

Washington State Department of Transportation

S.A.M.E. Meet the Agencies

Cameron Kukes
Assistant Regional Administrator, Northwest Region
January 22, 2026

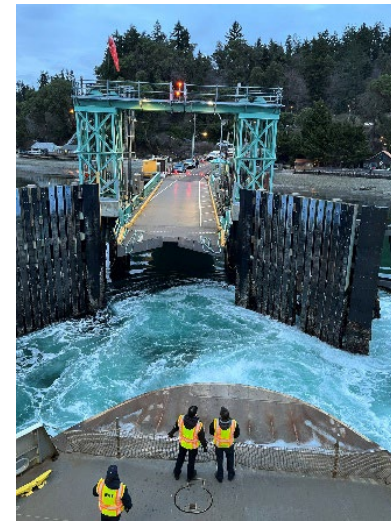
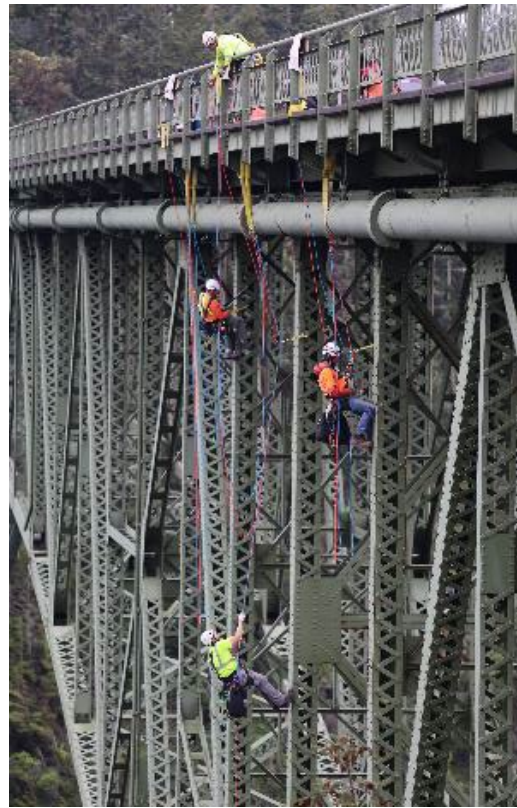
Our mission

WSDOT's mission is provide safe, reliable and cost-effective transportation options to improve communities and economic vitality for people and businesses.



Who we are

- 7,700+ employees
- Six service regions
- Washington State Ferries
- 23 divisions/offices
- Five mega programs
- Workforce includes:
 - Maintenance workers
 - Bridge inspectors
 - Ferry crew members
 - Engineers, designers and planners
 - Archeologists, divers, biologists
 - Professional services
 - And many more



What we do



18,800
state-owned mainline highway miles
324
HOV lane miles



3,377
state-owned bridges



324
miles Amtrak Cascades
488,000
annual passengers*
298
miles WSDOT-owned
shortline freight railroad



21
state-owned ferries
19.4 million
passengers per year*



15
WSDOT-operated airports

* 5-year average

WSDOT also supports



32
transit systems
102 million
passenger trips per year



122**
miles dedicated bike lanes
769**
miles of sidewalk within/adjacent to WSDOT right-of-way

** Most sidewalks/bike lanes are controlled by local jurisdictions

WSDOT ORGANIZATION

Regions

- **NORTHWEST**
- **SOUTHWEST**
- **OLYMPIC**
- **NORTH CENTRAL**
- **SOUTH CENTRAL**
- **EASTERN**

Urban Mobility, Access, & Megaprograms (UMAM)

