

# **Alternative Construction Methods (ACM)**

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## Poll #1: What is your Industry or Field?

- a) Owner (government/military)
- b) A/E
- c) Supplier
- d) Constructor

## Poll #2: What is ACM?

- a) Aluminum Composite Material
- b) Asbestos Containing Material
- c) Alternative Construction Methods
- d) Association for Computing Machinery
- e) Academy of Country Music

## Poll #3: What are Alternative Construction Methods?

- a) Offsite construction
- b) Pre-engineered buildings
- c) Kit of parts
- d) Standardized designs and processes
- e) Advanced IT and automated systems
- f) All of the above

## Poll #4: Has anyone used or contributed to ACM?

- a) Yes
- b) No



# Why ACM?

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# Why Alternative Construction Methods (ACM)

- NAVFAC/CNIC Joint Letter dated 07 March 2025
  - Minimum Viable Project – “a scope that supports the intended mission, no more and no less”
  - “ACM is a mandatory cost savings measure that will be employed unless there is a validated justification of the inability to use ACM”
  - Faster and hopefully less expensive; time is of the essence
- To meet Warfighter and National Security objectives
  - Quickly developing new unmanned platforms
  - Pacific Deterrence Initiative (PDI)
  - Quicker to implement
  - Standardized designs

# Why Alternative Construction Methods (ACM)

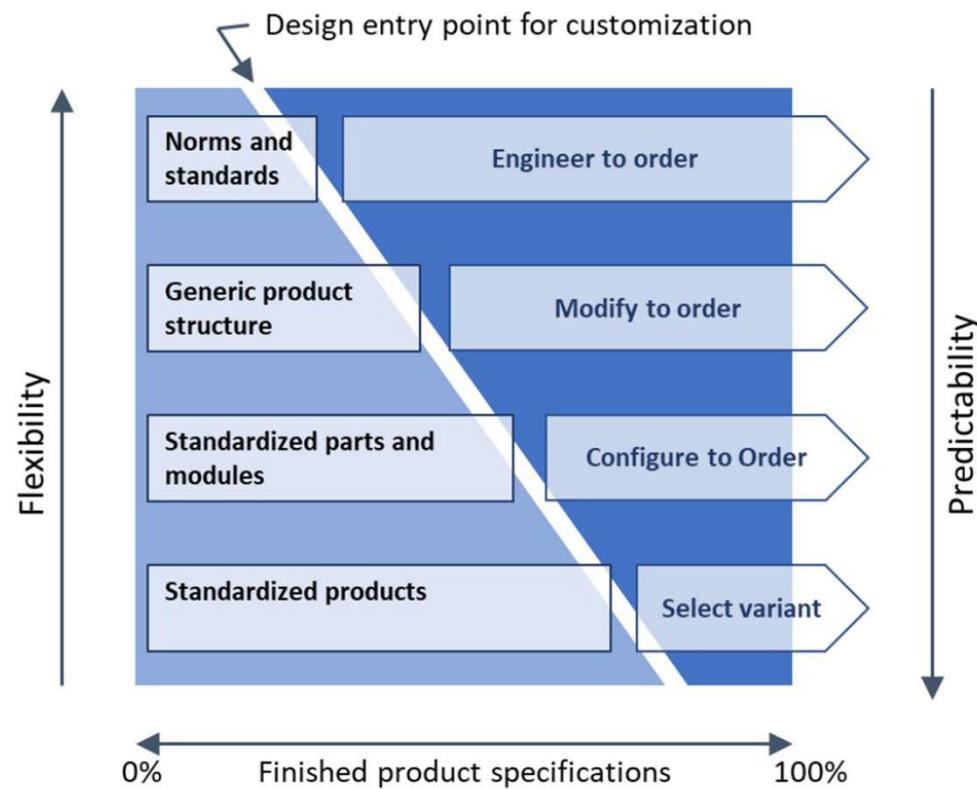
- High cost and price levels
- Quality challenges
- Supply chain management
- Poor productivity
- Complex production environment (weather...)
- Worksite safety and site conditions
- Decreasing work force (skilled)



