



# **"Using AT/FP Requirements and UFC 4-020-01 Design Process to Increase Climate and Natural Hazard Resilience of Military Installation Infrastructure and Mission-critical Assets!"**

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# Climate and Severe Weather Hazards in Action





# Agenda

- **Key Terms and Definitions**
- **Perspectives on Resilience**
- **Typical Climate/Natural Hazards**
- **Mission-Critical Design Standards**
- **Adapting UFC 04-010-01 Process for Installation Climate Impact Analysis**
- **Using UFC 4-020-01 Spreadsheets**



# **True Story: The Marshall Fire**

## **Urban Wild-Fire 8 Miles North of My Home in Arvada, Colorado**

### **30 December 2021**

**On our way to lunch...**



**After lunch...**



*NPR.org*

# Boulder County Colorado Urban Wildfire - 30 December 2021

- The wildfire was **fueled by 55 mile an hour winds gusting to 70/80/105 mph**
- **Created a “blowtorch” effect**
- **Grew quickly to 122 acres (49 hectares) with no containment**
- **35,000 people evacuated... some with less than 30 seconds to leave!**
- **2 people died...**
- 5 • **> 1000 pets perished...**





**6,200 acres burned**

**Over 1000 homes and other buildings destroyed**

**Over 2 Billion \$\$ in damages**

**It snowed the next day...**



# Lessons Learned and Effective Design

See: [firewise-construction2012.pdf](#)

“Site Design & Building Materials Based on the 2009 International Wildland-Urban Interface Code”

## Chapter 4: Building Design

- Vents, eaves, soffits, gutters, downspouts and decks
- Ignition-resistant construction class

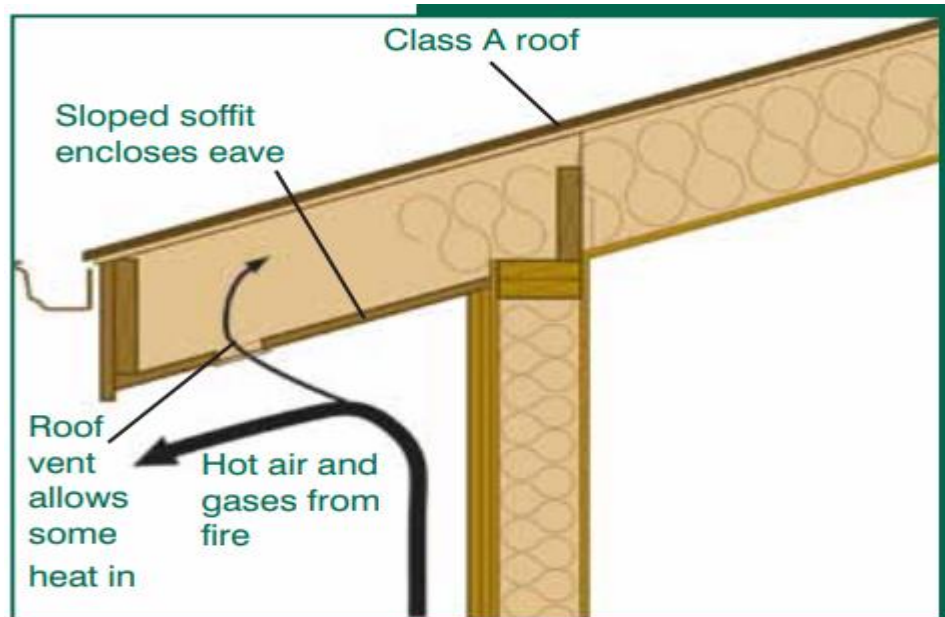


Figure 4-8: Open eave with soffit

*“The eave should be covered with a soffit. If the soffit is applied directly to the rafter eave, it forms a sloping soffit, which creates a pocket that can trap fire.”*

