



Partnering with USAREUR-AF for Engineering, Construction, and Mission Success

Moderator:

- Charysse Knotts, PE, PMP, LEED AP, F.SAME, SAME Europe Deputy Regional Vice President

Speaker:

- Joe Copeland, Chief of Facilities and Construction, U.S. Army Europe and Africa (USAREUR-AF)

THANK YOU EXHIBITING COMPANIES



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Charysse Knotts

SAME Europe Region DRVP

Fun Facts



Grew up in:

- Desert, Mountains, Mines, Blasting, Oilfield, Consulting



Currently binge-watching:

- Mayor of Kingstown
- Watson



Proudest accomplishment:

- Retirement



Biggest fear:

- Being struck by lightning (again)



Joe Copeland

HQ US Army Europe and Africa

Fun Facts



Grew up in:

- Shawnee, OK

Currently binge-reading:

- Reading the Terminal List book series

Proudest accomplishment:

- Being a good Dad

Biggest fear:

- Assembling IKEA furniture without the instructions with my German wife



**U.S. ARMY
EUROPE
AND AFRICA**



Partnering with USAREUR-AF for Engineering, Construction, and Mission Success

**Overall Classification:
UNCLASSIFIED**

Location: SAME Tri-Service Summit

Date and time: 4 March 2026

Dial-in information: N/A

Name of briefer: Joe Copeland, P.E, PMP

Directorate: ODCSENG



Mission Statement:

The Office of the Deputy Chief of Staff-Engineer (ODCSENG) plans, programs, and synchronizes combat, general, and geospatial engineer operations to assure mobility, enhance protection, enable force protection & logistics, and develop partner capacity/infrastructure for operations ISO the Commander of U.S. Army Europe & Africa.

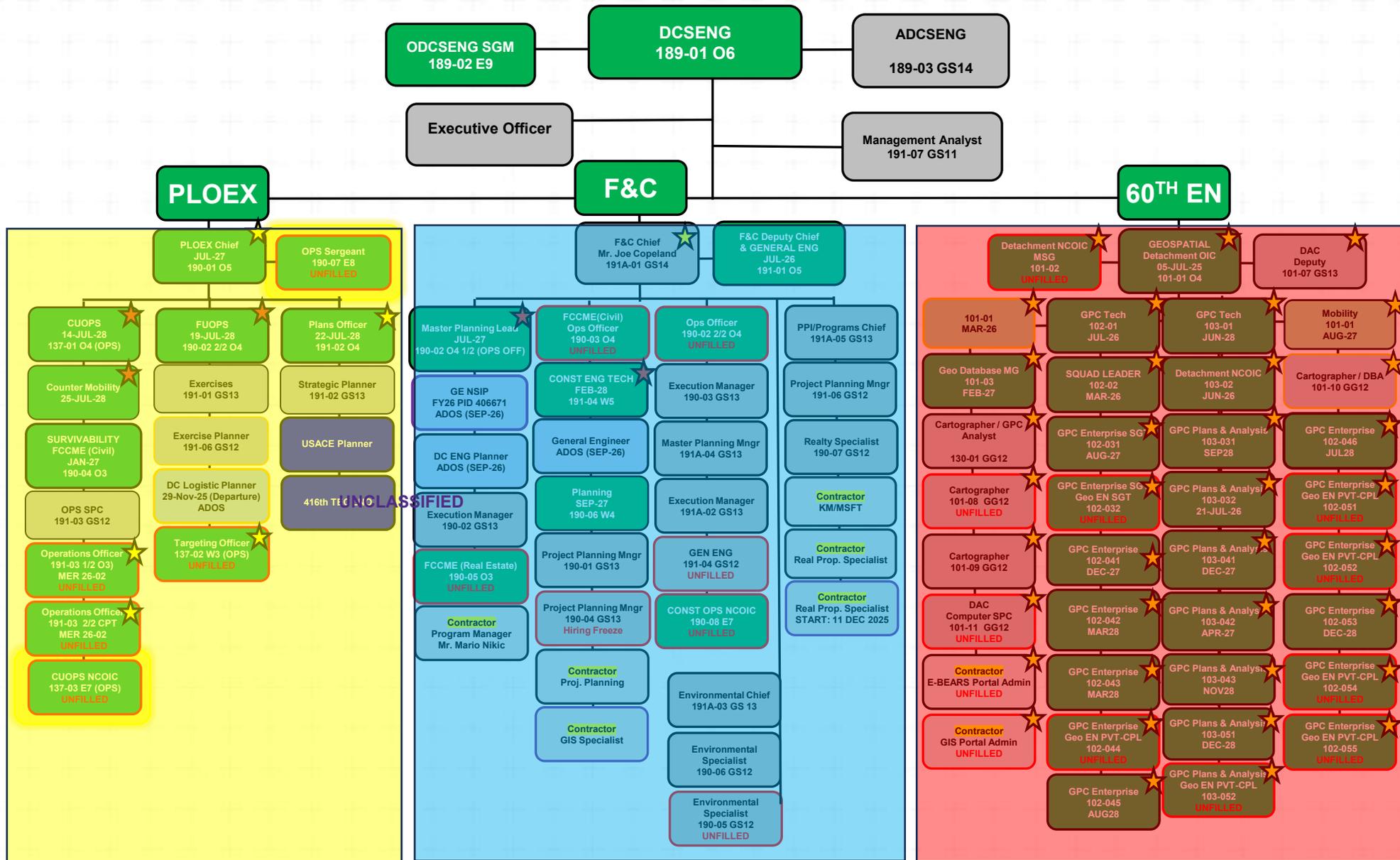
Agenda:

- ODCSENG Organizational Structure
- Lines of Effort
- ODCSENG Programs



ODCSENG Organization Structure

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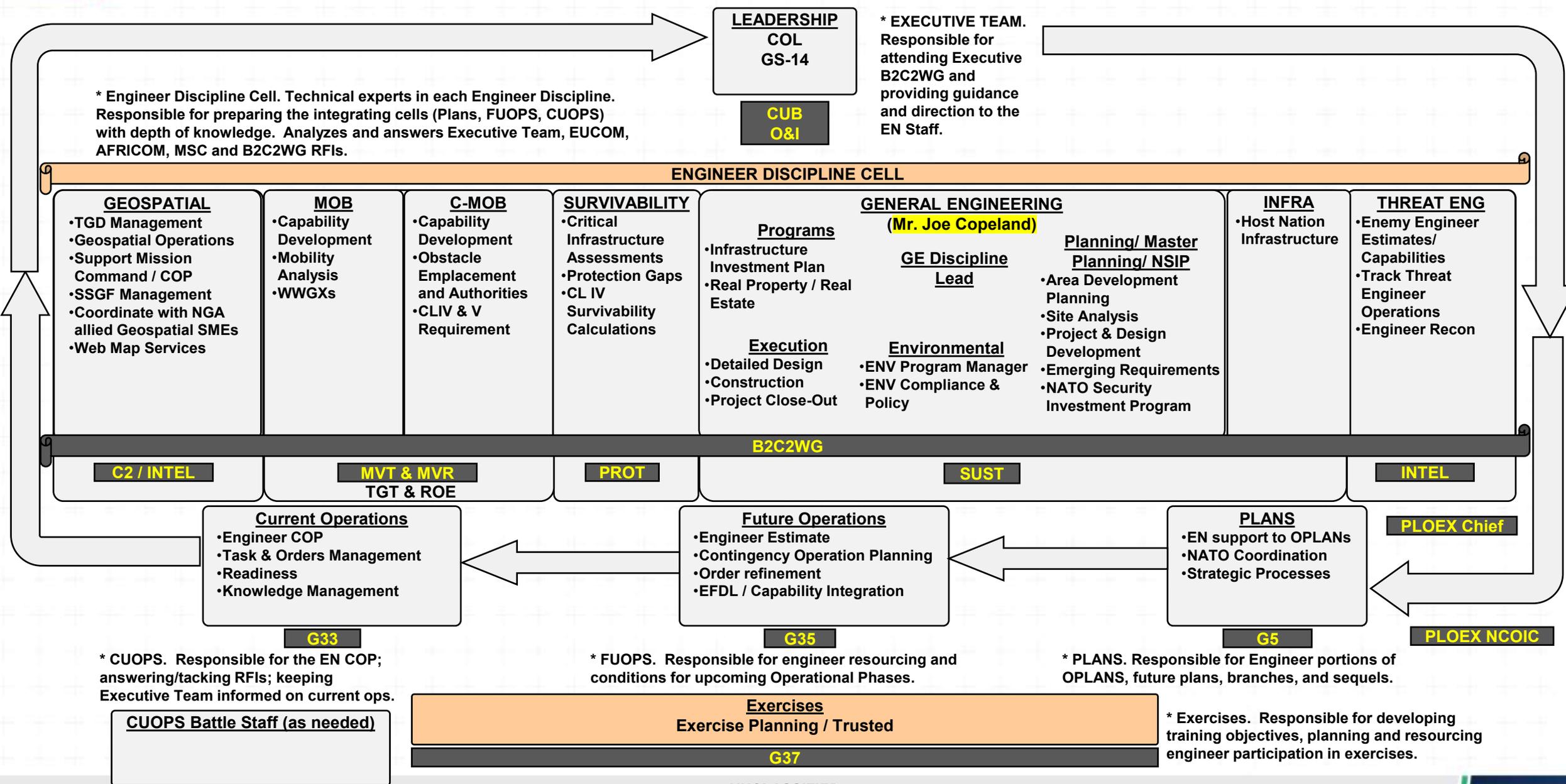


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Engineer Support to the Warfighting Functions / Cross Functional Teams

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Engineer Support to Lines of Effort



Enable Ukraine to Win Their Fight



Accelerate Convergence/Integration of U.S. and NATO C2 and Plans



MCLCC



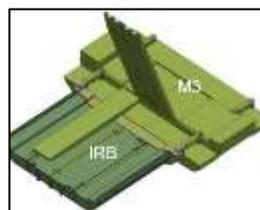
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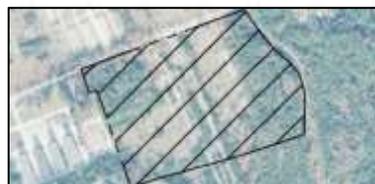
- SSGF Features
Rivers/Roads/Forest
- SSGF Raster
Maps & Charts
- SSGF Raster
Imagery
- SSGF Features
Elevation Data
- Operational
Environment



Build Readiness and Drive Experimentation



Be Ready and Capable to Respond to Crisis and Conflicts, and to Seize Opportunities





