



Port of Seattle SAME Annual Update

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Today's Topics

- **Port of Seattle – Economic Engine**
- **How the Port Conducts Business - Contract Types**
- **2026-2030 Capital Improvement Program**
- **Upcoming Opportunities**
- **Sustainable Airport Master Plan (SAMP)**
- **How to Learn More**
- **Questions?**

ECONOMIC IMPACT OF THE PORT OF SEATTLE



OVERALL ECONOMIC ACTIVITY
204,500 JOBS

TOTAL ECONOMIC ACTIVITY BY LINES OF BUSINESS



SEATTLE-TACOMA
INTERNATIONAL
AIRPORT **\$33.4B**



COMMERCIAL
FISHING
\$1.0B



INTERNATIONAL
MARITIME TRADE*
\$14.0B



CRUISE
SEATTLE
\$1.2B

*As part of the Northwest Seaport Alliance, a partnership with the Port of Tacoma

Professional Service Contracts

Qualification Based Selections

Project Specific Contracts

- Used on larger projects
- Scope is limited to one project or program
- Contract Capacity can be increased
- Contract Duration can be increased

Indefinite Delivery Indefinite Quantity

- Used on “smaller” projects
- Scope is not limited to one project or program
- Contract Capacity can not be increased
- Contract Duration is limited to the ordering period (typically 3-5 years)

Construction Contracts

Design-Bid-Build (Low Bid)

- **GC/CM**
 - **With SC/CM**
- **Heavy Civil GC/CM**
- **Traditional and Progressive Design-Build**
- **Building Engineered System**
- **Tenant Reimbursement Agreement**
- **Job Order Contracting (JOC)**
- **Unit Price Contract**

Port CIP Priorities

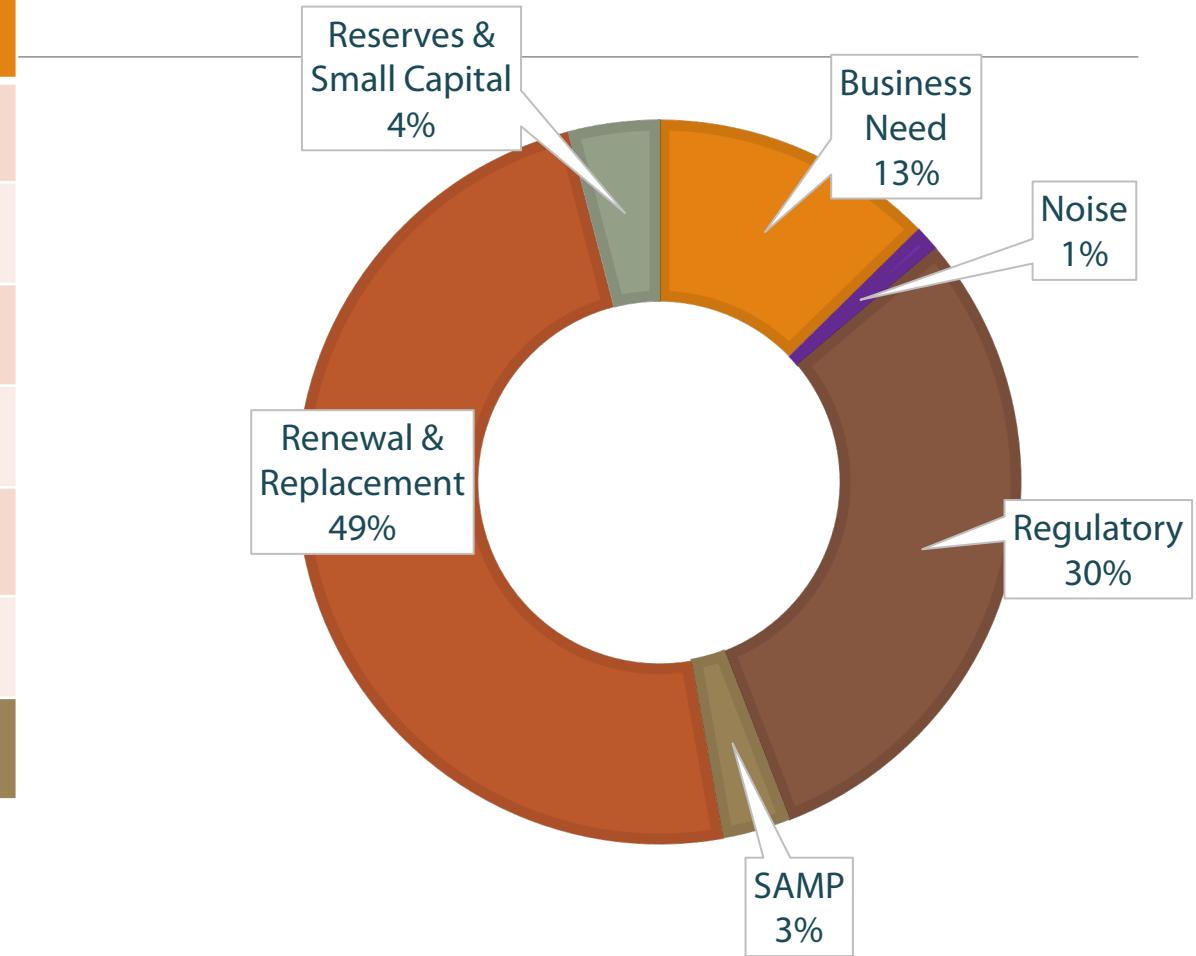
- **Diversity in Contracting**
 - Increasing # of women and minority owned firms
 - Increasing % of dollars paid out to women and minority owned firms both primes and subs
- **Construction Safety**
 - Culture of Care
- **Workforce Development**
 - Apprenticeship
 - Priority Hire