Washington State Ferries

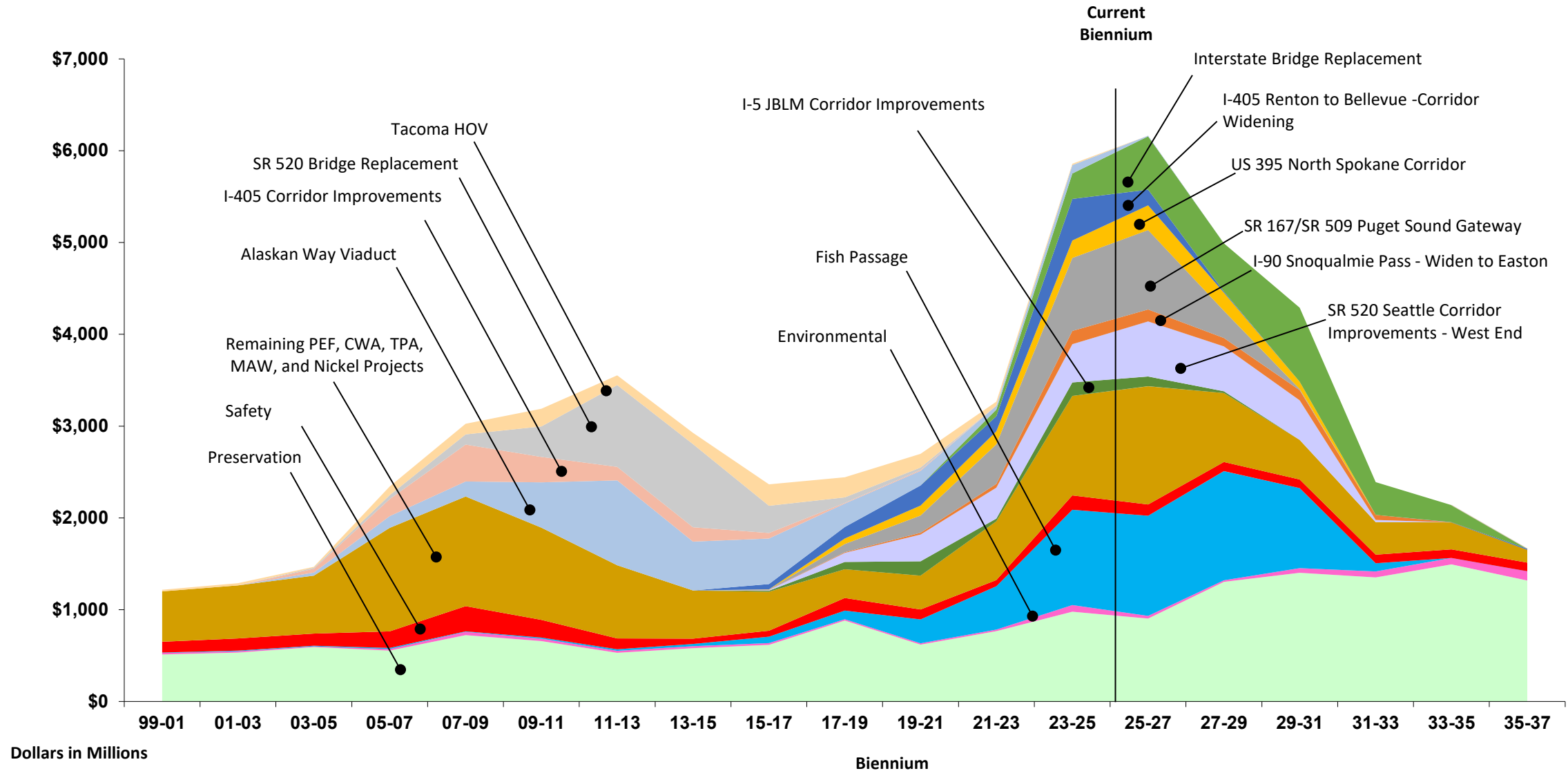
Headquarters

- Olympia



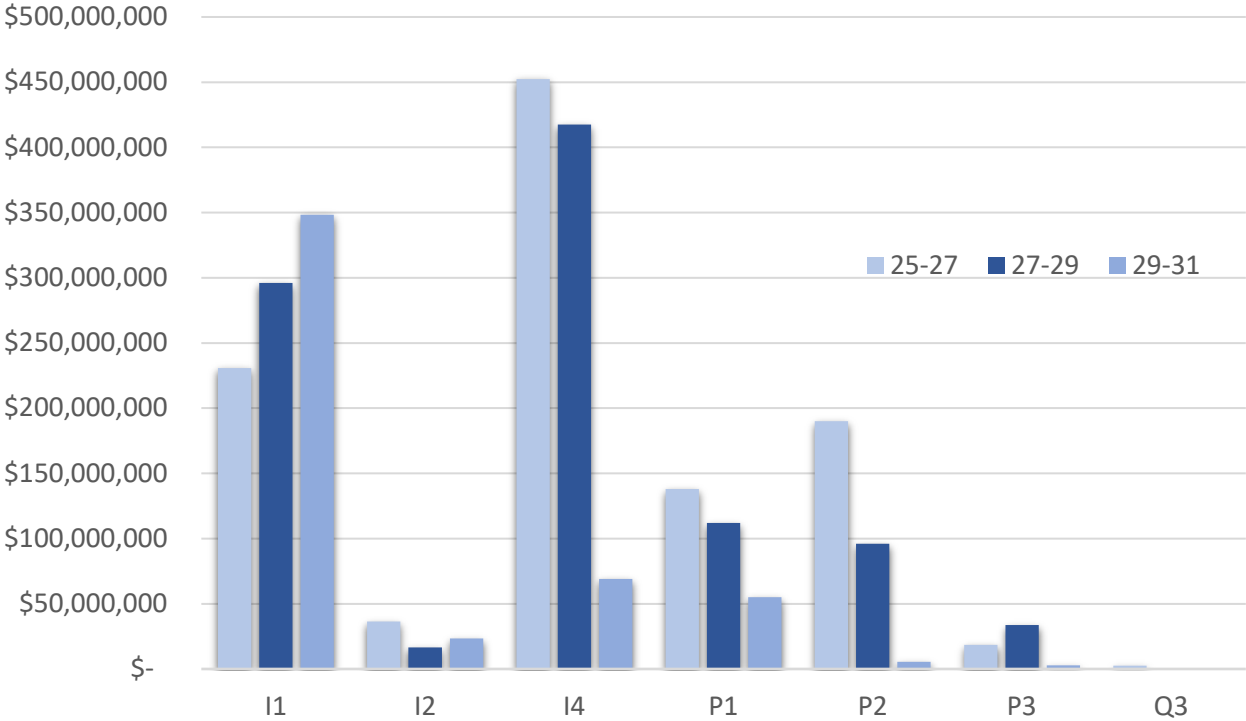
WSDOT Highway Construction Program with Revenue Packages