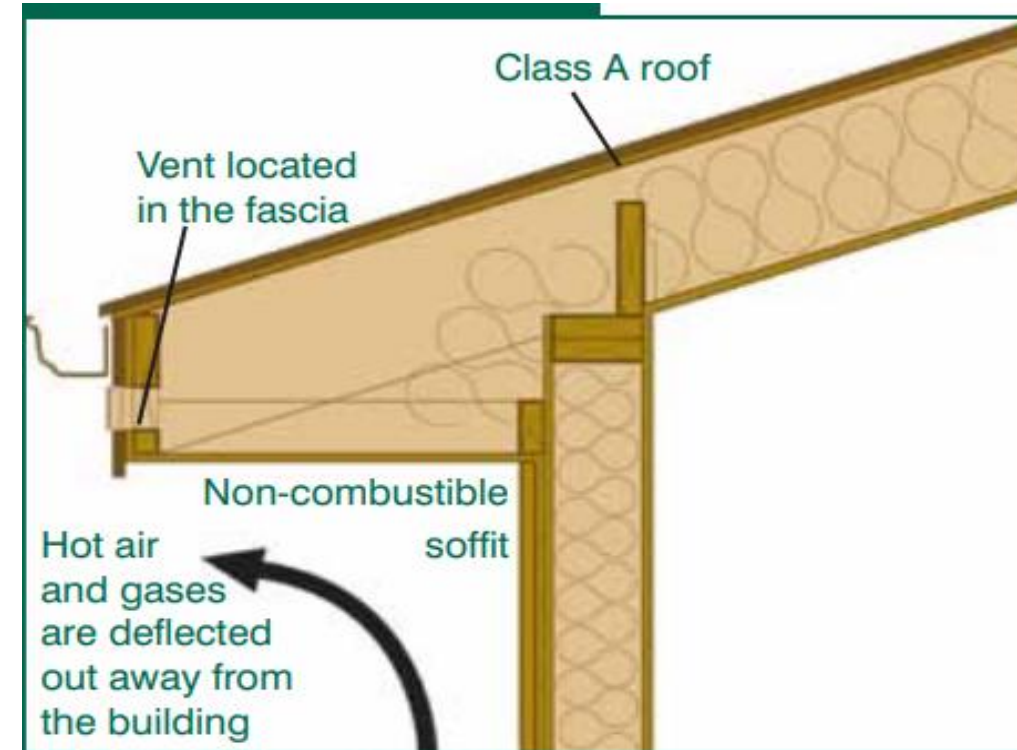


Figure 4-9: Fully enclosed soffit with isolated vent





# Indicators for Prioritization of Climate and Natural Hazard Impacts

- **Location specific Asset Data**
  - Geographic location
  - Proximity to hazard
  - Past events
  - Site-specific knowledge
  - Physical condition
  - Age
  - Mission/Purpose/Criticality
  - Exposure, Sensitivity, Adaptive Capacity
  - Vulnerability
  - Security
  - Design and Construction Standards







# Typical Climate Severe Weather and Natural Hazards

- Severe Wind: Hurricane, Tornado
- Flooding: Riverine, Coastal, Pluvial
- Severe Temperature: Heat and Cold
- Lightning
- Drought/Water Scarcity
- Wild-Fire

*The River Neckar, Heidelberg, June 3, 2024; 3 m above regular level; reached 5.1 m above that day. AP*





# Have a Shared Understanding of Terms and Definitions!

- **Hazard** - A condition with the potential to cause injury, illness, or death of personnel; damage to or loss of equipment or property; or mission degradation.  
(DoD Dictionary, 2021)
- **Resilience** - The ability to anticipate, prepare for, and adapt to changing conditions and withstand, respond to, and recover rapidly from disruptions.  
(DoDD 4715.21)
- **Risk** – Probability and severity of loss linked to threats or hazards and vulnerabilities.  
(DoDD 3020.40)