Port of Seattle 5-Year CIP Spending (2026-2030)



Aviation 2026 – 2030 Capital Program

Category	Number of Projects*	Total 5-year Cash Flow*
Regulatory & Contractual	18	\$1.1B
Renewal & Replacement	57	\$1.8B
Business Needs	32	\$470M
Noise	4	\$42M
SAMP Design Pre-approval in SLOA Agreement	1	\$114M
Reserves & Small Capital	7	\$151M
TOTAL	119	\$3.7B



*Excludes other divisions' projects funded by the airport

Waterfront Capital Programs

Maritime Division

- 5-year CIP 2026 – 2030: **\$610 million**

NWSA North Harbor

- 5-year CIP 2026 – 2030: **\$250 million**

Environmental Remediation and Other Projects

- 5-year Plan 2026 – 2030: **\$150 million**

Upcoming Maritime 2026 Opportunities

Service Agreements	Type	Sch./Est. Contract Amount
<ul style="list-style-type: none"> • Planning and Project Management (3) • Roofing Design Services (2) • MMSO – Vehicle Fleet Facility & Electrical Upgrade 	IDIQ IDIQ Project Specific	Q1 2026 (\$ 4M each) Q1 2026 (\$3M each) Q3 2026 (\$2M)
Construction: Building	Delivery Method	Sch./Est. Contract Amount
<ul style="list-style-type: none"> • T91 Uplands Redevelopment - Subcontracting • Fishermen's Terminal C-15 Building Misc. Imp. • Pier 69 Third Floor Terrace Repairs • Bell Street & P69 Elevator Controls Upgrade 	PDB DBB DBB BES	Q1 2026 Q4 2026 (\$8-12M) Q4 2026 (<\$1M) Q4 2026 (<\$5M)
Construction: Marine/Civil	Delivery Method	Sch./Est. Contract Amount
<ul style="list-style-type: none"> • T91/P66 Cruise Shore Power Extension – Subcontracting • Emerson Street Sinkhole Repair • T91 LED Lighting Upgrade • Fishermen's Terminal Entrance/Exit Paving • T25 South Env. Clean-up and Habitat Restoration 	PDB DBB DBB DBB GC/CM	Q4 2025 Q2 2026 (<\$2M) Q3 2026 (<\$4M) Q4 2026 (<\$2M) Q4 2026 (\$100-120M)

