



U.S. ARMY CORPS OF ENGINEERS: 250TH ANNIVERSARY PLAN

Program Update

Christopher D. Klein, PMP

Colonel, U.S. Army

Commander, Middle East District

7 May 2026



U.S. ARMY



US Army Corps
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MIDDLE EAST DISTRICT PROGRAM

Active

Potential

Active Projects	Value	No
Bahrain	\$142.0M	3
Egypt	\$244.6M	25
Israel	\$812.2M	19
Jordan	\$112.5M	6
Kuwait	\$2,302.8M	43
Lebanon	\$105.3M	3
Qatar	\$890.8M	6
Saudi Arabia	\$774.0M	11
United Arab Emirates	\$32.1M	1
United States	\$0.8M	3
Total	\$5,417.0M	120

Potential Projects	Value	No
Jordan	\$65.0M	1
Kuwait	\$970.0M	2
Qatar	\$3,515.3M	13
Saudi Arabia	\$360.0M	2
Total	\$4,910.3M	18

Current

120
Projects

\$5.4bn

FY26 Delivery

18 **\$147.3M**

Q1/ 1 Q2/ 0
Q3/11 Q4/ 6

Future

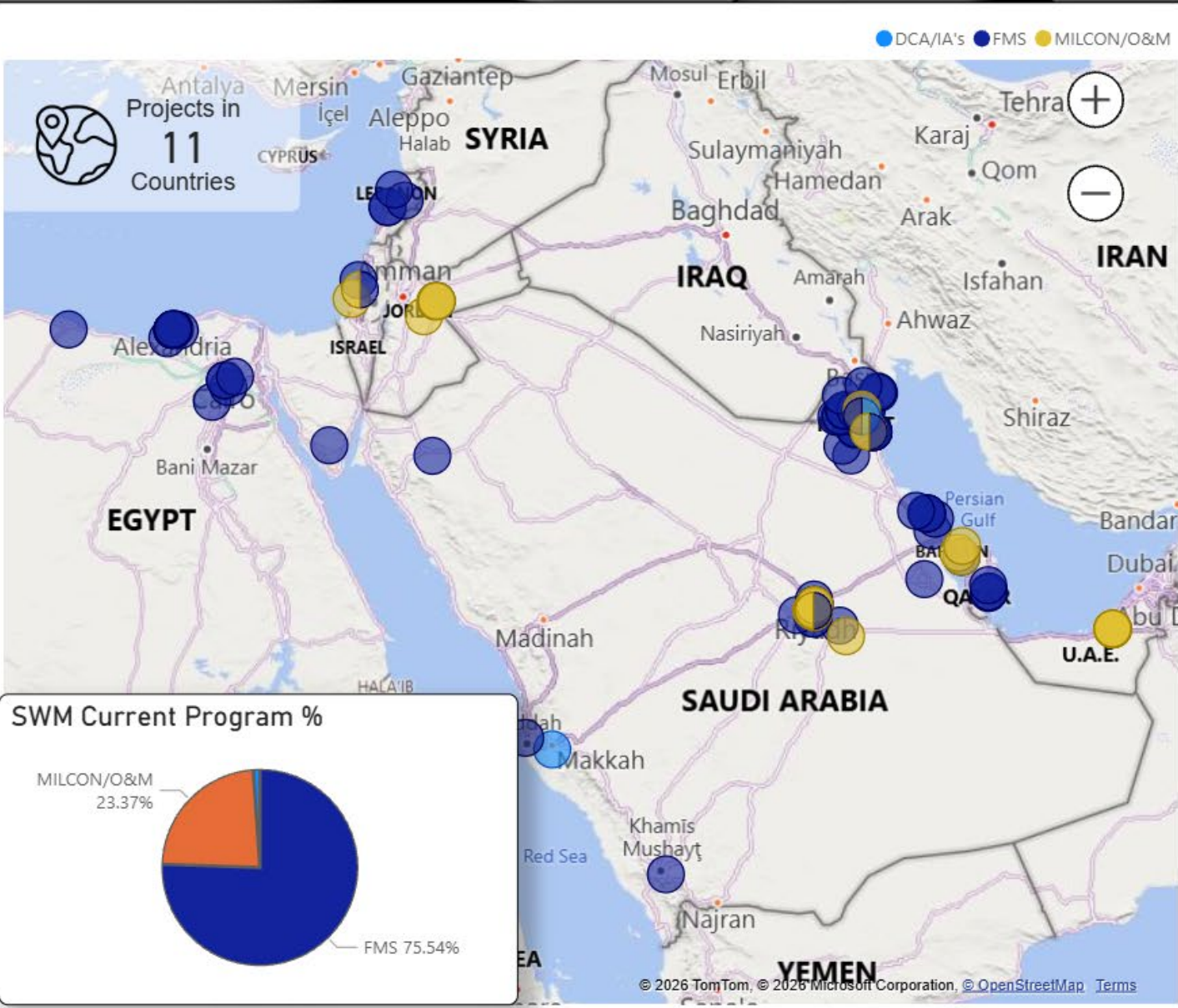
18
Projects

\$4.9bn

FY26 Contracts

28 **\$486.4M**

Q1/ 4 Q2/ 5
Q3/12 Q4/ 7



UNCLASSIFIED



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AOR Update

UNCLASSIFIED



2026 PROGRAM UPDATE

Contracting Overview

Mr. Mike Hackman
Chief, Contracting



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CONTRACTING – Special Topic



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- Alternative Design and Delivery Method (ADDM) Town Hall with Industry Recap
 - Objective 1: Educate the District on Emerging Methodologies
 - Objective 2: Identify Barriers to Implementation within the CENTCOM AOR
 - Objective 3: Define Pilot Project Opportunities
- Desired Attributes of Solutions
 - (1) Early and Integrated Collaboration, (2) Shared Risk and Reward, (3) Accelerated Delivery
(4) Enhanced Value, (5) Flexibility and Adaptability, (6) Transparency