2025 Budget



Northwest Region Update

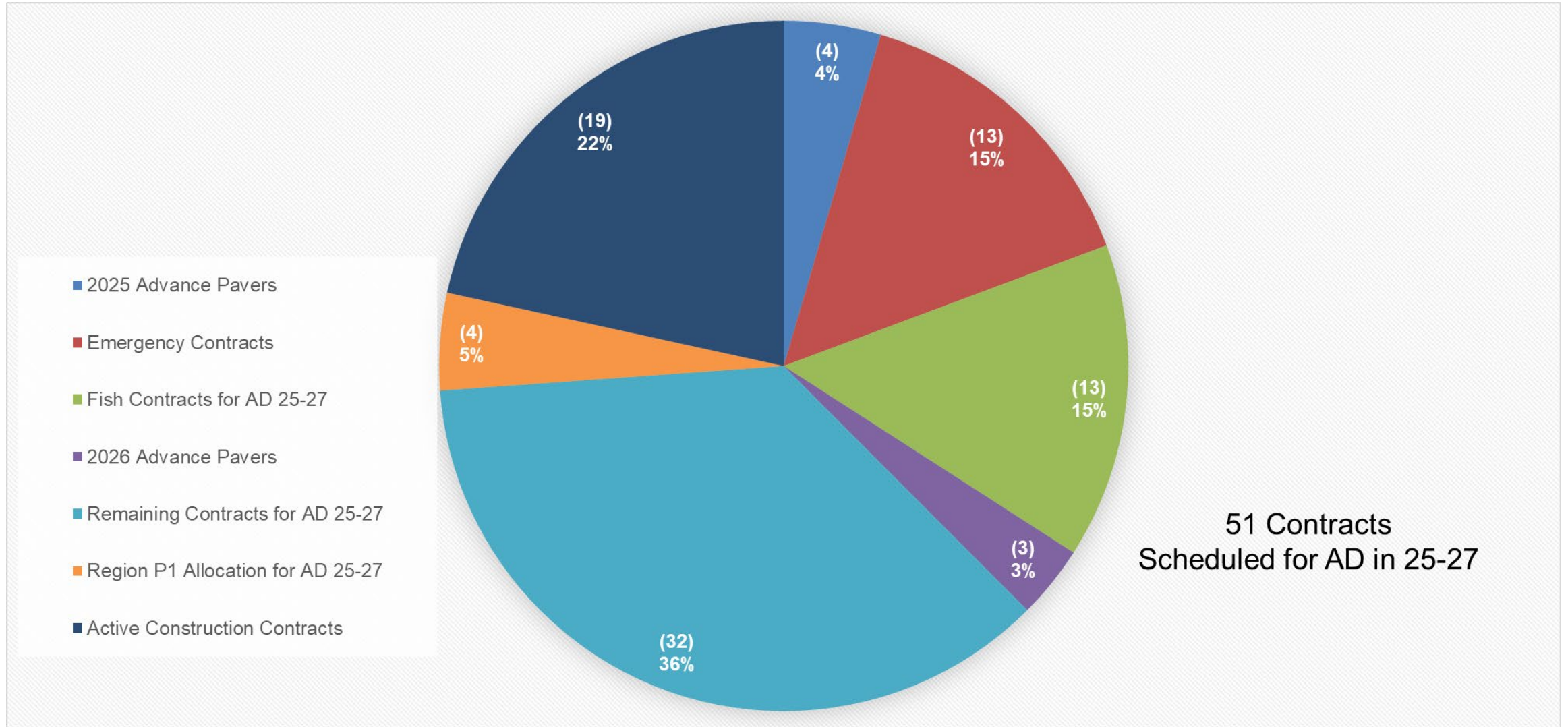
Biennial Spending Plan Comparison
(Capital Programs)