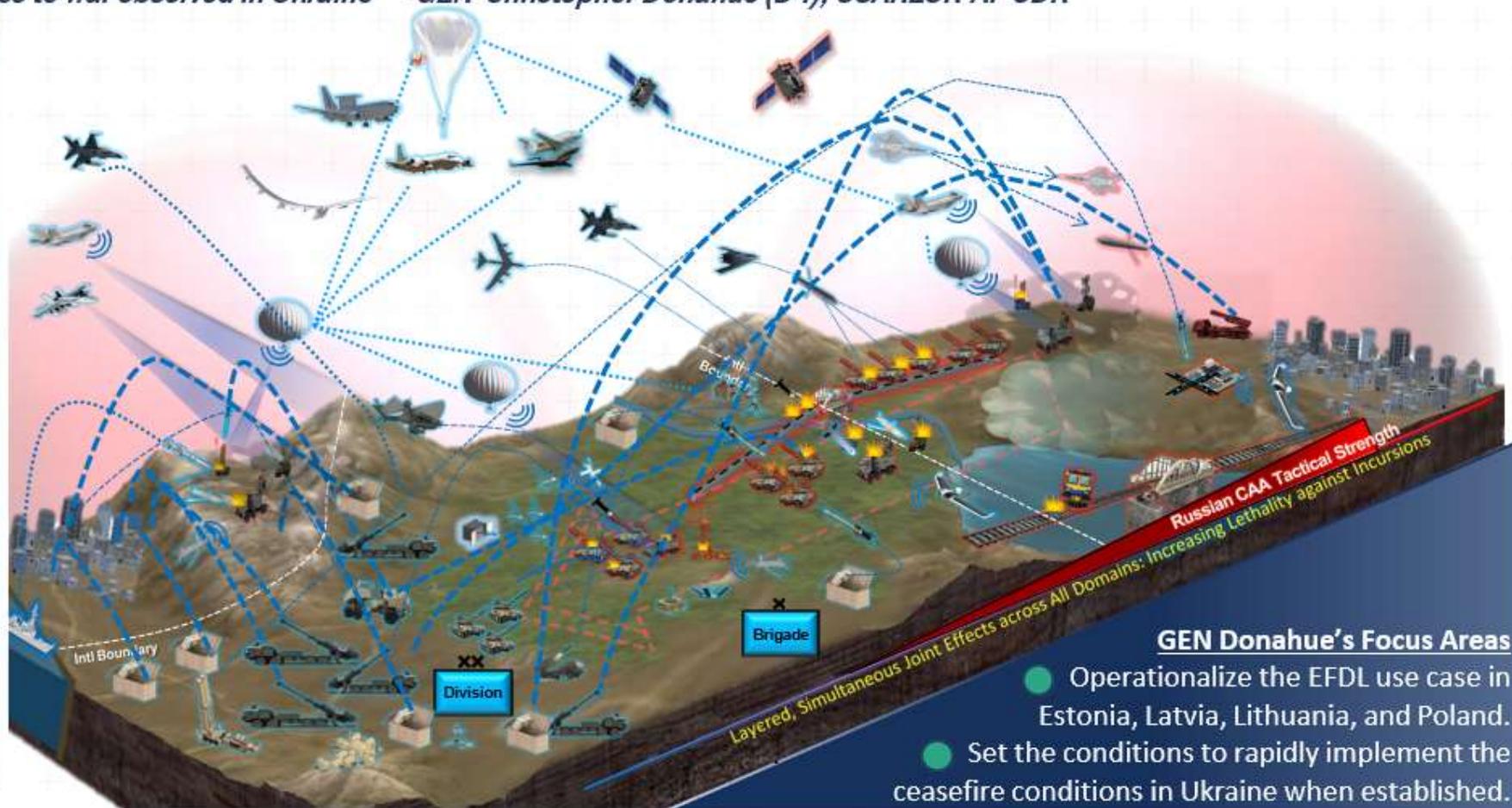
Eastern Flank Deterrence Line



"We are using the Eastern Flank Deterrence Line (EFDL) to operationalize all-domain deterrence for NATO through a data-enabled, forward posture that harnesses the changes to war observed in Ukraine" - GEN Christopher Donahue (D4), USAREUR-AF CDR

Transformational Warfighting Concept

- 1 Enhances NATO's deterrence posture and eliminates the Russian *fait accompli* strategic dilemma.
- 2 Reduces the demand for forward force posture.
- 3 Creates our part of a global Combined Joint All Domain Command and Control (CJADC2) network able to conduct operations at an unprecedented speed.
- 4 Establishes a forward, combat-credible force posture that acts as a permanent enhanced Vigilance Activities (eVA) to the NATO and US advance plans.
- 5 Addresses the current enabler gap with innovative and minimally crewed systems allowing for faster, cheaper implementation and adaptation with rapid scalability at times of crisis.
- 6 Out-scales and outproduces Russia and Communist China through a networked Defense Industrial Base (DIB) that leverages coproduction, co-sustainment, and shared innovation.
- 7 Contributes to strategic dilemmas in other theaters including the Indo-Pacific.



GEN Donahue's Focus Areas

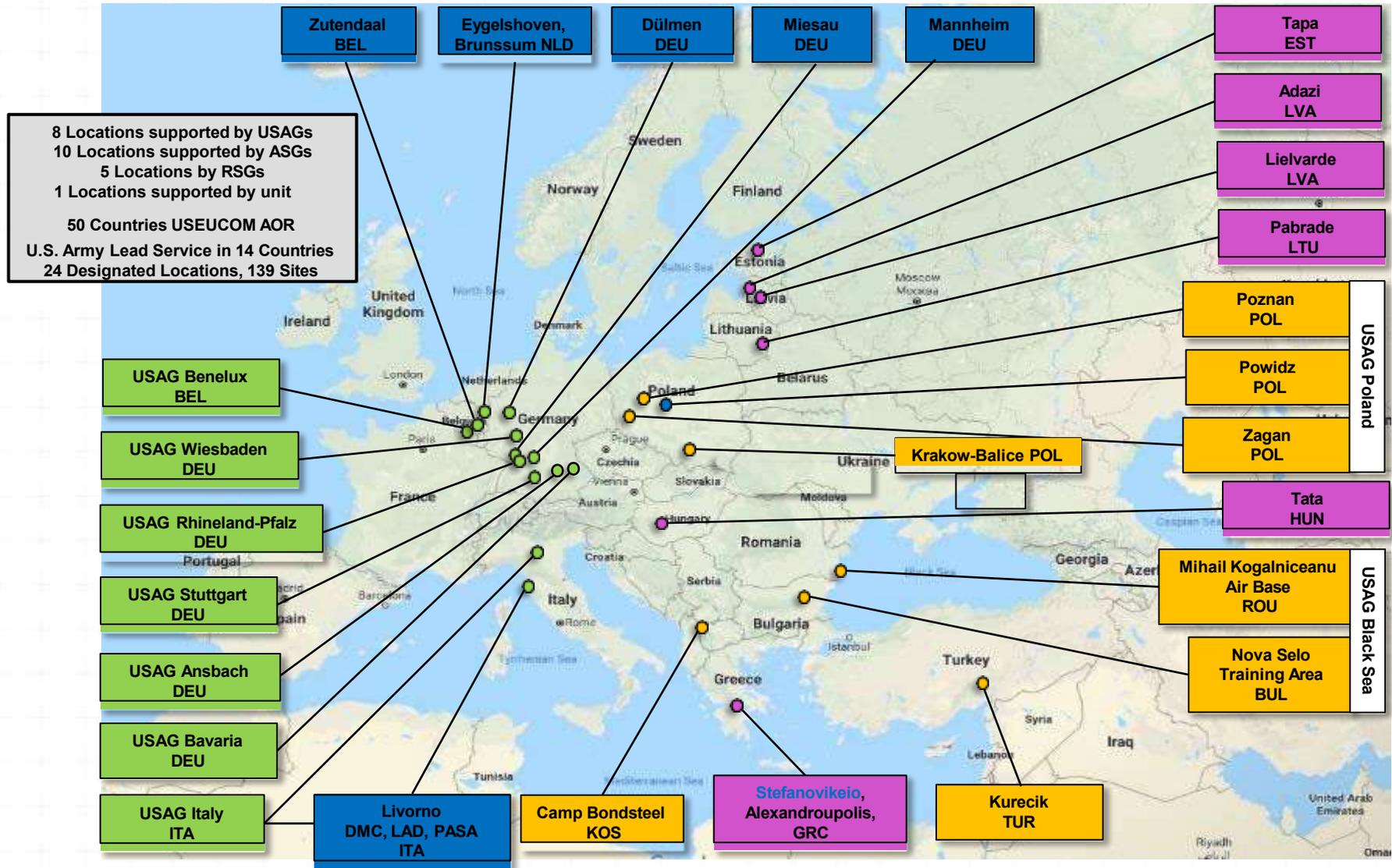
- Operationalize the EFDL use case in Estonia, Latvia, Lithuania, and Poland.
- Set the conditions to rapidly implement the ceasefire conditions in Ukraine when established.

