# The University of Washington's Upcoming Capital Program

Society of American Military Engineers

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UNIVERSITY of WASHINGTON



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#### Agenda

- > About UW Facilities
- > Project Funding
- > Our Five-Year Capital Plan and Selected Projects
- > Business Diversity and Equity

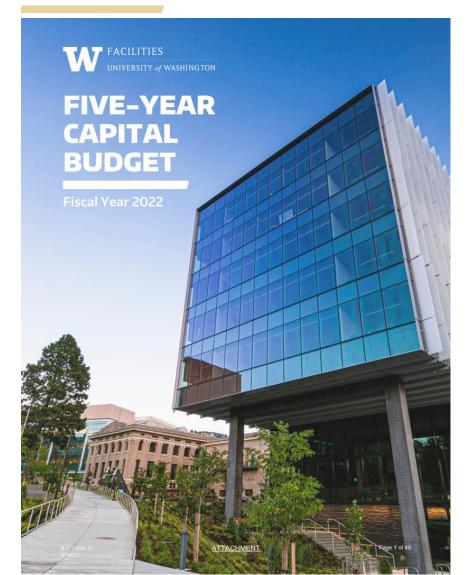
# **Our Approach**

- Integrated Planning and Asset Management
- Emphasis on Renovation/Renewal over New Space
- Collaborative Project Delivery
- Robust Transition to Occupancy
- Enhanced Business Equity via Strategic Procurement





#### Five-Year Capital Budget- Regents approve each June



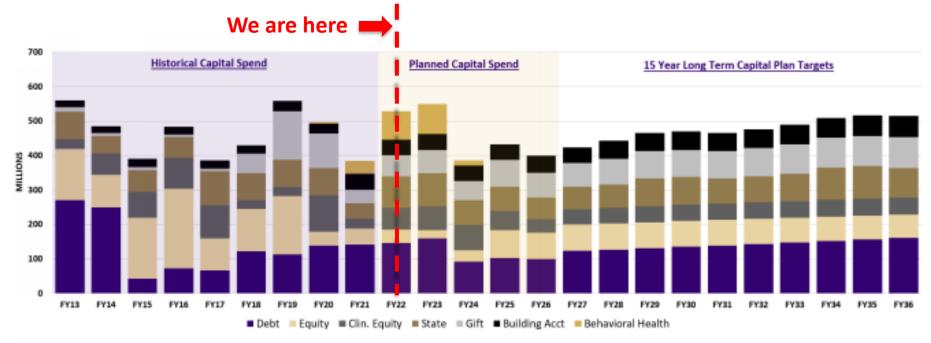
#### https://facilities.uw.edu/ planning/capital-budget