Program	25-27	27-29	29-31
I1	\$ 230,792,487	\$ 295,918,640	\$ 348,366,894
I2	\$ 36,319,859	\$ 16,580,500	\$ 23,401,923
I4	\$ 452,260,424	\$ 417,393,803	\$ 69,016,307
P1	\$ 137,892,232	\$ 111,934,996	\$ 55,175,428
P2	\$ 190,009,740	\$ 96,052,787	\$ 5,590,401
P3	\$ 18,426,473	\$ 33,823,813	\$ 2,813,680
Q3	\$ 2,430,910	\$ -	\$ -
Total	\$1,068,132,124	\$ 971,704,539	\$504,364,633

November 2025 File; doesn't reflect Gov. Budget

NWR Delivery Status



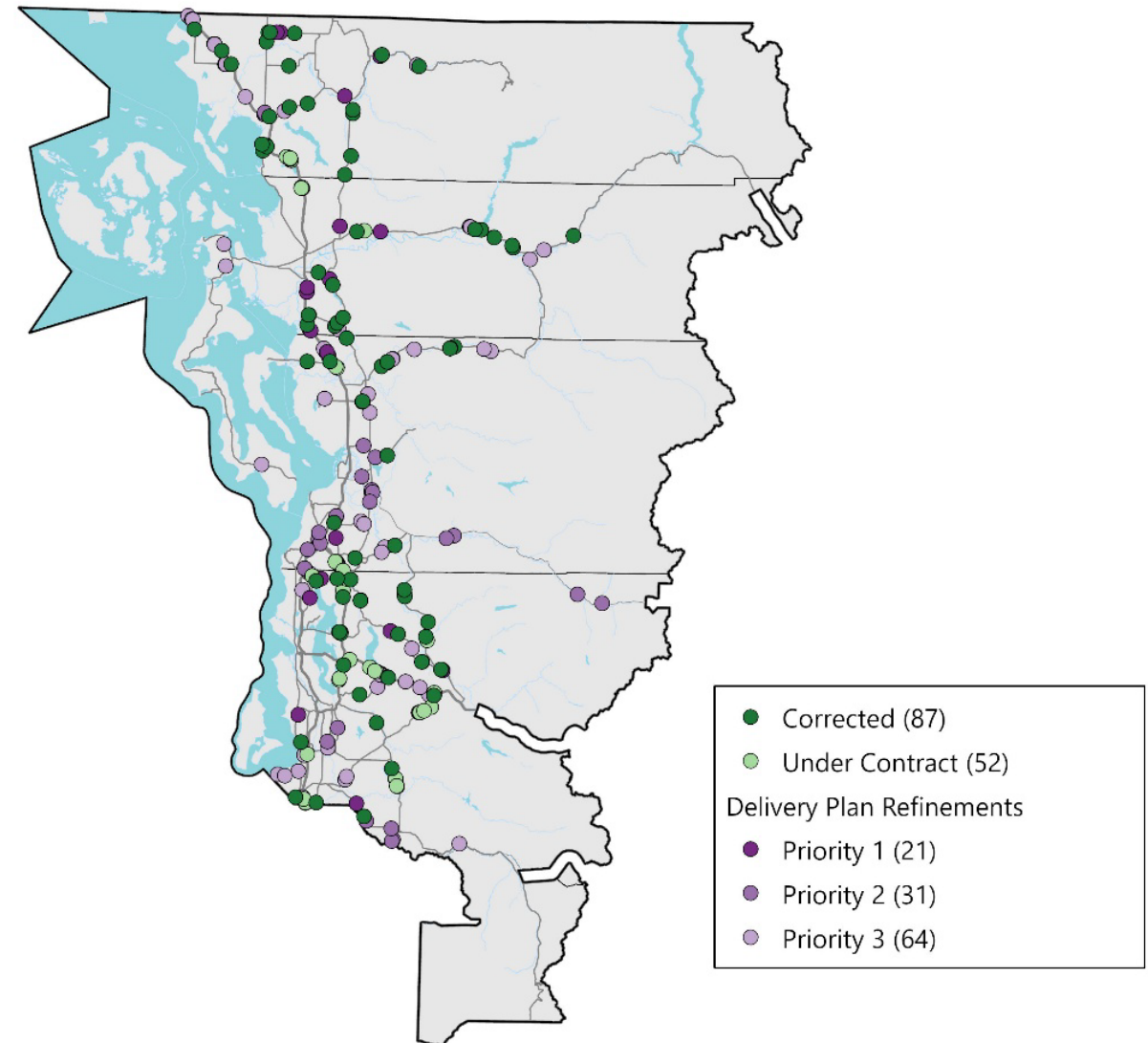
Delivery Status

- 26 - Active construction contracts in NWR
- 51 - Contracts planned for advertisement in 25-27
- 21 - Fish passage projects in/planned construction this biennium
- Fish Passage - Legislature provided additional funding in 25-27 budget
 - \$120 million 25-27
 - \$450 million 27-29
 - \$550 million 29-31
- Key improvement projects continue design