Upcoming Aviation Opportunities: SEA Main Terminal Improvement Program

Scope: New Emergency Power System

Basis of Design: Project Specific Contract – 30% Design

- Advertise Q3/4 2026

Construction Contract Type: Design Build

- Contactor: TBD – Advertise Q2/3 2027

Construction Schedule: Q1 2029 to Q2 2038

Construction Management Services - Advertise TBD

- Project Specific Awards - TBD

Special Inspection and Testing – Advertise Q2 2028

- Award Amount: TBD

Environmental

Procurement Title	Estimated Amount	Est. Advert.
Three (3) Energy Compliance and Decarbonization IDIQ contracts	\$2.5M per contract over 5 years	TBD
Three (3) Maritime Environmental Review and Permitting IDIQ contracts	\$5M per contract over 5 years	Q3 2026
Two (2) Maritime Environmental Management & Compliance Services contracts	\$2M per contract over 5 years	Q4 2026 or Q1 2027
Stormwater Utility IDIQ	\$3-5M over 5 years	Q3 2026

Sustainable Airport Master Plan (SAMP)

NEPA Completed December 2025

- Record of Decision: No Significant Impacts

Current Status: SEPA Underway

- Estimated Completion December 2026

Where to Learn More:

<https://www.portseattle.org/plans/sustainable-airport-master-plan-samp>



AIRSIDE

- A01 - Taxiway A/B Extension
- A02 - Runway 16R-34L Blast Pads
- A04 - Taxiway B 500' Separation & RIM Mitigation
- A05 - North Hold Pad
- A06 - Runway 34L Highspeed Exit
- A07 - Taxiway D Extension
- A08 - Hardstand (north)
- A09 - Hardstand (central)
- A10 - Taxiway Fillets (not shown)

LANDSIDE

- L01 - NAE Relocation (southbound lanes)
- L02 - Elevated Busway & Stations
- L03 - Second Terminal Roads / Curbside
- L04 - Main Terminal North GT Lot
- L05 - North GT Holding Lot
- L07 - Employee Parking Structure

TERMINAL

- T01 - North Gates
- T02 - Second Terminal & Parking

CARGO

- C01 - Cargo 4 South Redevelopment
- C02 - Off-site Cargo PH 1 (L-Shape)
- C03 - Off-site Cargo PH 2 (L-Shape)

AIRPORT/AIRLINE SUPPORT

- S01 - Fuel Farm Expansion
- S02 - Primary ARFF
- S03 - Secondary ARFF
- S04 - Fuel Rack Relocation
- S05 - Triculator
- S06 - Consolidated De-icing Tanks
- S07 - Westside Maintenance Campus
- S08 - Airline Support (north)
- S09 - Airline Support (west)
- S10 - Centralized Rec. & Dist. Center

2026 PortGen Trainings and Events

Learning Opportunities	
PortGen 101: Essentials for Working at the Port	Monthly
PortGen First Looks: Insight on upcoming projects	
Advanced PortGen	Fall
Business Accelerator Mentorship Program	Fall
Capacity Building Mentorship Program	Spring

Networking Opportunities	
Construction Day	Winter
Architecture, Engineering and Design Day	Spring
Planes Trains and Automobiles	Summer
Aviation & Maritime Maintenance PortGen	Fall
Year-End Celebration	Winter

Where To Find Out More

www.portseattle.org

Navigate the Port



Check Flight Status



Park at SEA



Find Commercial
Moorage



Explore Marinas



Get to Your Cruise



Bid Opportunities ►



Commission ►



SEA Airport Home ►



Careers ►

