# The University of Washington's Upcoming Capital Program

**Society of American Military Engineers** 

January 26, 2023





**Steve Tatge-** Associate Vice President for Asset Management, UW Facilities

**Beck Eatch-** Executive Director- Interim, Project Delivery Group, UW Facilities

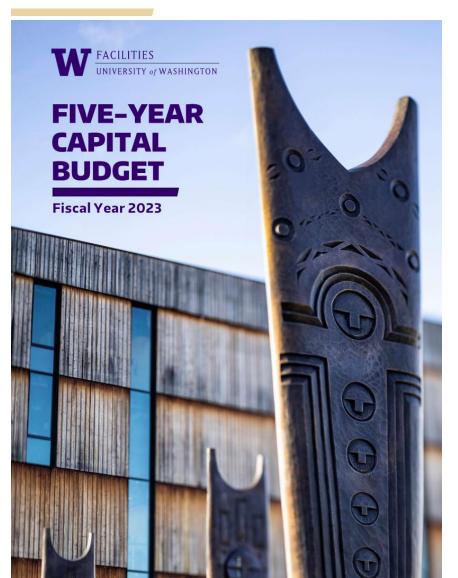
**Monica Acevedo-Soto-** Director, Procurement & UW Business Diversity & Equity, UW Facilities

#### Agenda

- > Our Five-Year Capital Plan and Funding Plan
- > Deferred Maintenance Backlog and its Implications
- > Selected Projects
- > Business Diversity and Equity



### Five-Year Capital Budget- Regents approve each June



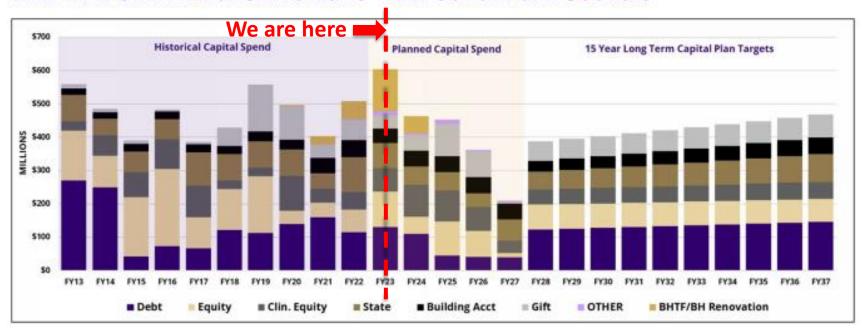
https://facilities.uw.edu/files/ media/fy23-five-year-capitalbudget-final.pdf





### The Big Picture- Funding Sources

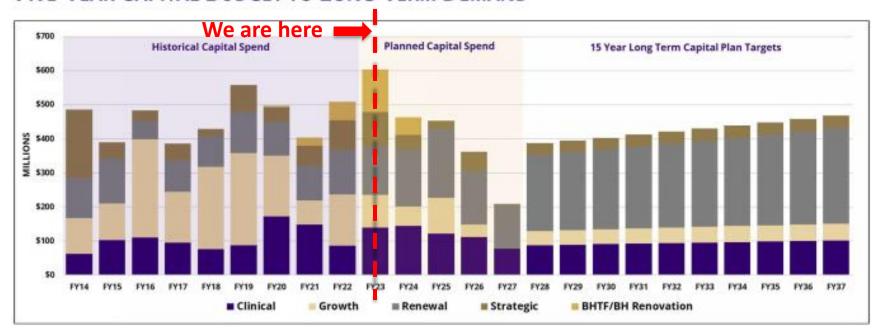
#### FIVE-YEAR CAPITAL BUDGET TO LONG-TERM USE OF FUND SOURCES