"We are operationalizing transformation through the EFDL in 2026 to seize on this limited window of opportunity. We will continue to be relentless, unreasonable, and good teammates in our approach because we owe our Soldiers no less" - D4



Current Posture in Europe

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Area Development Plans



Enduring Location (EL) Installation Accountable Organization: US Army Europe

Country	Location - (Type of EL)	Sub-Sites	Last ADP	LADS	ADP Status
Estonia	Tapa - (CSL)	n/a	\		FY26
Greece	Alexandroupolis - (CSL)	n/a	\	X	FY26
	Stefanovikelo Airfield - (CSL)	Camp Gerogoulas	FY 23		
		Camp Perissaki	FY 23		
Hungary	Tata - (CSL)	Tata	\		
		Várpalota	\		
		Training Area	\		
Kosovo	Camp Bondsteel - (FOS)	n/a	FY 21	X	
Latvia	Ādaži - (CSL)	Ādaži	\		FY26
		Rīga	\		FY26
	Lielvārde - (CSL)	n/a	\	X	FY26
Lithuania	Pabradė - (CSL)	Kaunas	\		
		Mumaičiai	\		
		Pabradė	\		FY26
		Plk. Igno Musteikio Training Area	\		
		Rukla	\		
		Vilnius	\		
		Training Center	\		
Poland	Kraków-Balice - (FOS)	n/a	\		
	Poznań - (FOS)	Biedrusko Training Area (BTA)	FY 25		
	Żagań - (FOS)	Wędrzyn	\		
Romania	Mihail Kogălniceanu (MK) AB/ Port of Constanța - (FOS)	Cincu	FY17	X	
		Galați	\		
		Smârdan	FY17	X	
Turkey	Kürecik - (FOS)	n/a	FY25	X	

←(T) 03 Jun: On Board Review of DRAFT ADP (Gov review period 17 Jan – 22 May)

←Complete

23 Jun: Location Evaluation Report (LER) developed by FEST-A
• Pending review to confirm “ADP Lite” requirement

02-06 Feb 2026: Baltics ADP Practicum (Ādaži)

←09 Feb: On Board Review of DRAFT ADP (Final Report Published ~30MAR)

←26 Jun: Land Assessment Survey (LAS) conducted by FEST-A

←10 Feb: On Board Review of DRAFT ADP (Final Report Published ~30MAR)

Cincu & Smârdan: ROU intends to execute Master Plans; have requested U.S. expertise on range and support recommendations for M1 Abrams (FMS)

←18 Apr: “ADP Lite” developed by FEST-A

Contingency Location (CL) Installation Accountable Organization: US Army Europe

Country	Location (Type of CL)	Sub-Sites	Last ADP	LADS	ADP Status
Poland	Jasionka (Temp)	n/a	\		

←Site has been handed over to NATO

Area Development Plan less than 5 years old	
Area Development Plan in-progress	
Area Development Plan greater than 5 years old	
Area Development Plan not required	





Theater Class 3B / Class 5 Storage Study



Project scope:

- Develop comprehensive Theater CL 3B/CL5 master plan w/ prioritized project list and complementing maps (Theater and individual sites).
- Project programming documents (1391/PDS - (35) CL3B & (15) CL5) to meet future mission requirements.

Activity	Location	Planned Date
Kick-Off Meeting	Virtual	17-Jul-24
Stakeholder Interviews	Ft. Knox, KY	Aug 24 - Oct 24
Requirements Analysis Workshop	Wiesbaden, DE (Little Italy)	14-16 Jan 24
Final Requirements Analysis Report	Multiple Locations	Feb. 25 - Oct. 25
HN Coordination	Multiple Locations	Feb. 25 - Oct. 25
Site Visits - PDS/1391 Development	Multiple Locations	May 25 - Nov 25
Final Comprehensive Master Plan	Deliverable	16-Jul-26