# Pursuing ACM

- Means and methods that deliver the project successfully more quickly and less costly
  - “Understanding the UFC and what UFC is to be recommended for waiving to work with the new technique or method; particularly those yielding greater than \$1M or 5 percent project cost”
  - “Criteria related to fire, life safety, health or public building codes, laws, or regulations will not be considered.”
- Lean Design Build- performance based DB statements of work
  - “Minimize prescriptive requirements to the maximum extent, by minimizing design and associated bridging documents to maximize the Contractor’s flexibility and to encourage innovation.”
  - DB to Budget- encourage innovation in support of project affordability

# Pursuing ACM



Adapted from Jensen  
(2010), Hvam (2008)

# Basic Alternative Construction Methods (ACM)

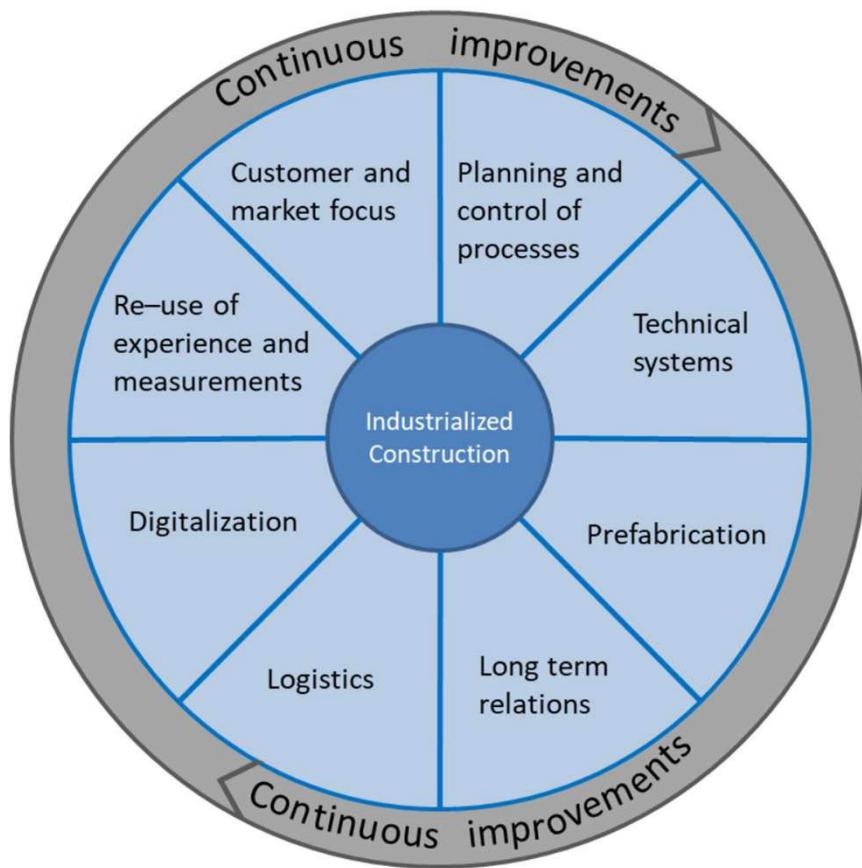
- ACM ~ to make constructability more efficient and faster
  - Offsite prefabrication
  - Modular Components (kit of parts or volumetric)
  - Tension Fabric Structures (TFS)
  - Pre-engineered metal or fiber reinforced panel buildings



# Advanced ACM – Industrialized Construction



# Pursuing ACM



Lessing (2006)