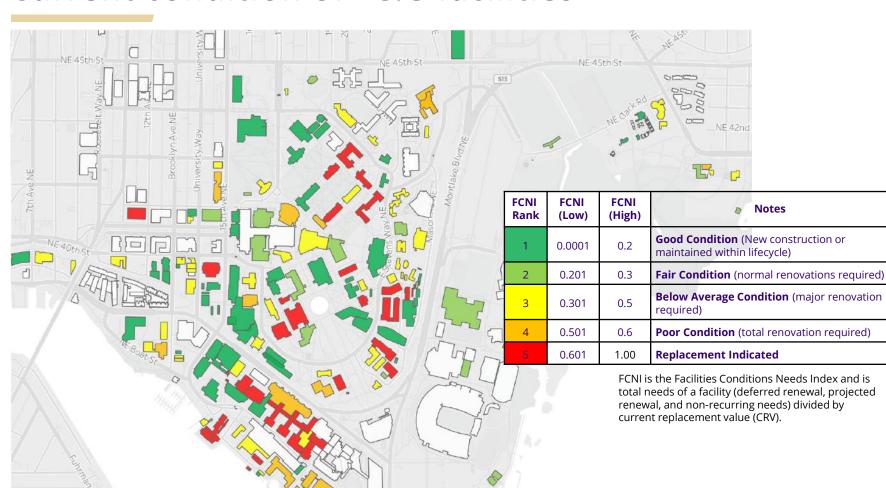
### The Big Picture- Funding Uses

#### FIVE-YEAR CAPITAL BUDGET TO LONG-TERM DEMAND





#### **Current condition of E&G facilities**



### **Our "Major" Projects**

- FY 23-27 Capital Budget \$3.5B, \$700M+/- per yr.
- Above \$15M, typically new buildings or major renovations
- Progressive Design-Build: either a 2-part GMP contract or an "IPD-like" contract with shared risk and reward
- Builder first, then Architect; or Builder & Architect self-select.
- Increasing reliance on Developer-led projects
- Emphasis on collaboration and lean principles



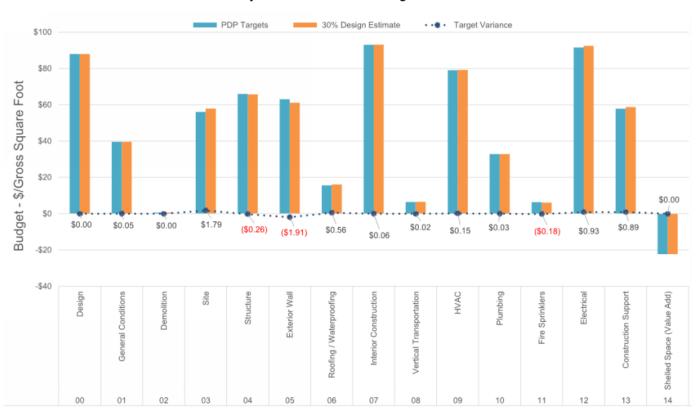
### **Key Tools: Target Value Design**

#### **BUDGET UPDATE**

- Target Budget:
  \$53,612,861 total\*
- 30% 40% Design:
  \$53,782,458 total\*
- January 26 Variance:
  \$1,025,433 / 1.94%
- Current Variance: \$169,597 / 0.32%
- Building Area: 79,519GSF
  - \*(\$1,765,886) shelled space target is included

Taxes, insurance and contingencies are not included

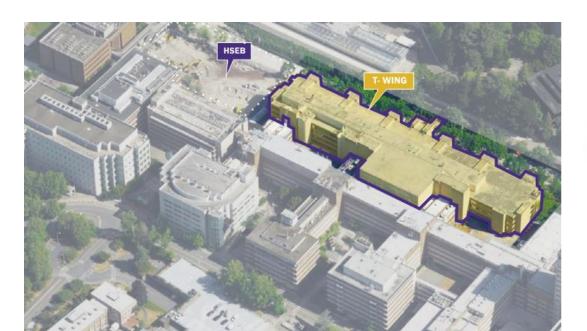
#### Project Definition to 30-40% Target Variance

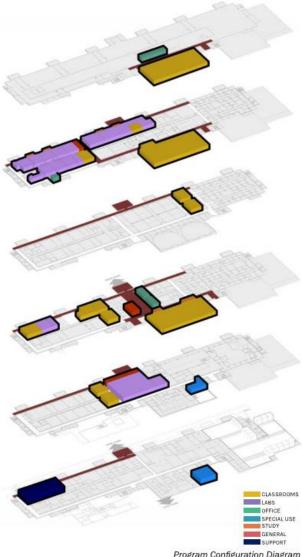




### T-Wing Renovation Ph. 2

- \$64M targeted renovation, early in Project Definition
- Focus on Educational spaces
- \$95M Phase 3 is intended





Program Configuration Diagram



#### **Intellectual House Ph. 2**

- \$11.5M project, pending State, donor, and other funding
- In current capital project request





#### **Behavioral Health Renovation**

- \$15M project, pending State funding and UW Regent approval
- In current capital project request
- KMD Architects and BN Builders





#### **Haggett Hall Demolition and Site Restoration**

- \$22.5M project, Anderson Construction selected
- Pending funding availability, intended to include replacement of Haggett in a \$156M project





#### Anderson Hall Renovation

\$42M Substantial Alteration- systems, envelope, educational spaces

Construction pending inclusion in capital

appropriation





### **Chemical Sciences Building**

**Target Budget: \$240M** 

**Pre-Design Study Underway** 



New mode of science where curiosity driven research can transform real world applications in real time.