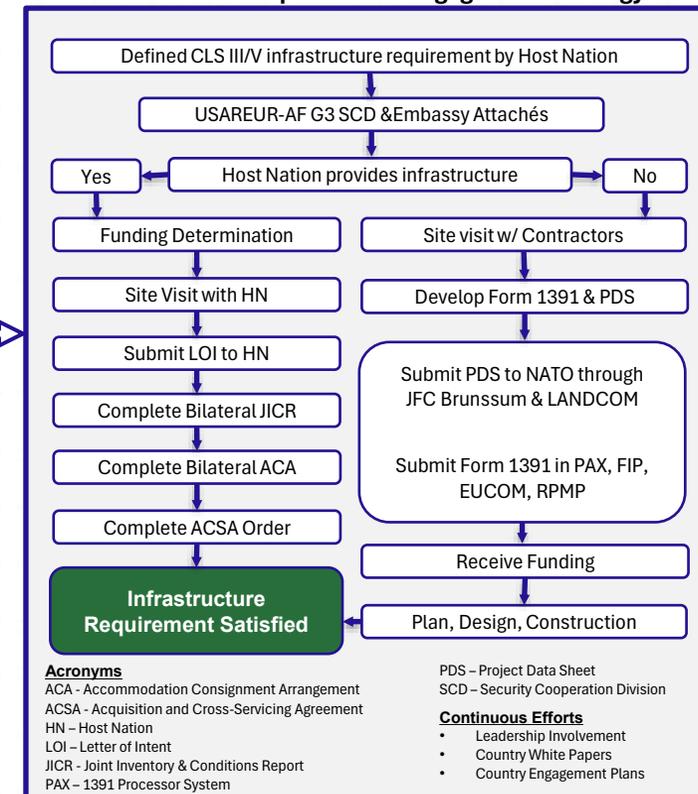
Country Fly Sheet Example

Latvia JP-8 Storage Capacity in Cubic Meters	CLASS III - USG			
	Adjudicated Fuel Infrastructure Capacity Req.	Current Capacity	Existing Planned Projects Capacity	Project Capability Requirement (New Project)
Ādaži Military Base			*****	
Lielvārde Air Base				
Riga International Airport			*****	
Ventspils				
Subtotal				
US Army Requirement				
US Army Fuel Reserve Requirement				
Adjudicated Infrastructure Req.				
Total Capability Requirement				

1. US Army Fuel Reserve at Tallinn can be Jet A-1. With an ability to include additives on-site to produce JP-8. For distribution to forward US Army units.

2. US Army Fuel Reserve at Ventspils can be Jet A-1. With an ability to include additives on-site to produce JP-8. For distribution to forward US Army units.

Infrastructure Requirements Engagement Strategy



Purpose:

- Help conversations with each ODC and Host Nation
- Convey requirements in each country to support Regional Plans
- Supports discussions of what existing infrastructure the host nations are willing to consign

Demonstrates:

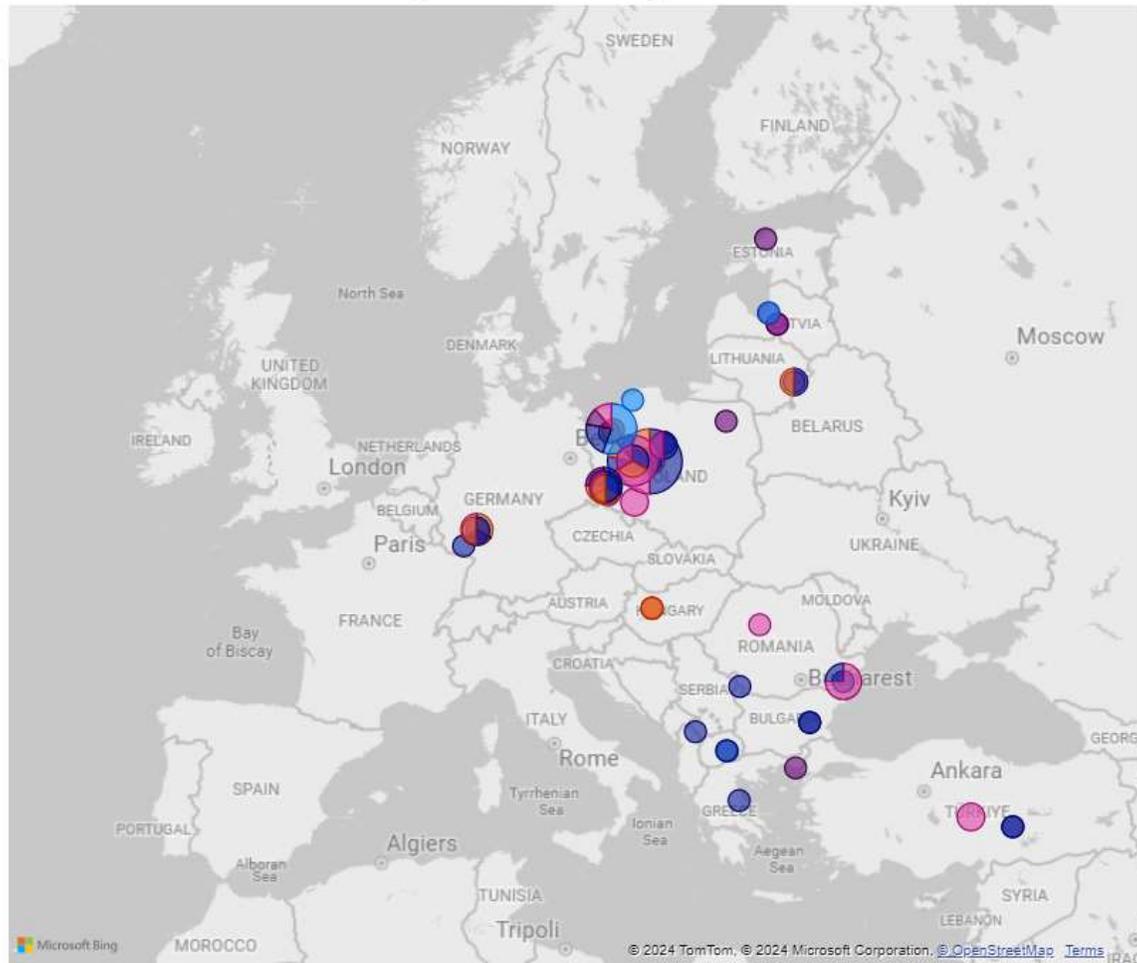
- Locations and quantities of supply
- Site's multi-purpose capabilities US, HN, NATO
- Supports the Improvement of movement corridors and shortens lines of communication