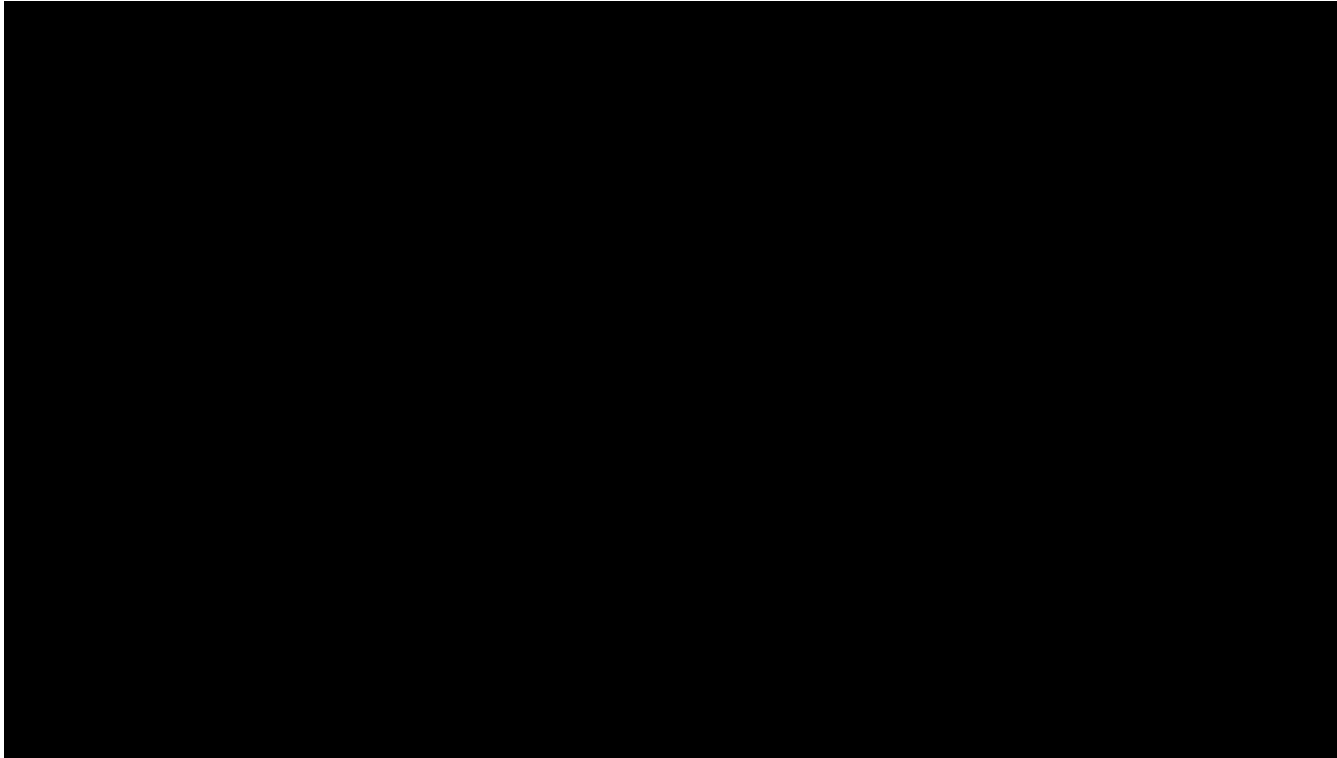






# Increasing Military Installation Resilience

<https://www.specialwarfaretw.af.mil/News/Video/?videoid=899620&dvpTag=NDR&dvpcc=false#DVIDSVideoPlayer43860>







# 3 Key Perspectives on Resilience

- **Scientific**: Sustainability, Environmental – Species, Carbon, Air, Land, Water, Data
- **Engineering**: Standards, Design, Construction - Built and Natural Infrastructure, Nature Based-Solutions (NBS)
- **Organizational**: Managerial, Operational - Leadership, Managers, Operators, Staff, Assets, Risks, Opportunities, Objectives
- Organizations need to learn and understand:
  - Mission-Critical Infrastructure and Asset Design and Construction Needs
  - Perspective interfaces, interdependencies and linkages
  - Data, Goals, Outcomes
  - Technological, human, and asset capability and capacity
  - How and When to **“Take Action to Achieve Objectives and Outcomes!”**



# How Building Design and (Going Above) Construction Standards Reduce Asset and Human Risk and Increase Resilience



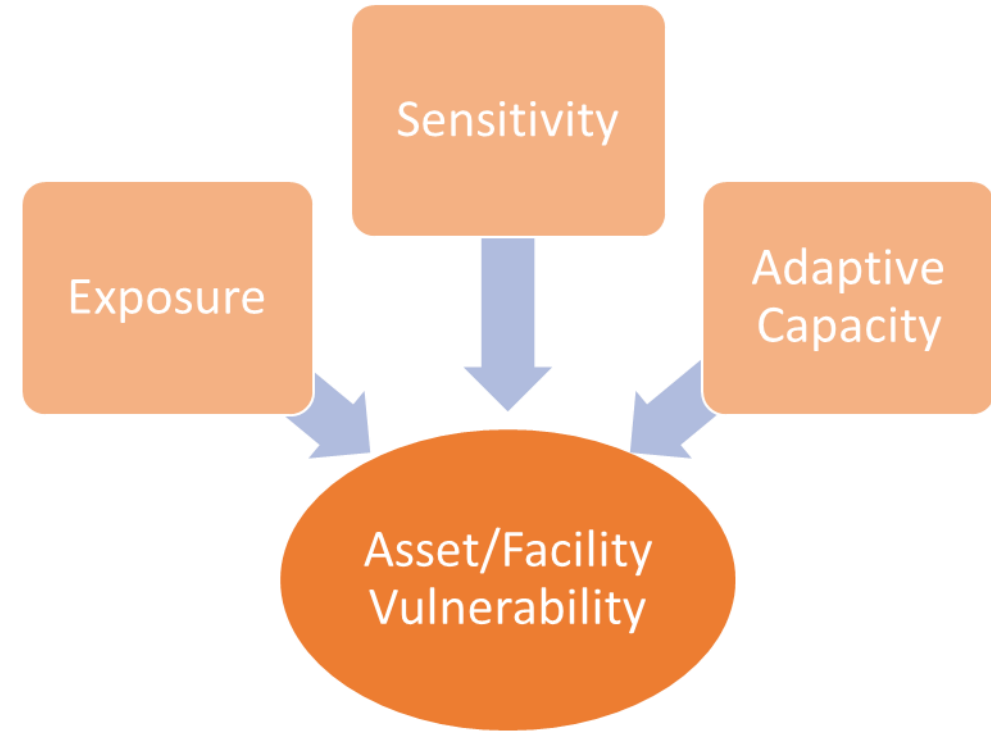
*House on Mexico Beach in Florida, USA that survived Hurricane Michael*