NWR Fish Program

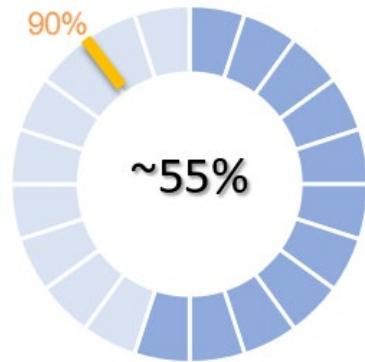
- **Priority 1** – Get Ad Ready and Advertise
- **Priority 2** – Shelf before RW/Utility/Permits
- **Priority 3** – Remain shelved until funding determined sufficient
- Complete Preliminary Hydraulic Designs (PHDs)



WSDOT's Injunction Progress with Existing Funding

What it Takes to get to 90% Habitat Restored

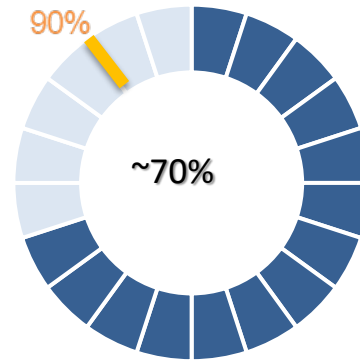
Corrected as of
June 2025



176 Barriers*

Total potential habitat
opened with corrected
barriers

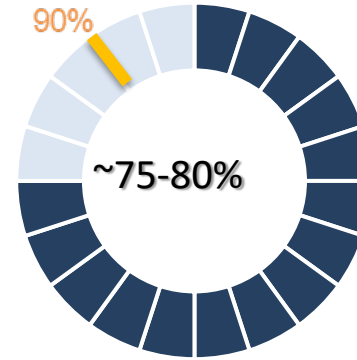
Currently
under contract



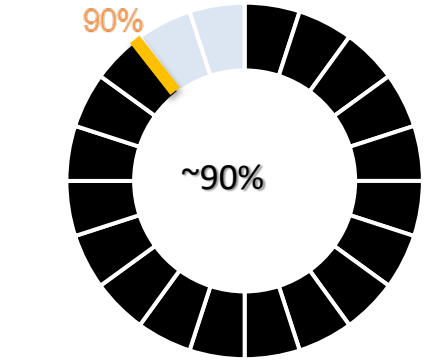
Total ~115 Barriers*

Total potential habitat opened once
all barriers in construction are
complete

Under contract with remaining
existing funds



Additional ~ 45-60 Barriers*



Additional ~ 160-180 Barriers*

Additional Funding
Needed for Remaining
Barriers

*Includes Significant Gain, Limited Gain and Newly Identified Barriers. Habitat percentages only reflect Significant Gain 2013 List Barriers that count toward the 90%. Does not include non-injunction culvert replacements

September 2025

Preservation



Investment needed for State of Good Repair

Asset Category	Replacement Value	Average Annual Need	Current plan annual average spending	Average annual funding shortfall
Highways (includes delivering Complete Streets w/ preservation)	\$148 billion	\$1.52 billion	\$560 million	\$960 million
Multimodal (i.e. Aviation, Public Transportation, Rail)	\$1 billion	\$140 million	\$60 million	\$80 million
Intra-Agency (i.e. IT, Facilities, Fleet, Real Estate)	\$84 billion	\$220 million	\$100 million	\$120 million
Ferries	\$6 billion	\$610 million	\$370 million	\$240 million
TOTAL	\$239 billion	\$2.49 billion	\$1.09 billion	\$1.40 billion