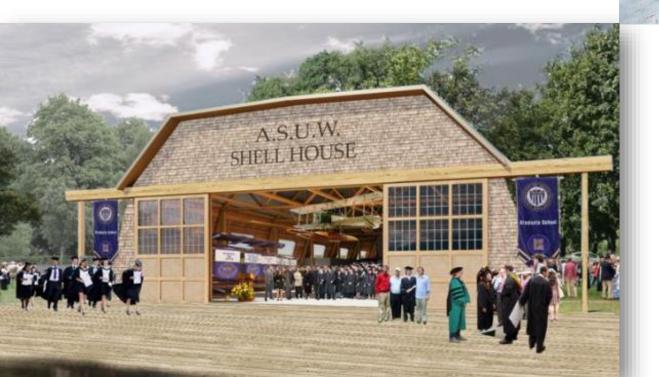




ASUW Shellhouse Restoration and Waterfront Improvements

### **Capital Campaign underway**

- ~\$15M Goal
- Event, Exhibit, & Recreational Uses





### "Minor" Works Projects

- \$30-50M a year, with focus on infrastructure and program improvements
- Combination of State and UW Central funding
- Many projects are under \$2M







#### **Clinical Projects**

- Ultimately \$40-60M a year, with focus on infrastructure and clinical improvements
- UWMC debt funding
- Mix of project sizes, many below \$5M
- Montlake & Northwest campuses, plus clinics





### **Smaller Project Procurement**

#### **Contracting Tools and General Approach:**

- Job Order Contracting up to \$500K per work order
- Design/Bid/Build and GCCM \$500K-\$2M
- Design/Build typical above \$2M; Progressive DB with a GMP
- Small Works and Critical Patient Care Rosters
- Master Term Agreements and individual A/E selections





### **Consulting and Professional Services**

#### **General Approach:**

- Master Service Agreements- 4 years, with 1 year renewal; annual solicitations
- Diverse business focused, women and minority owned firms currently make up substantial portion of our agreement holders.
- Use of DES Consultant Roster limited
- Advertise in the DJC, UWF Bidding Opportunities.
- <u>https://facilities.uw.edu/projects/business-opportunities/solicitations</u>

#### **Business Diversity and Equity**

- Executive Sponsor of the enterprise-wide program which includes all primary business units
- Seek to identify and leverage buying opportunities
- Focus on creating equitable opportunities in all aspects of University business

FY2022 saw \$240M in combined spend to diverse firms, \$40M for capital construction.





#### **UW Facilities**

#### **UNITS AND KEY PARTNERS**

- > Finance & Administration (includes Procurement)
- > Maintenance & Construction
- > Campus Energy, Utilities, and Operations
- > Campus Architecture and Planning
- > Project Delivery Group (major construction)
- > Real Estate
- > Transportation Services
- School of Medicine, Housing & Food Services, Athletics, Academic Units

Contracts for **public works** and **professional services** 



### **Business Diversity and Equity**

#### Consulting and Construction Categories We Track

#### **State Certifications**

Minority (small)

Women (small)

#### **Federal Hwy**

**Minority** 

Women

(NWMMSDC)

Disadvantaged

#### Federal (general)

Veteran (& disabled)

Small (SBA)

Disadvantaged, general

#### **Self-Identification**

**LGBTQIA** 

Women-owned (any size)

Minority-owned (any size)

#### **Northwest Mt Minority Supplier Diversity Council**

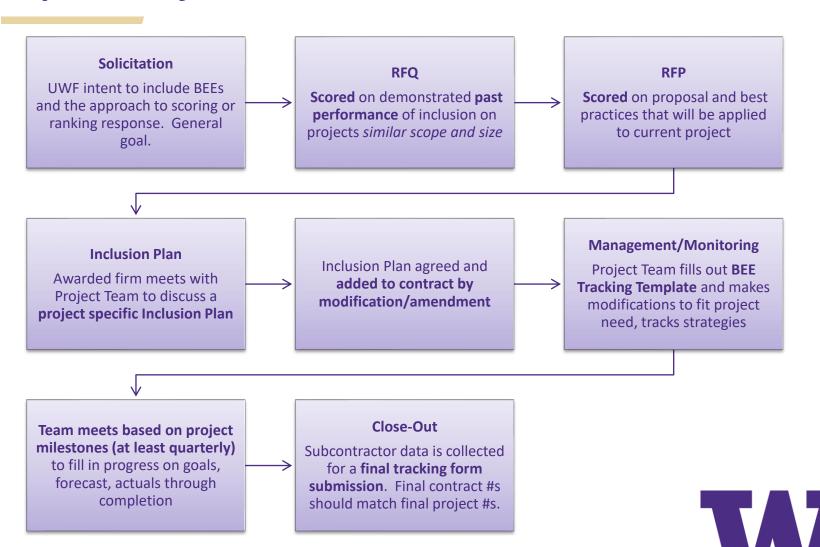
Minority

#### Women Business Enterprise Council (WBEC)

Women



### **Capital Projects – Inclusion Plans**



## Thank you!



## **Parking lot**



### **Our Approach**

- Integrated Planning and Asset Management
- Emphasis on Renovation/Renewal over New Space
- Collaborative Project Delivery
- Robust Transition to Occupancy
- Enhanced Business Equity via Strategic Procurement