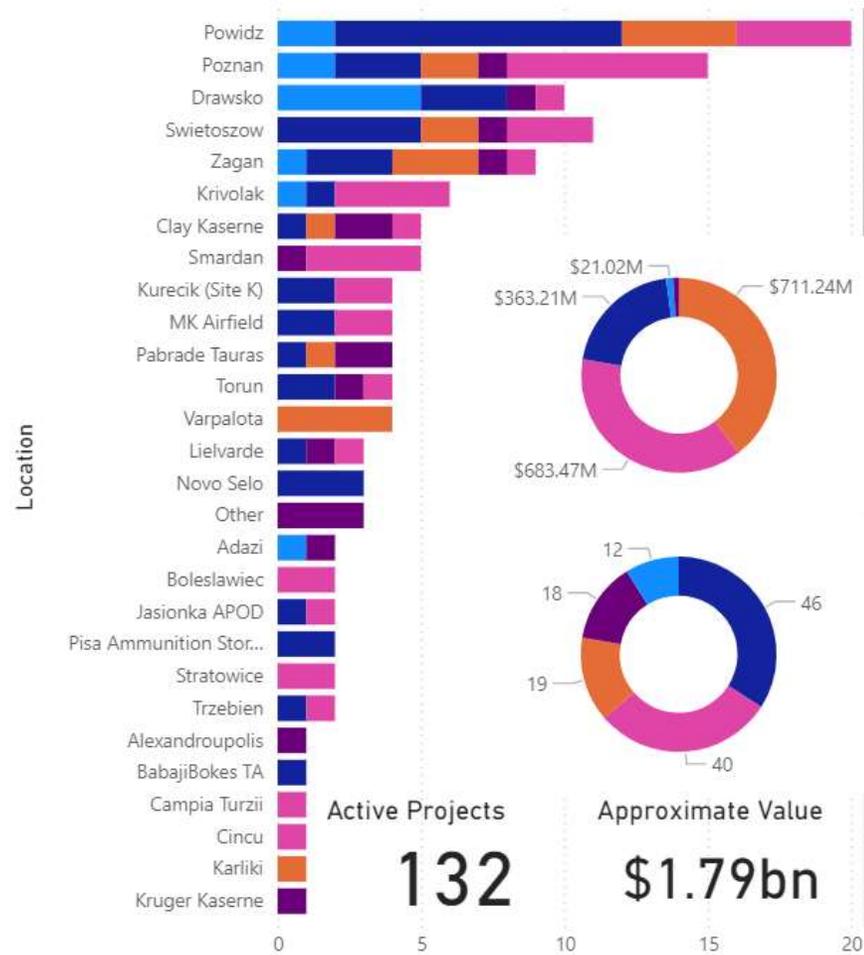
USAREUR-AF General Engineering Program Overview