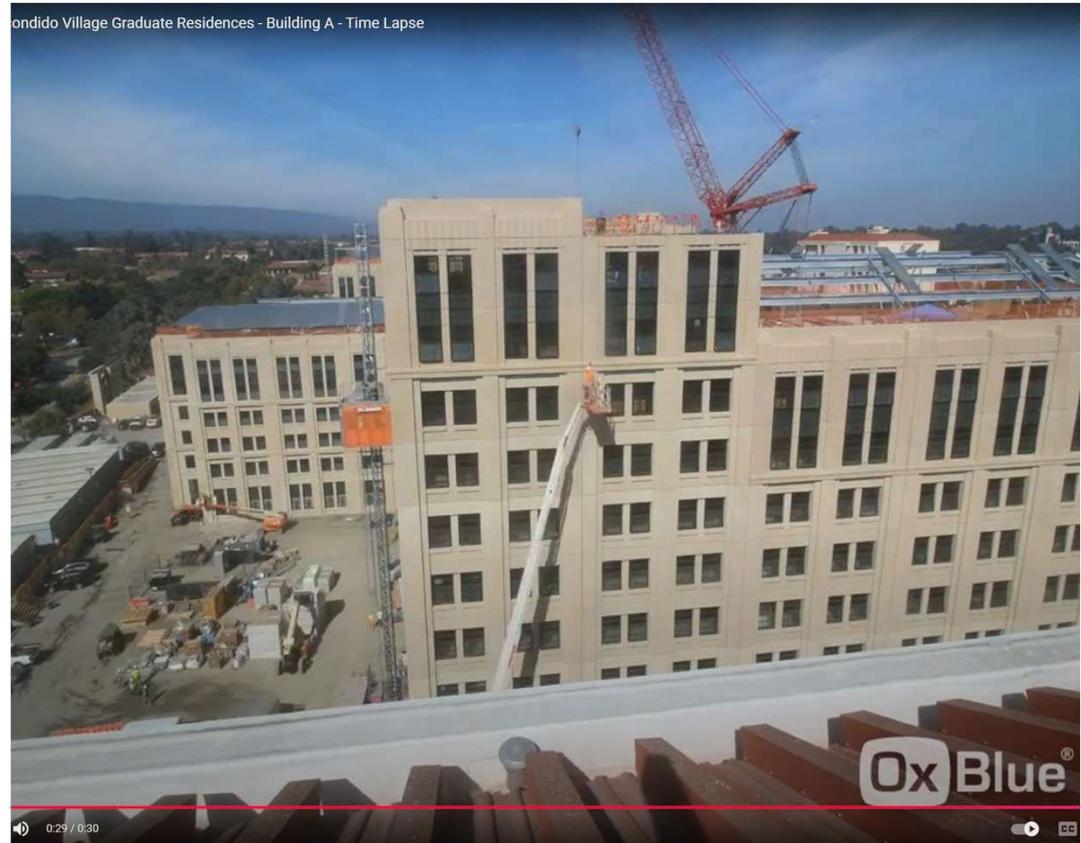
# Advanced ACM – Industrialized Construction



# VIDEO

## Stanford Escondido Village Graduate Residences

<https://www.youtube.com/watch?v=jvRgpjT815A>



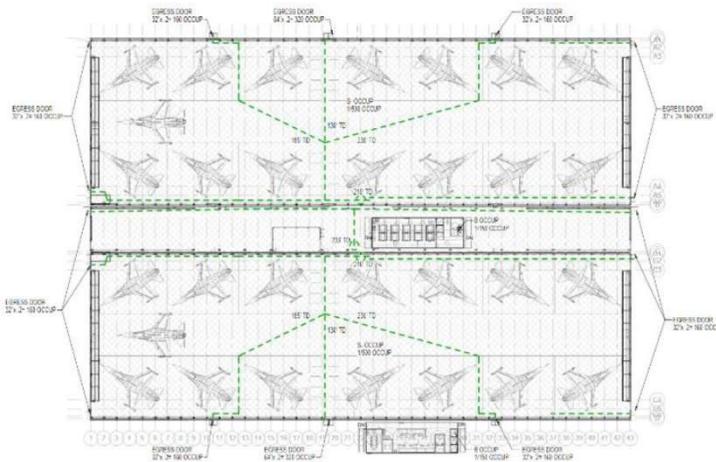
# Aircraft Hangars – Tensile Fabric Structures (TFS)