#### The Big Picture- Funding Sources

#### FIVE-YEAR CAPITAL BUDGET TO LONG-TERM USE OF SOURCES

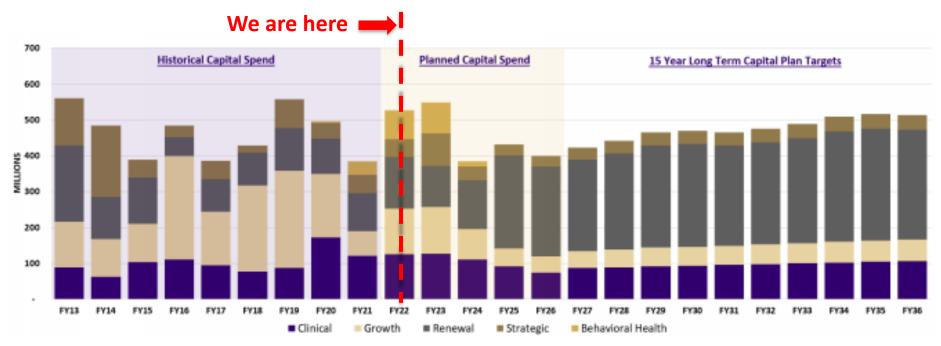


https://facilities.uw.edu/planning/capital-budget



#### The Big Picture- Funding Uses

#### FIVE-YEAR CAPITAL BUDGET TO LONG-TERM DEMAND



https://facilities.uw.edu/planning/capital-budget

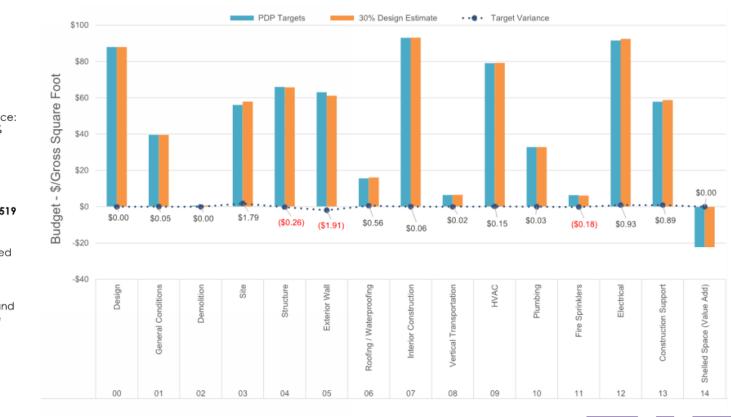


### **Our "Major" Projects**

- FY 22-26 Capital Budget \$3.1B, \$600M+/yr.
- Above \$15M, typically new buildings or major renovations
- Progressive Design-Build: either a 2-part GMP contract or an "IPD-like" contract with shared risk and reward
- Builder first, then Architect; or Builder & Architect self-select.
- Increasing reliance on Developer-led projects
- Emphasis on collaboration and lean principles



## **Key Tools: Target Value Design**



#### BUDGET UPDATE

- Target Budget:
  \$53,612,861 total\*
- 30% 40% Design:
  \$53,782,458 total\*
- January 26 Variance: \$1,025,433 / 1.94%
- Current Variance: \$169,597 / 0.32%
- Building Area: 79,519
  GSF

\*(\$1,765,886) shelled space target is included

Taxes, insurance and contingencies are not included

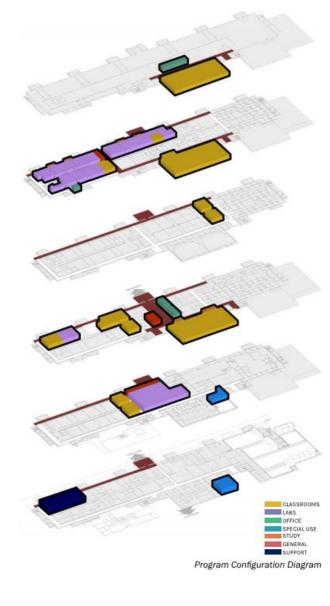
Project Definition to 30-40% Target Variance



## **T-Wing Renovation Ph. 2**

- \$64M targeted renovation, pending Regent approval at March meeting
- Focus on Educational spaces
- \$95M Phase 3 is intended

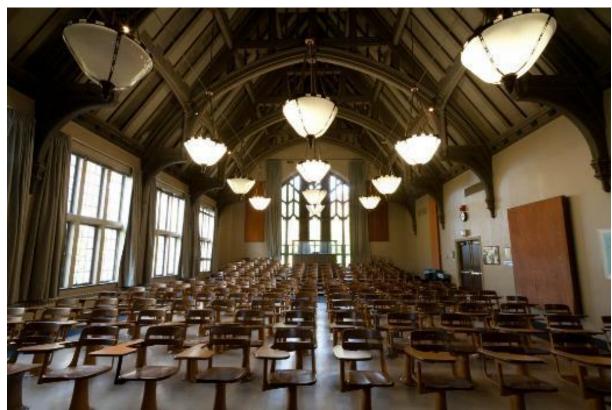






#### Anderson Hall Renovation

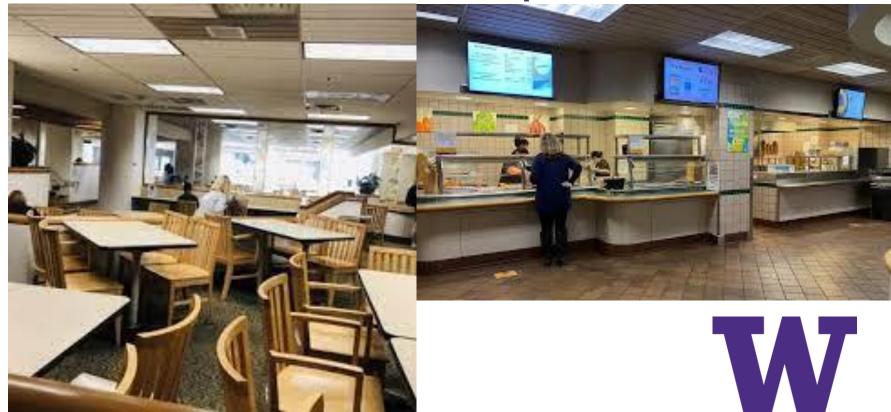
- \$30M Substantial Alteration- systems, envelope, educational spaces
- Pending inclusion in capital request





#### **UW Medical Center Plaza Café Renovation**

- ~\$40M Phased Renovation of Kitchen and Dining
- Part of a renewed UWMC capital program at Montlake and Northwest campuses