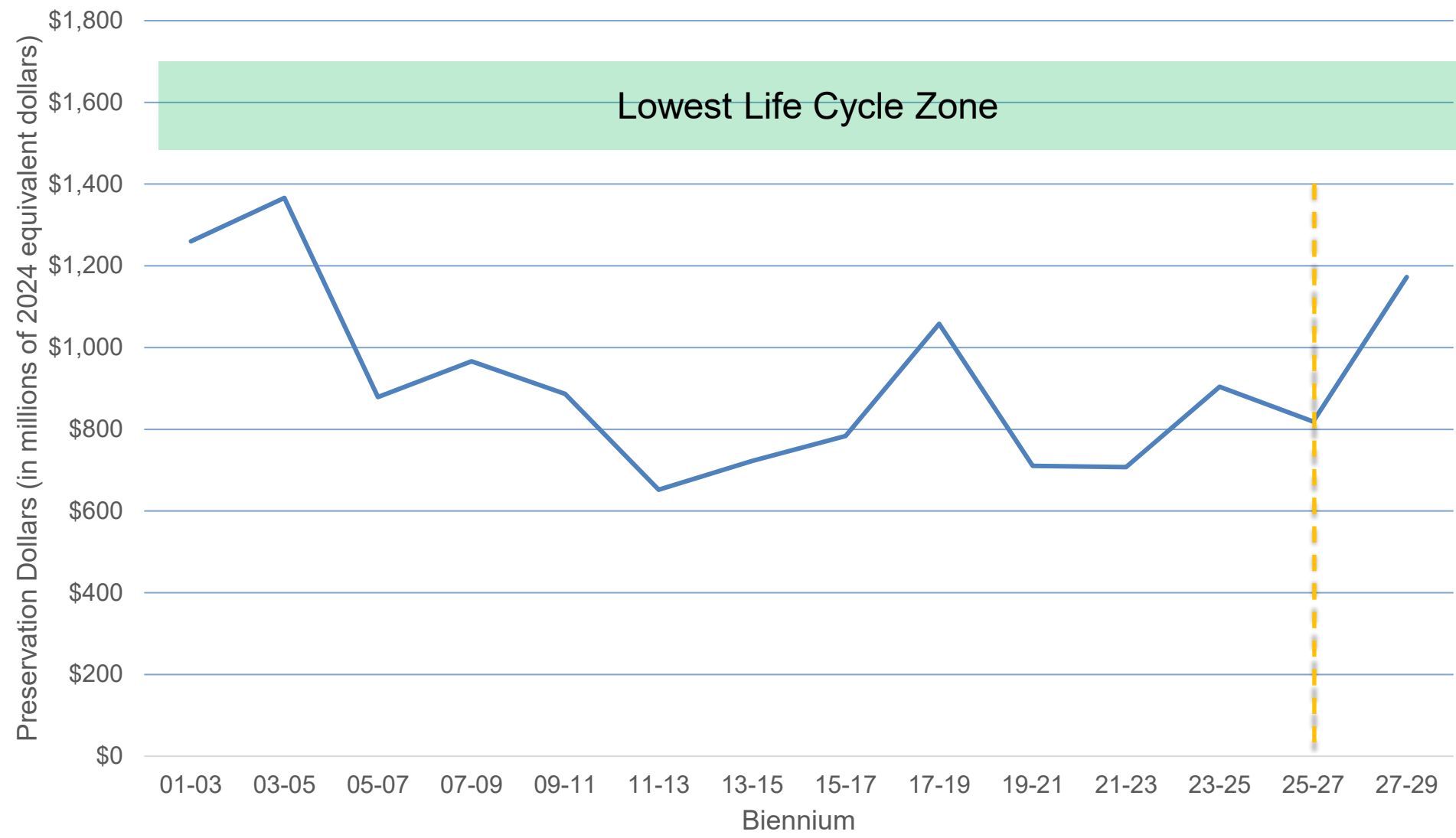
Notes: Figures in millions of dollars, rounded to the nearest \$5M.

State of Good Repair funding need is Preservation and Maintenance funding numbers combined.