- **Code-Compliant Fabric Adaptive Structures**
- **Steel frame construction; Wall, roof and door construction of insulated steel panel, insulated fabric, tilt-up concrete or a combination**
- **Engineered to meet location specific building codes**



# Aircraft Hangars – Pre-engineered Buildings (PEB)

- Pre-engineered Panelized Modular Relocatable Building (PPRMB)
  - Large Vertical Lift Fabric Doors
  - Modular base plates and leveling panels
  - Plug-and-play electrical and mechanical utility systems
  - Center connector corridor with modular admin and facilities



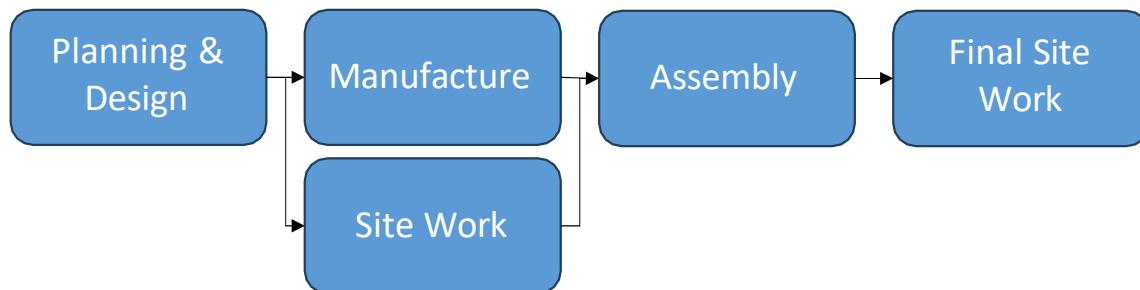
# ACM Hangar Project – NAS Fallon: P429 F35 Hangar

- **Scope**

- 50,000 SF hangar for four (4) aircraft
- Shop and Maintenance Administration (O1), Operations, Training and Administration (O2) spaces
- ICD-705 compliant secured areas
- Built-in equipment includes mechanical and electrical solutions, 5-Ton bridge cranes, fall arrest system, fire suppression solution, and compressed air system

- **Acquisition Strategy**

- Leverage the DLA Tailored Logistics Support (TLS) Contract for procurement of the PEB Hangar
- Deliver the PEB via DLA with the horizontal work via a Multiple Award Construction Contract (MACC)



# Lessons Learned

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# Lessons Learned

- Requirements Definition
  - Clear definition of Minimum Viable Project (MVP) requirements
  - Identification of ACM scope to determine required supporting facilities and site preparation performance-based requirements (site adaption)
- Unified Facilities Criteria (UFC) Compliance
  - Early identification, pursuit, and approval of UFC exemption requests
  - Vendor modifications to Commercial Off the Shelf (COTS) products to comply with mandatory design criterion (modify to order-level 2 of IC)
- End-User expectation management
  - Balance functionality over aesthetics
  - Long term operational costs
  - No design changes post design completion

# The Way Ahead

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# A Path Forward

- **NAVFAC SW has developed an ACM MACC**
  - Phase 1 RFQ is out for solicitation NOW!
  - Full and Open competition
  - Incorporates lessons learned
  - Focus on performance specifications
  - Prioritizes use of ACM or other means and methods beyond traditional construction
  - However, if able to provide a faster delivery or lower cost with traditional construction than an ACM solution - we may accept that
  - Technical evaluation factors may be based on:
    - How you plan to improve schedule
    - Experience with delivering with alternative means and methods
    - Cost savings under construction cost limit
    - Meeting UFC or what waivers need processed to achieve cost savings for alternative means

# Q & A

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