



**Dedicated to  
National Security**

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*SINCE 1920*

**DISCOVER  
YOUR ROLE  
IN BUILDING  
AMERICA'S  
FUTURE.**

**Cindy Lincicome, F.SAME  
President – Elect**


**TLI Construction, Inc.**

Society's overall efforts are aligned in advancing our mission and vision and executing our strategic goals, which are designed to drive member engagement and support key national security- and infrastructure-related concerns.

## **SAME National President**



**Rear Adm. Mark A. Handley,  
P.E., F.SAME, USN (Ret.)**



## ***Strategic Plan 2025 – 5 Goals***

- Strengthen Industry-government Engagement
- Build And Sustain Resilient Communities
- Develop Leaders For The Profession
- Enrich The Stem Pipeline For The Nation
- Prepare Service Members And Veterans For The A/E/C Industry



## ***2021 – 2022 National Focus***

1. Industry-Government Engagement through thought leadership
2. Strengthening the Society through diversity, equity, and inclusion (DEI) efforts
3. Key Leader Development

# #1 Industry Government Engagement

*Key Outcome: SAME provides thought leadership that directly brings awareness to key IGE issues and solutions*

- Defense Authorization Act, VA and SBA – certifying VOSB, Project Partnering , Cost Estimating, TORN , Process, Alternative Delivery Method, SBA Size Standard

**IGE Program Management** provides a *deliberate, consistent, repeatable, & transparent* process to manage national-level IGE efforts ensuring we deliver impact and maximize use of available resources in the service of our National Security

# #1 Industry Government Engagement

*New IGE Topics being Validated and Approved by the Executive Committee*

JOINT ENGINEERING OPERATIONS								
Joint Engineering Training Conference (JETC) WFX Program	SAME		Education	N/A	Jim Romasz			JECO, FAM, AP, RES COIs;
Joint Engineering Operations Course (JEOC)	COI		Education	N/A	Jim Romasz			JECO COI
			Education					
PENDING PRESSING ISSUES								
Infrastructure Bill (Capacity)(USACE)	USACE	1	Advocacy / Education					FAM, SB, E&S COIs;
Energy Resilience (CG)	EAG, COI	1	Advocacy / Education				E&S	E&S, RES, FAM COIs;
Per- & Polyfluoroalkyl Substances (PFAS) (OSD)	EAG	1	Advocacy / Education			Jeff Davis	ENV	ENV, FAM COIs;
Cyber Security in the Built Environment (CG)	EAG, COI	1	Advocacy / Education		Lucian Niemeyer, Brian May			FAM, AP, SB, RES COIs;
Climate Change (OSD)	EAG	1	Advocacy / Education				RES	RES, ENV, E&S, FAM COIs;
Joint Industry - Government Training (Business acumen, procurement, etc.) (OSD)	EAG	1	Education				FAM	FAM
SAME SP Goals 3-5 (NAVFAC)	EAG	3-5	Education / Advocacy			Jeff Davis	HC	
Construction means and methods (prefabrication, etc.) (NAVFAC, USACE)	EAG	1	Education / Advocacy					JECO
Underserved communities (VA)	EAG	1	Education / Advocacy					
Facilities Sustainment Modernization (SAME (M Handley))	EAG	1	Education / Advocacy					

# ***Diversity, Equity, And Inclusion (DEI)***

***Key Outcome:*** SAME helps to initiate conversation and direct efforts that will increase the diversity of all types in the A/E/C profession and within our membership.

- Led through a Working Group in the Membership COI
- Improving DEI at all levels of leadership in our Society
- Focusing on efforts to increase overall diversity of thought in the A/E/C profession in supporting national security

# ***Key Leader Development Commission***

***Key Outcome:** Continue the KLDC and its efforts to widen the Society's pool of leadership candidates through identification, mentoring, nurturing, encouragement, opportunities, and recognition.*

- Led by Col Matt Altman, PE, S.FAME, established in 2017
- Build up SAME's leadership pipeline and ensure it more fully represents the membership base in all aspects
- Demystify requirements, expectations, and selection processes



# *Make It Happen!*



*SAME: The  
Second  
Century  
Begins –  
Preparing for  
the Future  
by Building  
on the Past*

*Registration is  
Open!!*



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*[www.samesbc.org](http://www.samesbc.org)*



# Col. Julie A. Balten

President  
SAME Los Angeles Post

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# Col. Julie A. Balten ~ *By the Numbers*

- 63rd Commander of the USACE, Los Angeles District
- More than 23 years of active service
- Leads 746 military and civilian personnel (operating in a 226,000-square-mile area of California, Arizona, Nevada and Utah)
- Responsible for a \$750 million annual budget for planning, engineering, construction, asset management, regulatory, emergency management and environmental services for
- Responsible for 3 Army and 8 Air Force installations, inter-agency and international customers, and the nation's civil water resources infrastructure in the Southwest
- Current value of assets worth \$240 million.

# Col. Julie A. Balten

- Commissioned as an engineer officer in 1997
- Bachelor of Science in Civil Engineering, United States Military Academy at West Point
- Holds 3 Masters of Science
- Command and staff positions for engineering units at the platoon, company and battalion levels, as well as joint positions, both at home and abroad
- Awards & Decorations Include:
  - Defense Superior Service Medal, Bronze Star, Meritorious Service Medal (3rd Award), Army Commendation Medal (2nd Award) and the Army Achievement Medal.
  - Parachutist Badge, Air Assault Badge and Office of the Secretary of Defense Identification Badge.



**Col. Julie A. Balten**  
63rd Commander  
USACE, Los Angeles District

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