Source: CNN



# Key Lessons Learned and Areas of Focus

- **Existing/Available Data vs Proprietary Data (Beware of Black Boxes!)**
- **Local, Region, Country, International Exposures, Conditions, Characteristics, Vulnerability**
- **Prioritization/Characteristics: Infrastructure/Asset Sensitivity, Vulnerability**
- **Conditions Inside and Outside the Fence**
- **Supply Chains**







# **Refining UFC 4-010-01 and 4-020-01 to Accommodate Severe Weather and Other Natural Hazards**



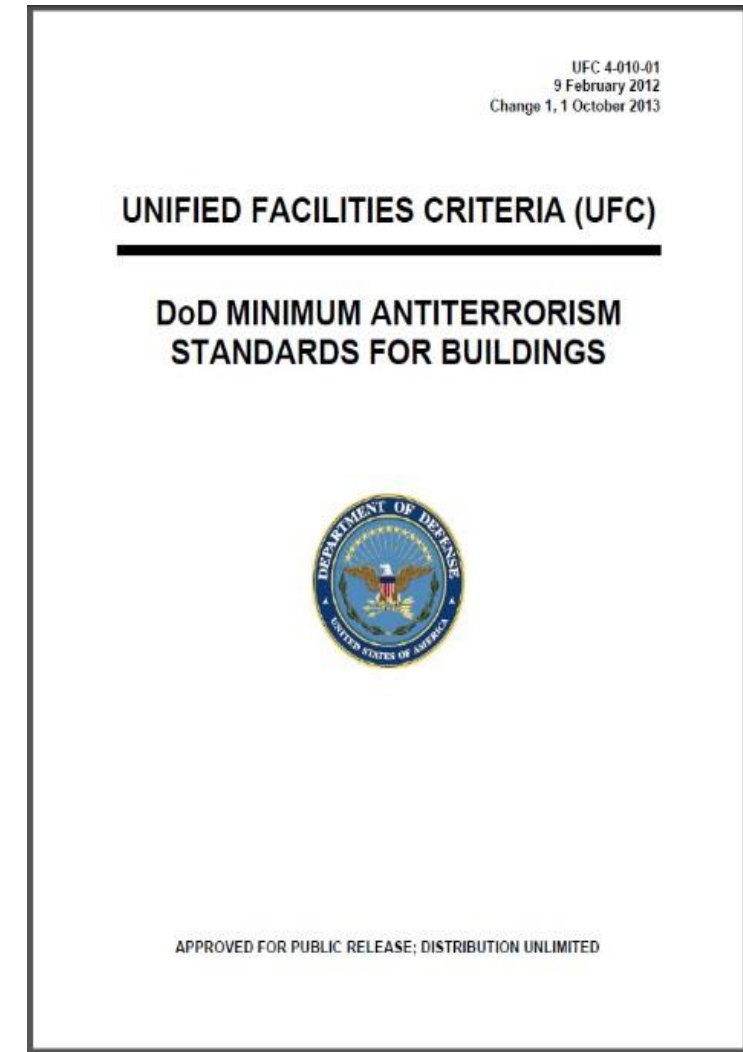
# AT Requirement Sources, History

- **Intent**

- **Minimize mass casualties**
- Standardization across DoD to reduce **subjectivity** for reasonable and **justifiable** levels of threat and protection

- **Evolution of DoD AT Requirements**

- 1999: **Interim** after Khobar findings
- 2002: First version of UFC 4-010-01
- 2003: Standoff per **25 m & 45 m**
- 2007: Minor changes
- 2012: Standoff **per bldg. materials**
- 2013: Minor changes
- 2018: **VBIED threat tactic eliminated as minimum standard (But not in EUCOM)**



