

Memorandum of Understanding
Between
SOCIETY OF AMERICAN MILITARY ENGINEERS (SAME)
And
INTERNATIONAL STABILITY OPERATIONS ASSOCIATION (ISOA)

I. Purpose

This Memorandum of Understanding (MOU) establishes a strategic partnership between SOCIETY OF AMERICAN MILITARY ENGINEERS (SAME) and INTERNATIONAL STABILITY OPERATIONS ASSOCIATION (ISOA) to collaborate on various efforts in support of global stability operations bringing together the unique capabilities of the members of each organization.

II. Parties

SOCIETY OF AMERICAN MILITARY ENGINEERS (SAME)

Address: 1420 King St, Suite 100, Alexandria, VA 22314

Point of Contact:

Kathy Off, Strategic & Stakeholder Relations, koff@same.org, Phone: 703-549-3800

INTERNATIONAL STABILITY OPERATIONS ASSOCIATION (ISOA)

Address: 1725 I Street, Suite 300, Washington, D.C. 20006

Point of Contact:

Howie Lind, President & Executive Director, howielind@stability-operations.org, 703-336-3940

III. Objectives

The objectives of this partnership are:

1. Coordination to align respective efforts in the Ukraine and Indo-Pacific AORs
2. Educate members of both organizations on the current state of affairs of Ukraine and opportunities and needs to support reconstruction and adjacent requirements
3. Support member companies of both organizations with business intelligence sharing regarding Ukraine through working groups, public forums, and publications.

4. Hold joint and periodic webinars between leaders of ISOA and SAME, for their members to participate in discussions on a full range of mutual topics, covering each of the Combatant Commands AORs.
5. A joint steering committee will be established to guide the strategic direction for this agreement. The Warfighter COI will be the SAME coordination body for programs, events and activities. ISOA shall name three members as their representatives to the steering committee. The joint steering committee will meet quarterly to ensure this MOU's goals are being planned and achieved.

IV. Responsibilities

SAME will:

- Provide expertise through SAME's member companies, individuals and communities of interest in the Architecture, Engineering, & Construction communities.
- Provide expertise through SAME's member companies, individuals and communities of interest in international construction in conflict and post-conflict environments.
- Support a joint ISOA/SAME event on Ukraine, preferably within the Capitol Region, at least once a year. Costs and revenue to be shared equally.
- Invite a key leader from ISOA to speak on SAME panels in the Capitol Region when the topic is Ukraine.
- Invite fee-free a key leader from ISOA for any events worldwide where the main topic is Ukraine.
- Support a joint SAME/ ISOA event on the INDOPACOM AOR, preferably in Hawaii, at least once a year. Costs and revenue to be shared equally.

ISOA will:

- Provide expertise through ISOA's member companies, individuals and communities of interest in the Architecture, Engineering, & Construction communities.
- Provide expertise through ISOA's member companies, individuals and communities of interest in international construction in conflict and post-conflict environments.
- Support a joint ISOA/SAME event on Ukraine, preferably within the Capitol Region, at least once a year. Costs and revenue to be shared equally.
- Hold a panel on Ukraine at their annual National Summit and invite a SAME key leader to be on the panel.

- Invite a key leader from ISOA to speak on SAME panels in the Capitol Region when the topic is Ukraine.
- Support a joint SAME/ ISOA event on the INDOPACOM AOR, preferably in Hawaii, at least once a year. Costs and revenue to be shared equally.

V. Duration

This MOU will commence on August 21, 2025 and will remain in effect until August 21, 2026, unless terminated earlier by either party in accordance with the terms outlined below.

VI. Termination

Either party may terminate this MOU by providing written notice to the other party at least [number of days, e.g., 30 days] in advance. Upon termination, both parties agree to settle any outstanding obligations and ensure a smooth transition.

VII. Amendments

This MOU may be amended only by mutual written agreement of both parties.

VIII. Signatures

By signing below, the parties agree to the terms and conditions outlined in this Memorandum of Agreement.

SOCIETY OF AMERICAN MILITARY ENGINEERS

Signature: 

Name: Michael Wehr, PE, F.SAME, MG(R), USA

Title: Executive Director

Date: 21 AUG '25

INTERNATIONAL STABILITY OPERATIONS ASSOCIATION

Signature: Howard R. Lind

Name: Howard R. Lind

Title: President and Executive Director

Date: August 23, 2025