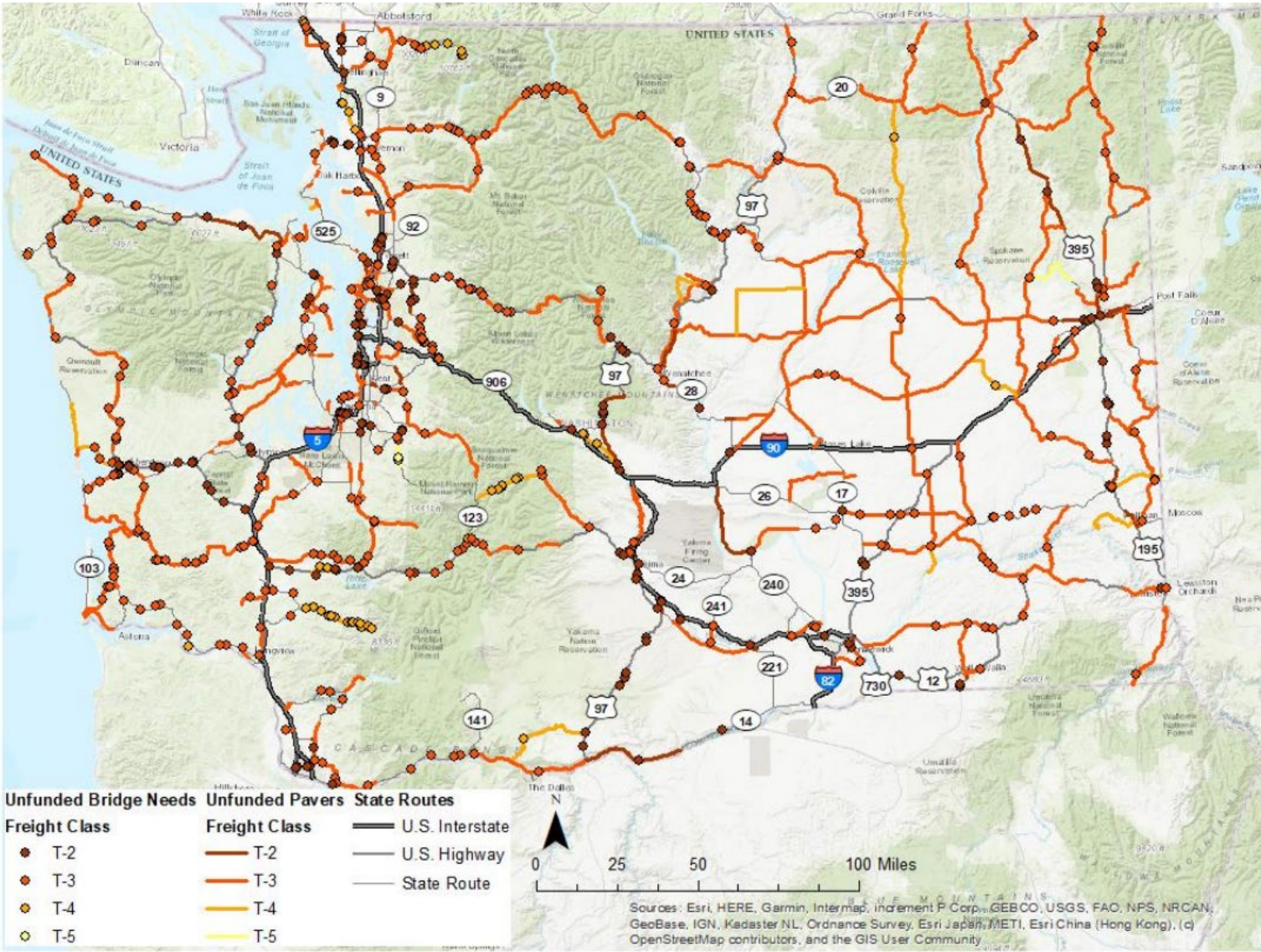
It is assumed that approximately 50% of the additional Highways Preservation dollars provided by Moving Ahead Washington, excluding the funding provided for Highway Maintenance, will be needed to implement the Complete Streets proposal in conjunction with those projects.

The funding numbers above (excluding Replacement Value) represent 10-year annual averages.

Highways Preservation Funding - 2001 through 2030



Ten-Year Preservation Needs



Case Study: SR 165, Carbon River Bridge



Bridge is 103 years old:

- Three load restrictions since 2009 as conditions worsened.
- Restricted to 8 tons in 2024, closed in 2025.
- No funding for preservation projects for many years.
- No funding to replace the bridge.

Cost to replace: \$160 million (planning estimate), which represents 17% of the agency's current biennial Preservation budget.

Not an isolated incident:

- Typical bridge lifespan: 75 years.
- 315 state bridges are 80 years or older.

Preservation backlog

The Governor's budget begins to address the years-long backlog with:

- \$1.1 billion in bridge preservation - extending the life of at least 10 high-risk bridges
- Nearly \$1 billion in paving projects over the next 10 years, including \$164 million summer 2026.
- \$160 million for other infrastructure, preservation and maintenance.
 - Stabilizing slopes to prevent landslides and rock fall
 - Addressing newly identified or failed culverts since the 2013 injunction list.
 - Repairing and replacing guardrails and signs.
 - Updating facilities to keep buildings safe for employees.
- \$1 billion investment in Washington State Ferries - three new vessels and preserving existing fleet.

Storm recovery



US 2 near Skykomish (milepost 50-64)




US 12 at
Naches



SR 410
near
Enumclaw

WORK OPPORTUNITIES



**Washington State**
Department of Transportation

Get help in your language

Search

Travel

Construction & planning


Business with WSDOT

Engineering & standards

About


[Home](#) > Business with WSDOT

Business with WSDOT



Contracts

Explore contracting opportunities, learn how to bid on contracts, find contract history and more.



Grants

Find information on grants for working in construction, public transportation grants, state rail grants and state rail loan programs.

How to do business with us

Learn about the requirements to do business with us including information about project delivery.