# AT Requirement Sources for DoD Facilities

- **Unified Facilities Criteria (UFC)**
  - **UFC 4-010-01 DoD Minimum Antiterrorism Standards for Buildings**
  - UFC 4-010-03 Security Measures for High-Risk Personnel
  - **UFC 4-020-01 DoD Security Engineering Facilities Planning Manual**
  - UFC 4-020-02 DoD Security Engineering Facilities Design Manual
  - UFC 4-021-01 Mass Notification Systems
  - UFC 4-022-01 Access Control Points
  - **UFC 4-022-02 Selection of Vehicle Barriers**
- Theater and Agency Supplements
  - **U.S. European Command AT Operations Order 23-01**
  - **Army Europe Regulation 525-13 Antiterrorism**
  - IMCOM-Europe Guidelines for Offices
  - DoDEA Protection Criteria 4-010-01
  - Army Standard for Access Control Points, 2020
  - NATO ACO Directive 80-25 Force Protection







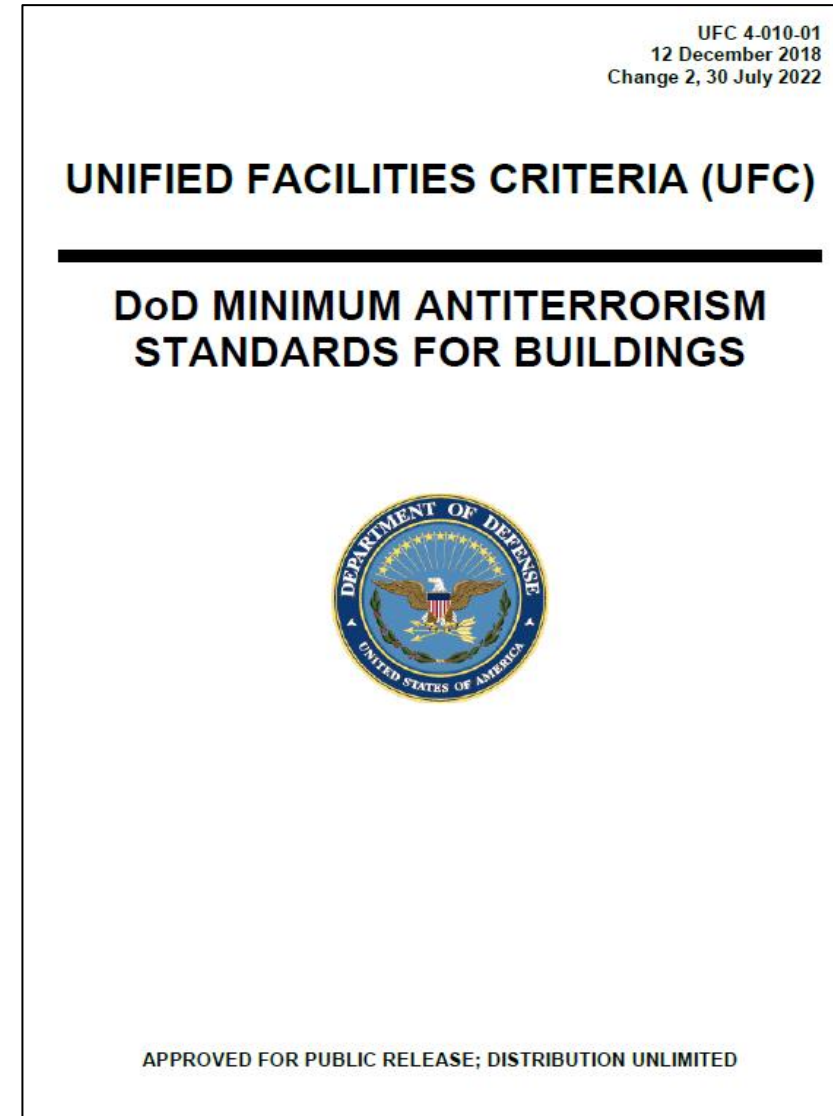
# Minimum AT Standards for Buildings UFC 4-010-01, Introduction

- **Applicability:**

- New Construction
- Changes to Existing Buildings
- Change of Occupancy
- Window Replacement Projects
- HVAC Replacement Projects
- Leased Buildings
- See UFC for more...

- **Exemptions:**

- “Low Occupancy” Buildings (<11 people)
- “Temporary” and Relocatable Buildings, Transitional Spaces
- Not Routinely Occupied
- See UFC for more...