## ASUW Shellhouse Restoration and Waterfront Improvements

## **Capital Campaign underway**

- ~\$13M Goal
- Event, Exhibit, & Recreational Uses





#### "Minor" Works Projects

- \$30-50M a year, with focus on infrastructure and program improvements
- Combination of State and UW Central funding
- Many projects are under \$2M

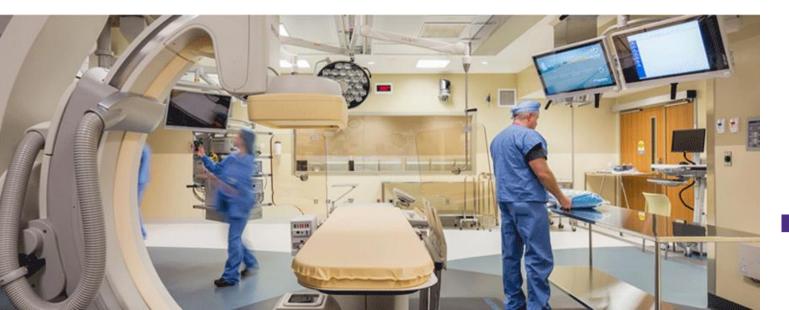






### **Clinical Projects**

- Ultimately \$40-60M a year, with focus on infrastructure and clinical improvements
- UWMC debt funding
- Mix of project sizes, many below \$5M
- Montlake & Northwest campuses, plus clinics



### **Smaller Project Procurement**

**Contracting Tools and General Approach:** 

- Job Order Contracting up to \$500K per work order
- Design/Bid/Build and GCCM \$500K-\$2M
- Design/Build typical above \$2M; Progressive DB with a GMP
- Small Works and Critical Patient Care Rosters
- Master Term Agreements and individual A/E selections





### **Consulting and Professional Services**

#### **General Approach:**

- Master Service Agreements- 2 years, with 2 year renewal; annual solicitations
- Diverse business focused, women and minority owned firms currently make up substantial portion of our agreement holders.
- Use of DES Consultant Roster limited
- Advertise in the DJC, UWF Bidding Opportunities.
- <u>https://facilities.uw.edu/projects/business-</u> <u>opportunities/solicitations</u>



### **Business Diversity and Equity**

- Executive Sponsor of the enterprise-wide program which includes all primary business units
- Seek to identify and leverage buying opportunities
- Focus on creating equitable opportunities in all aspects of University business

FY2021 saw \$249M in combined spend to diverse firms, which included 109 OMWBE-certified firms





### **Business Diversity and Equity**

#### **Consulting and Construction Categories We Track**

#### **State Certifications**

Minority (small) Women (small)

#### **Self-Identification**

LGBTQIA Women-owned (any size) Minority-owned (any size)

#### **Federal Hwy**

Minority Women (NWMMSDC) Disadvantaged

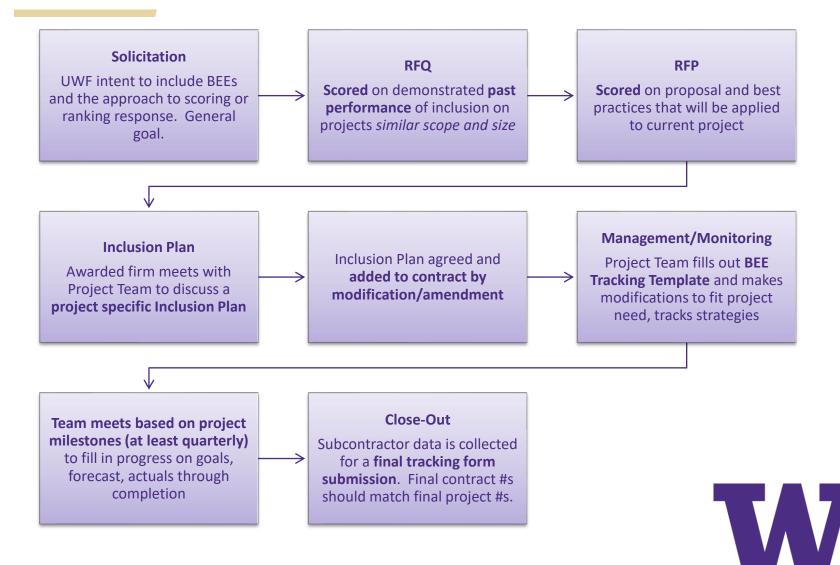
#### **Northwest Mt Minority Supplier Diversity Council** Minority

Women Business Enterprise Council (WBEC) Women

**Federal (general)** Veteran (& disabled) Small (SBA) Disadvantaged, general



#### **Capital Projects – Inclusion Plans**



**Thank you!** 