Support for local programs

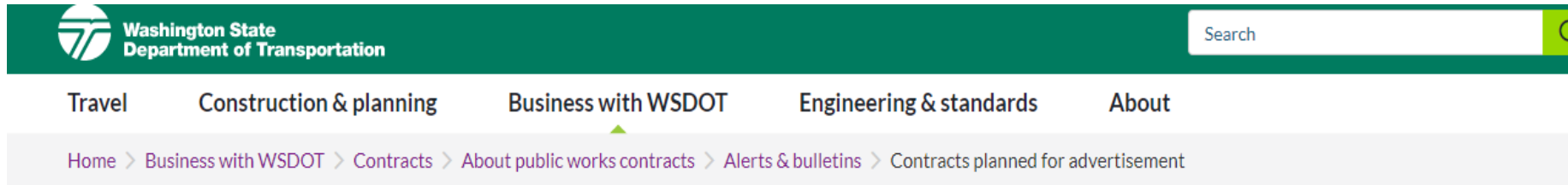
Get help to successfully deliver transportation projects with educational, technical, and financial support for cities, counties, and other transportation partners including tribal governments, ports, and transit agencies.

<https://wsdot.wa.gov/business-wsdot>

<http://www.wsdot.wa.gov/Employment/Default.htm>

Planned Contracts

Contracts planned for advertisement are posted on WSDOT's [website](#)



Contracts planned for advertisement

View and download the Advance Schedule of Contracts to learn about contracts that are scheduled to be advertised in the next year.

Contracts planned for advertisement

The following contracts are planned for advertisement for March 1, 2023 through February 29, 2024.

- [Advance Schedule of Contracts \(PDF 603KB\)](#)
- [Advance Schedule of Contracts \(XLSX 73KB\)](#)

Please note the advertisement dates are tentative and some information may change after this report is issued.
Projects are dependent on funding availability.

Contact information

Jenna Kemp
Contract Ad & Award Manager
caa@wsdot.wa.gov
[360-705-7017](tel:360-705-7017)

Thank you!

Cameron Kukes

Assistant Regional Administrator

206.440.4548

Cameron.Kukes@wsdot.wa.gov

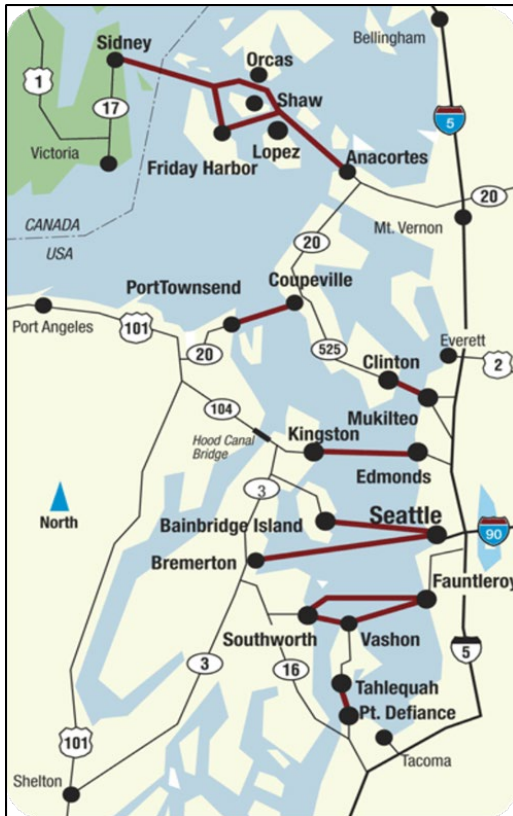


SAME MTA 26

WSF Upcoming Terminal Projects

Chun-Ho Chen, Design Engineering Manager
January 22nd, 2026

Upcoming WSF Terminal Projects



Largest ferry system in the United States



21 auto-passenger ferries



10 routes serving 19 terminals



19 million riders in 2024



9 million vehicles in 2024



10 million vehicle passengers and walk-ons in 2024



392 sailings per day

Preservation, Maintenance, and Capital Improvement Projects

- **Anacortes**, Exit Lane Paving- Fall 2026, under \$1 million
- **Seattle**, Trestle Paving- Fall 2027, \$1- 3 million
- **Fauntleroy & Friday Harbor**, Preservation Painting- On advertisement now, under \$1 million
- **Seattle**, Pile Corrosion Mitigation- Fall 2026, \$10-15 million
- **Fauntleroy**, Terminal Replacement (>\$200 million) – Design Build
 - Intersection Improvement-Spring 2026, \$1-2 million
- **Southworth**, Terminal Building- Fall 2027/Winter 2028, \$13-20 million
- **Point Defiance**, Toll Booth Replacement summer/Fall 2026,\$1-2 million
- **Bremerton**, Transfer Spans & Dolphin Replacement Fall 2026, \$30-40 million
- Vehicle Transfer Span Upgrades (**Systemwide**)-Winter of 2026, \$5-10 million
- **Seattle**, Terminal Electrification Design-Build, RFQ 5/4/26, \$80-\$120 million

Contacts

Chun-Ho Chen – Engineering Manager,
Terminal Preservation

Email: Chunho.Chen@wsdot.wa.gov

Tammy Binschus – Project Manager,
System Electrification

Email: Tammy.Binschus@wsdot.wa.gov