# Minimum AT Standards, Introduction

- **UFC 4-020-01 must be used to determine the Design Basis Threat (DBT) and Level Of Protection (LOP) for each project**
- **Use minimum standards of UFC 4-010-01 only when UFC 4-020-01 calculations result in no identified threat or level of protection**





# Facility DBT

- UFC 4-020-01 Chapter 3, Design Criteria Development
  - **Risk** is function of **criticality, threat, and vulnerability**
  - Step 1: Convene the planning team
  - Step 2: Identify assets
  - Step 3: Determine **asset value**
  - Step 4: Identify **aggressor likelihoods**
  - Step 5: Identify **tactics** and threat **severity** levels
  - Step 6: Consolidate into initial **design basis threat (DBT)**
  - Step 7: Determine initial **level of protection (LOP)**
  - Step 8: Determine planning risk levels
  - Step 9: Assess acceptability of risk levels
  - Step 10: Identify user constraints

UFC 4-020-01  
11 September 2008

## UNIFIED FACILITIES CRITERIA (UFC)

### DoD Security Engineering Facilities Planning Manual



DISTRIBUTION STATEMENT A: Approved for Public Release;  
Distribution is unlimited.





# Facility DBT, Protection Parameters (Climate DBT Mock-up)

- UFC 4-020-01 Chapter 4, Protection Design Strategies
  - Vehicle bomb tactics (stationary & moving)
  - Hand delivered devices
  - Indirect fire weapons
  - Direct fire weapons
    - Low LOP: block sightlines
    - High LOP: harden building elements (e.g. 4" RC for 7.62mm)
  - Airborne contamination tactic
  - Waterborne contamination tactic
  - Waterfront attack tactic
  - Forced entry tactic
    - Low LOP: 1 min. delay
    - High LOP: 15 min. delay
  - Covert entry tactic
  - Visual surveillance tactic

DBT Design Criteria Summary Worksheet																												
Project or Building =>		Coastal admin building					Analyst =>		Climate Hawk				Date =>		2/27/2030													
Assets	Asset Category	Asset Value Rating	Damaging winds		Rain flooding		Wildfire		Tropical event		Tornado		Lightning		Extreme temperature		Coastal flooding		Rising water		1000 year flood		Flash flood		Hail		Snow	
			D B T	L O P	D B T	L O P	D B T	L O P	D B T	L O P	D B T	L O P	D B T	L O P	D B T	L O P	D B T	L O P	D B T	L O P	D B T	L O P	D B T	L O P	D B T	L O P	D B T	L O P
General population	A	0.67	L	L	L	L	L	L	M	L	M	L	M	L	L	L	L	L	L	L	L	L	L	L	L	L	L	L
Mission critical population	A	0.50	L	L	L	L	L	L	M	L	M	L	M	L	L	L	L	L	L	L	L	L	L	L	L	L	L	L
Arms and ammunition	B	0.63	L	L	L	L	L	L	M	L	M	L	M	L	L	L	L	L	L	L	L	L	L	L	L	L	L	L
Critical infrastructure and industrial equipment	O	0.65	L	L	L	L	L	L	M	L	M	L	M	L	L	L	L	L	L	L	L	L	L	L	L	L	L	L
Data centers	D	0.70	L	L	L	L	L	L	M	L	M	L	M	L	L	L	L	L	L	L	L	L	L	L	L	L	L	L
Activities and operations	R	0.52	L	L	L	L	L	L	M	L	M	L	M	L	L	L	L	L	L	L	L	L	L	L	L	L	L	L
		0.00																										
DBT = Design Basis Threat severity level																LOP = Level of Protection												



# Asset Ratings

- **Severity Levels**
- **Levels of Protection**
- **Asset Categories**
- **Asset Value Rating**