Active Project Overview

Phase ● Close-Out ● Construction ● Design ● Initiation ● Planning

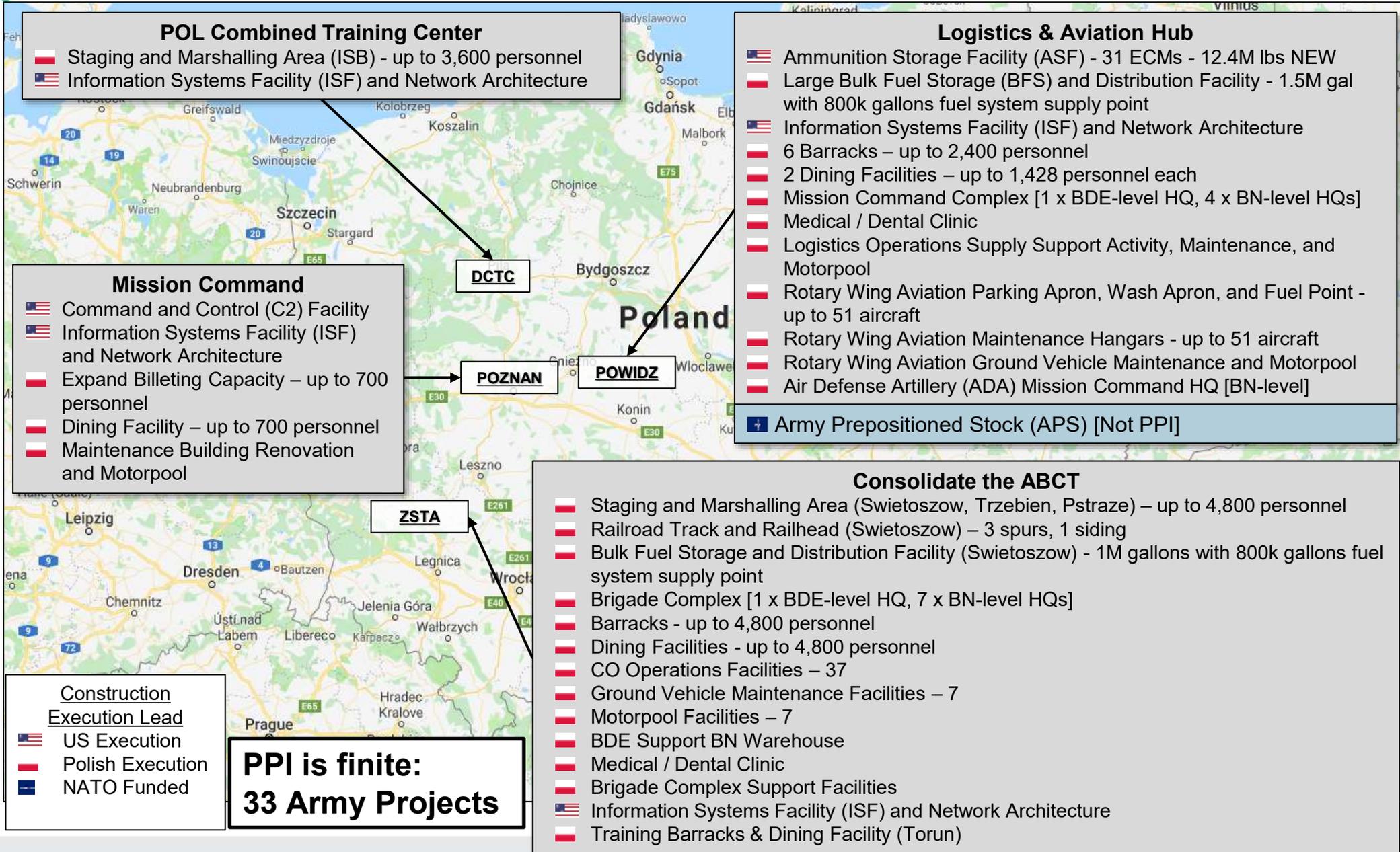


Phase ● Close-Out ● Construction ● Design ● Initiation ● Planning



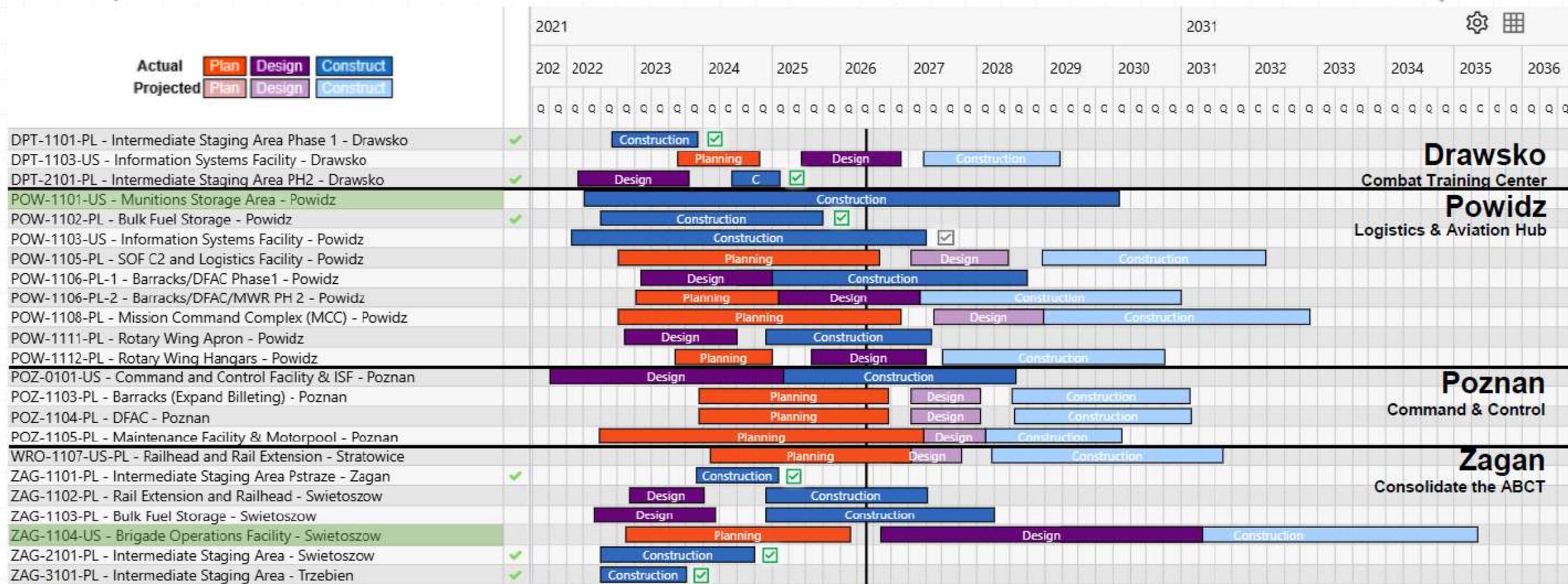


Polish Provided Infrastructure (PPI)





PPI Project Status



- ✓ Completed Projects:
 - Drawsko Intermediate Staging Base Phase 1 & 2
 - Zagan Intermediate Staging Base (Pstraze)
 - Zagan Intermediate Staging Base (Swietoszow)
 - Zagan Intermediate Staging Base (Trzebien)
 - Powidz Bulk Fuel Storage Facility
- ✓ CY2026 Projected Completions:
 - Powidz Information Systems Facility

- Poland Provided Infrastructure (PPI) Program:
 - Premier program of its kind within the European theater and the U.S. Army.
 - 34 distinct U.S. Army projects, tracking to achieve cost avoidance of over \$3 billion.
 - When complete, the Świętoszów Brigade Operations Facility (BOF) will provide support for over 4,800 personnel.
 - Finalized BOF 35% design: 87 new facilities including barracks, DFACs, operational and vehicle maintenance facilities.
 - Completed re-award of Powidz Munitions Storage Area (MSA) construction contract on 19 February 2026.

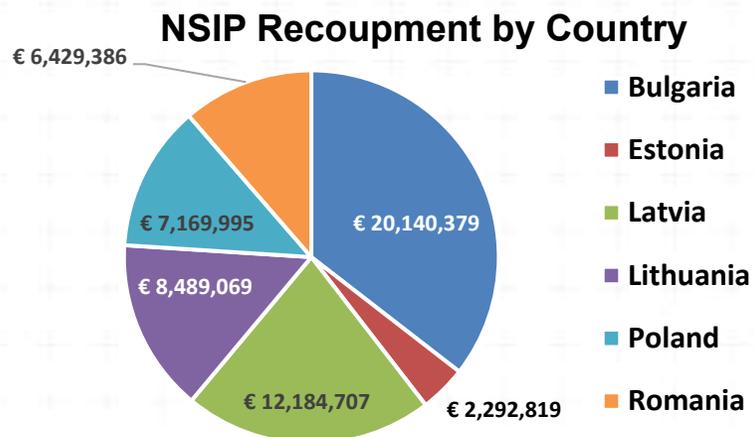


NATO Security Investment Program



Capability Program Package (CPP)	Projects	NSIP Funding Total	
Force Integration and Enhanced Training (FIET)	120	€37,173,936	Realized
Reception Staging Onward Movement (RSOM)	16	€16,589,675	
Pre-Positioning (PrePo)	7	€256,856,744	
Totals	143	€310,620,355	
DRAFT → Fuel Supply Chain*	2	~ €77 Million	Developing
DRAFT → Facilities for Logistics Operations*	~ 273	~ €4.3 Billion	

*NATO CPPs currently in development with direct funding opportunity for USAREUR-AF

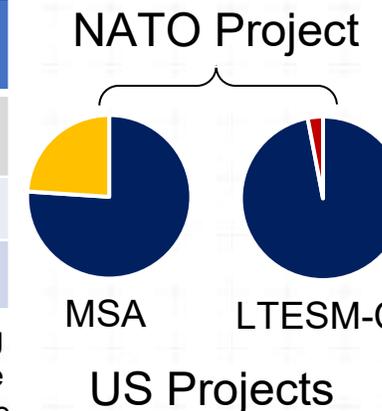


Recoupment = US funds project and is reimbursed by common funding after project completion
Direct Funded = US awards construction contract using upfront NATO common funding
PPI = Poland Provided Infrastructure

Long Term Equipment Storage and Maintenance Complex, Powidz, Poland (Direct Funded)

