



# 2026 EUROPE TRI-SERVICES REGIONAL SUMMIT

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Hosted by SAME



## #11- Training for the Reconstruction of Ukraine

### *Summary*

The Ukraine reconstruction is coming. How can we ensure that the Ukrainian military have the skills ready to oversee their part of this huge endeavor? PM/CM, project controls, quality, safety are all subjects that our organizations can help the Ukrainians develop.

### *Full Description*

While the date of internationally funded reconstruction is uncertain, all must acknowledge that it could happen at any time based upon the peace agreement talks. The military, primarily the Ukraine's SSTS, must be ready to take the lead for reconstruction of Ukraine in major aspects. Transportation systems are a given, but other key areas such as fortifications (defense infrastructure) are also at the top of the priority list. The total amount should be in the hundreds of billions of dollars.

Providing the program management and oversight of these works will fall primarily on the military and their contractors. While brave and great of heart, they do not have the decades of experience required for the various skills in design management, construction management, project controls, quality, safety and many other areas.

SAME members can take a leading role in arranging the training required for the various branches and units within the SSTS. This panel will discuss some of the possible support that can be provided through the various engineering branches, international governments, and private engineering companies.

The panel will be moderated by BG(R ) Glenn Goddard, President of the Ukraine Field Chapter, and include a senior officer from the SSTS; senior officer or civilian from USACE or NAVFAC; a representative from SAG-U/ NSATU, and a representative from a major engineering company. If possible, we will request a representative from a European country to speak as well.

### *Learning Objectives*

- Determine which areas of engineering training are most required in Ukraine
- Examine methods of supporting the Ukrainian military in construction efforts
- Learn what NATO military organizations can offer for training the Ukrainian military
- Learn what private companies or professional organizations can support for training

## Speakers

Glenn Goddard earned a B.S. in Civil Engineering from the University of the Pacific, an M.S. in Engineering Systems Management from Texas A&M, and an M.S. in Strategic Studies from the U.S. Army War College. He is a licensed Professional Engineer (PE) in California and is a certified Project Management Professional (PMP).

He currently works for the Parsons Corp. where he serves as the program lead for Ukrainian assistance and reconstruction. Prior to that he was the Program Director, at the China Lake Earthquake Recovery Program, a \$3.9B effort to return the China Lake Naval Air Station to full functionality after suffering a 7.1 magnitude earthquake in 2019.

Mr. Glenn Goddard has over 40 years of experience in design, construction, and management of major projects in Parsons including DOD, development, high-rise, airfield, and petrochemical arenas. He retired as a Brigadier General in the Army Reserve with over 35 years of service. He currently serves as the first President of the SAME Ukraine Chapter.