Table 3-5. Impact on the National Defense

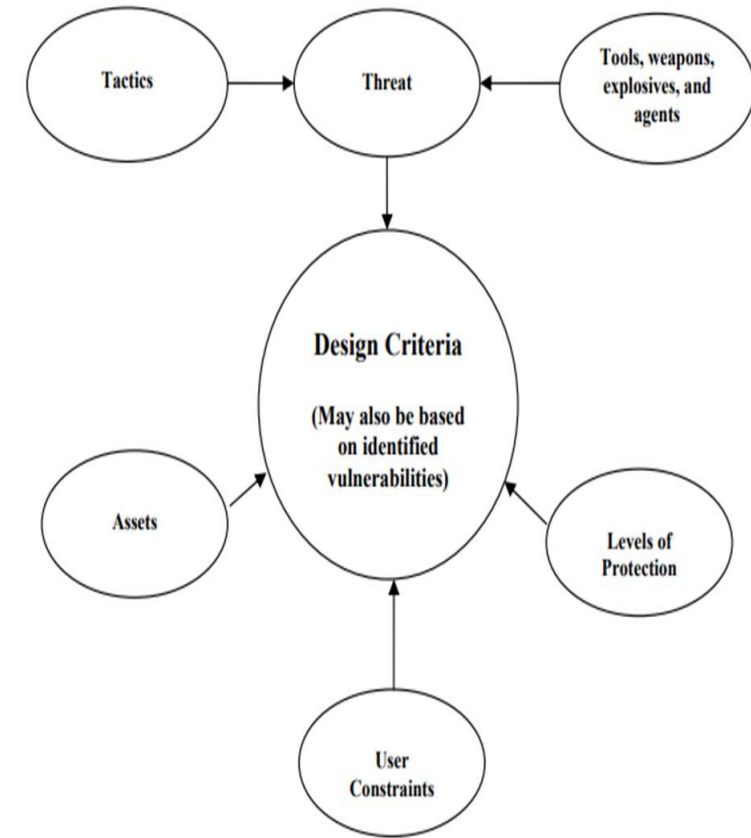
Impact of Asset's Loss on the National Defense	Value Rating Factor
The loss, theft, destruction, or misuse of the asset or operation's /activity's compromise could have insignificant impact on the United States or a region.	0
The loss, theft, destruction, or misuse of the asset or operation's /activity's compromise could have significant mission impact on a regional level.	1
The loss, theft, destruction, or misuse of the asset or operation's /activity's compromise could compromise the defense infrastructure of the United States.	2
The loss, theft, destruction, or misuse of the asset or operation's /activity's compromise could impact the tactical capability of the United States.	3
The loss, theft, destruction, or misuse of the asset or operation's /activity's compromise could be expected to harm the operational capability of the United States.	4
The loss, theft, destruction, or misuse of the asset or operation's /activity's compromise could result in great harm to the strategic capability of the United States.	5



# Key Criteria

- **Adaptation of Ratings to Key Assets**
- **Criticality**
- **Key Climate Hazards**
- **Likelihood Ratings**
- **Ranking**
- **Prioritization**

Figure 3-1. Design Criteria







# Asset Value and Climate/Severe Weather Hazard (Climate DBT Mock-up)

UFC ASSET VALUE / AGGRESSOR LIKELIHOOD WORKSHEET																				
Project or Building =>		Coastal admin building		Asset => General population										Analyst => Climate Hawk						
				Asset Category => A				Asset Value		0.67		Date => 2/27/2030								
Value Rating Factors					Sum of Value Factors	Value Rating (2)	Potential Aggressors	Aggressor Goal (3)	Hazards	Installation Location (4) (Table_3_15)	Current features	Proximity	Availability (4) (Table_3_15)	(5) (Table_3_14) (Table_3_15)	emergency services	(Table_3_18) (Table_3_19)	History (6) (Table_3_20)	(6) (Table_3_21) (6) (Table_3_22) (6) (Table_3_23)	Sum of Likelihood Factors	Likelihood Ratings (7)
Criticality to User / Population Type (1)	Impact on National Defense	Replaceability	Political Sensitivity	Relative Value to User																
General Population																				
5		3	2	10	0.67			damaging winds	2	4	4	3			0		24		37	0.21
Critical Infrastructure and Operations and Activities									rain flooding	2	4	4	3		0		8		21	0.12
				0	0.00			wildfire	2	4	4	3		0		24		37	0.21	
Data centers						0.00			tropical event	2	4	4	3		0		30		43	0.24
All Other Assets									tornado	2	4	4	3		0		24		37	0.21
				0	0.00			lightning	2	4	4	3		0		24		37	0.21	
Proceed to Aggressor Likelihood					0.67			extreme temperature	2	4	4	3		0		24		37	0.21	
								coastal flooding	2	4	4	3		0		30		43	0.24	
								snow	2	4	4	3		0		24		37	0.21	
								Flash flood	2	4	4	3		0		30		43	0.24	
Proceed to Tactics, DBT and LOP Worksheet for GREEN Aggressors [Likelihood > .50]																				

1. Population type applies to general population only.

4. Factors that should be the same for all aggressors for given asset.





# Summarized Example of Rating and UFC Design Criteria

- **Likelihood Determinations**
- **Asset Value Ratings**
- **Climate/Natural Hazards**
- **Rating Scores**
- **What the scores indicate!**
- **How the UFC design criteria come into play.**

