Rotational Aviation**: 20 projects, $23.5M
- **10th AAMD**: 3 projects, $8.1M
- **JMTG-U**: 2 projects, $0.243M
- **USAREUR**: 18 projects, $297.6M
- **IMCOM-E**: 31 projects, $50.9M
- **TRANSCOM**: 1 project, $20.6M

### Breakdown by Executing Agency

- **USACE**: 118 projects, $488M
- **NSPA**: 58 projects, $30.3M
- **Troop Labor**: 26 projects, $12.6M
- **409th**: 2 projects, $0.243M
- **Host Nation**: 5 projects, $9.2M
- **NATO**: 8 projects, $6.7M

### Breakdown by NSIP/NATO

- **NSPA, Bulgaria**: FY18 Kennel $TBD
- **MILCON, Latvia**: FY18 Aircraft Rinse System $1.1M
- **NSIP/NATO, Latvia**: FY18 Aviation Maintenance Building $1.2M
- **NSIP/NATO, Poland**: FY19 Rail Line Extension w/ Railhead $14.3M
- **NSIP/NATO, Romania**: FY19 Fuel Storage Capacity $13M
- **NSIP/NATO, Ukraine**: FY18 Kennel $TBD

### Breakdown by Executing Agency

- **USACE**: FY18 Long Term Equipment / Maintenance Complex & Ammo Storage Area $223M
- **NSPA**: FY18 Loading/Unloading Ramps $TBD
- **Lielvarde, Latvia**: FY18 Aircraft Rinse System $1.1M
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