PROGRAM COST SUMMARY		TOTAL US REQUIREMENT (€,000)	NATO APPROVED (€,000)
Long Term Equip. Storage & Maint. Complex	LTESM-C Construction	185,204	181,843
Munitions Storage Area (MSA)	MSA Construction	45,239	34,447
Totals (with admin and contingencies)		€275,996	€253,914

■ NATO Funding
 ■ US Cost Share
 ■ PPI Cost Share





NATO Facilities for Logistics Operations (FLO) Timeline



Background: The Facilities for Logistics Operations (FLO) Capability Program Plan (CPP) is an opportunity for USAREUR-AF to receive NATO direct funded projects related to:

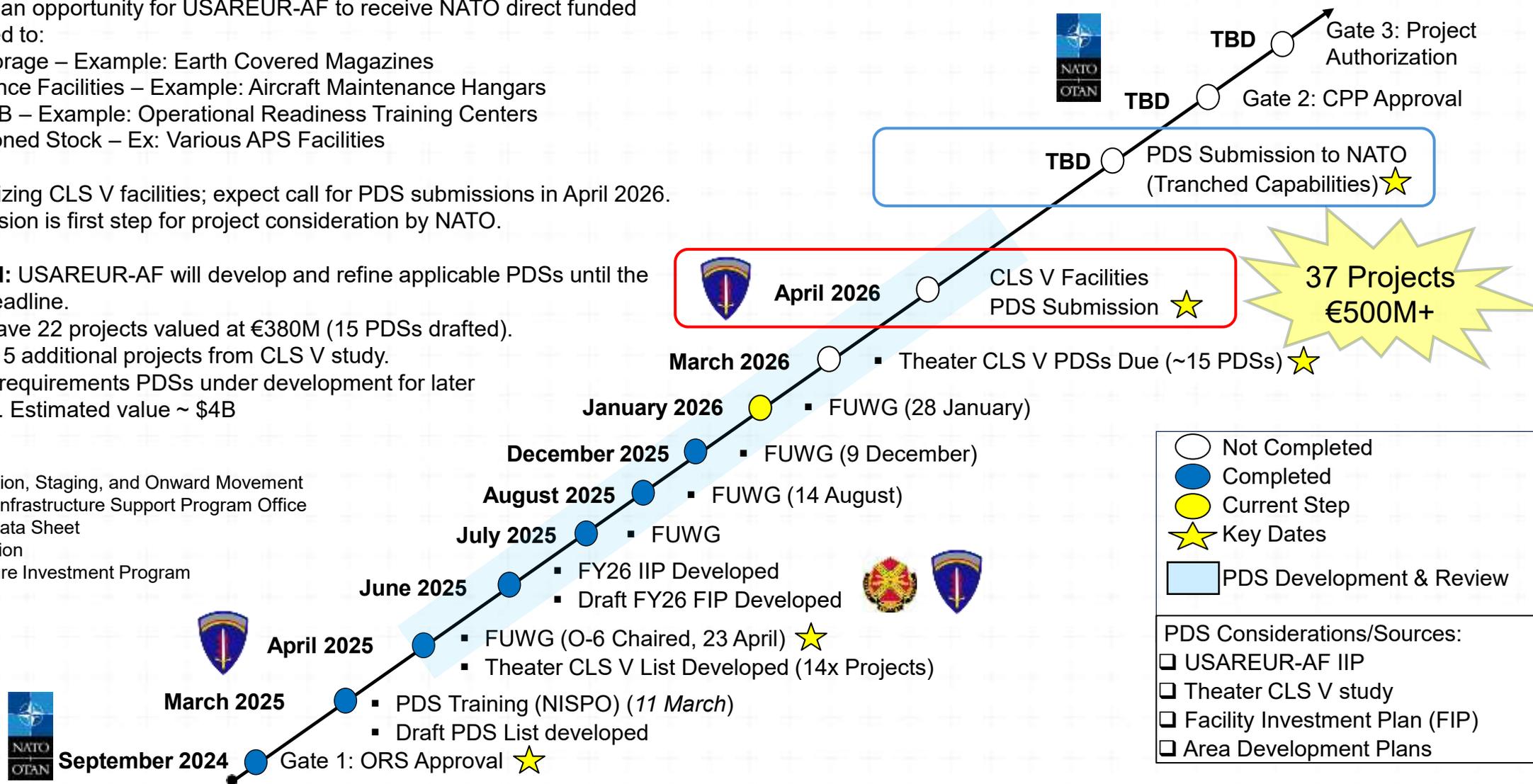
- CLS V storage – Example: Earth Covered Magazines
- Maintenance Facilities – Example: Aircraft Maintenance Hangars
- RSOM/ISB – Example: Operational Readiness Training Centers
- Prepositioned Stock – Ex: Various APS Facilities

- NATO prioritizing CLS V facilities; expect call for PDS submissions in April 2026.
- PDS submission is first step for project consideration by NATO.

Path Forward: USAREUR-AF will develop and refine applicable PDSs until the submission deadline.

- Currently have 22 projects valued at €380M (15 PDSs drafted).
- Anticipate 15 additional projects from CLS V study.
- Remaining requirements PDSs under development for later submission. Estimated value ~ \$4B

RSOM = Reception, Staging, and Onward Movement
NISPO= NATO Infrastructure Support Program Office
PDS = Project Data Sheet
CL V = ammunition
IIP = Infrastructure Investment Program



Legend:

- Not Completed
- Completed
- Current Step
- ★ Key Dates
- PDS Development & Review

PDS Considerations/Sources:

- USAREUR-AF IIP
- Theater CLS V study
- Facility Investment Plan (FIP)
- Area Development Plans



Environmental Lines of Effort



Theater Leadership

- provide leadership, policy, funding, and subject matter expertise for environmental, Lead Environmental Component for Poland, Bulgaria

Requirements Integration

- integrate environmental requirements into command plans, programs, and projects

Compliance

- ensure unit compliance with DoD, Army, and USAREUR-AF environmental policy and applicable Host Nation regulations

Documentation

- manage execution of and maintain environmental documentation for exercises and operations

Training and Awareness

- develop and provide training, policy, and outreach for off-garrison environmental protection



Questions



**Office of Deputy Chief of Staff - Engineer
US Army Europe & Africa**

QUESTIONS?

ANSWERS!



Thanks For Listening!

- Joe Copeland | Thomas.J.Copeland.civ@army.mil