Table 3-10. Asset Location	
___Installation or facility Location	__Likelihood Rating Factor
Located away from any known climate hazards	_1
Located in an area with less than two climate hazards classified as minor (lighting, high wind)	_2
Located in an area with 2-4 climate hazards and at least one major threat	_4
Located located in an area with more than 4 climate hazards and at least two major hazards	_5

Table 3-11. Installation current features	
___current features	__Likelihood Rating Factor
Installation or facility lacks any climate hardening	_5
Installation or facility has very minor climate hardening	_4
Installation or facility has moderate climate hardening	_3
Installation or facility has robust climate hardening	_2
Installation or facility has significant hardening	_1



# Summarized Example of Rating and UFC Design Criteria

Table 3.12 proximity to hazards

Asset Location and Access Controls	Likelihood Rating Factor
The facility in which or at which the asset is located is in an area not in any proximity to climactic hazards	_0
The facility in which or at which the asset is located is in an area that is within in minor proximity to climactic hazards	_2
The facility in which or at which the asset is located is in moderate proximity to climactic hazards	_4
The facility in which or at which the asset is located is in major proximity to climactic hazards	_6
The facility in which or at which the asset is located is in significant proximity to climactic hazards	_8
The facility in which or at which the asset is located is directly on or within a climactic hazard	_10

Table 3-13. Asset Availability

Asset Availability	Likelihood Rating Factor
Similar assets are widely available both on and in the immediate vicinity off the installation or site	_0
Similar assets have limited availability in the immediate vicinity off the installation, but are widely available on the installation or site	_1
Similar assets are not available in the immediate vicinity off the installation, but are widely available on the installation or site	_2
Similar assets have limited availability on the installation and are not available in the immediate vicinity off the installation or site	_3
Similar assets are available at fewer than 3 other locations on the installation and are not available in the immediate vicinity off the installation or site	_4
There are no similar assets on or off the installation except at this location or site	_5





# Summarized Example of Rating and UFC Design Criteria

Table 3-17. emergency services locations

Emergency services available but more than 20 miles or 10 km from installation	10
Emergency services available but more than 10 miles or 5 km from installation	8
Emergency services available but more than 5 miles or 2.5 km from installation	6
Emergency services available nearby but off installation	4
Emergency services available on installation but limited	2
Emergency services available on installation and fully capable	0

Local data center, with redundancy	2
Local data center without redundancy	4
Regional data center with redundancy	6
Regional data center without redundancy	8
Strategic data center with redundancy	10
Strategic data center without redundancy	12

Table 3-20. History of Acts Against Like Assets /

Terrorist Intention

Aggressor / Factor History or Intention Likelihood Rating Factor

Aggressor: All except fire or flood-Factor: History\_\_There is no history of hazard  
\_6

Aggressor: All except fire or flood-Factor: History\_\_There is little or no history hazard.  
\_12

Aggressor: All except fire or flood-Factor: History\_\_There is history of hazard however it has not happened in the last 10 years.  
\_18

Aggressor: All except fire or flood-Factor: History\_\_There history of hazard however it has not happened in the last 5 years.  
\_24

Aggressor: All except fire or flood-Factor: History\_\_There is a history of hazard and it has happened with in the last two years  
\_30


Aggressor: fire or flood\_\_No history of fire or flood  
\_2

Aggressor: fire or flood\_\_There is a history of fire or floods however not in the last 10 years  
\_4

Aggressor: fire or flood\_\_there is a history of fire or flood within the last 5 years  
\_6

Aggressor: fire or flood\_\_fire or floods happen locally yearly but not near installation  
\_8

Aggressor: fire or flood\_\_fire or floods threaten the installation yearly



# Benefits of Adapting 4-010-01 and 4-020-01 for Severe Weather and Natural Hazards

- Refining UFC 4-020-01 with climate/severe weather/natural hazard elements can provide validated process to identify climate and natural hazard risks
- Refining 4-010-01 to accommodate climate and other natural hazards can benefit installations with increased resilience
- Like the AT DBT, a climate/severe weather/natural hazard DBT can help justify costs of climate hardening
- Refinements can clearly show related design basis threat level of protection for assets







# Presentation Summary and Questions

- Key Terms and Definitions
- Perspectives on Resilience
- Typical Climate/Severe Weather and Natural Hazards
- Mission-Critical Design Standards
- Adapting UFC 04-010-01 Process for Climate/Severe Weather/Natural Hazard Impact Analysis
- Using UFC 4-020-01 Spreadsheets

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