 - Town Hall Participants included 35 District Leaders and 78 Industry Personnel from 48 Firms. Expert Industry Panel Members: (1) John Adams (AECOM), (2) Daniel Hogan (BL Harbert International), (3) Kevin Connors (CDM Constructors), (4) Louis Zecca (Conti Federal Services), (5) Thomas McCarthy (Page (Stantec)), (6) Timothy Rodriguez (Stanley Consultants), (7) Brian Thorne (Tetra Tech)
- Key Take Away Analysis is underway to improve District Design and Delivery Processes
 - (1) Decision Makers Engaged and Available, (2) Respect the Schedule, Do Not Go Backwards, (3) Put Opportunity First, Then Manage Risks, (4) Establish MATOCS To Enable Early Collaboration, (5) Clarify UFC Versus Host Nation Requirements/Standards), (6) Speed = Design Build or Design Control = Design Bid Build or Cost Certainty = Early Contractor Involvement, (7) Standardized Designs, (8) Disciplined Change Management, (9) Reduce The Number and Length Of Reviews, (10) \$ Incentive to Complete Projects Early, (11) Contractor Submits Risk Register with Their Proposal, (12) ADDM Pilot Program (FMS Versus MILCON)



2026 PROGRAM UPDATE

Programs and Project Management Division

Mr. Joseph L. Zaraszczak, PMP
Deputy for Programs and Project Management (DPM)



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PROGRAMS & PROJECT MANAGEMENT - AGENDA



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- Programs and Project Management Leadership

- Program Overview by Country

➤ **Brian Ball: Egypt, Services and Procurements**

- ❖ Portfolio Summary
- ❖ Tri Slide
- ❖ Opportunities

➤ **Peter Heffern: Kuwait, Lebanon**

- ❖ Portfolio Summary
- ❖ Tri Slide
- ❖ Opportunities

➤ **Joey Behr: Special Projects**

- ❖ Portfolio Summary
- ❖ Tri Slide
- ❖ Opportunities

➤ **Matthew Reagan: Saudi Arabia**

- ❖ Portfolio Summary
- ❖ Tri Slide
- ❖ Opportunities

➤ **John Plummer: Jordan, UAE, Qatar, Bahrain**

- ❖ Portfolio Summary
- ❖ Tri Slide
- ❖ Opportunities

➤ **Peter DeMattei: Israel**

- ❖ Portfolio Summary
- ❖ Tri Slide
- ❖ Opportunities



MIDDLE EAST DISTRICT PPMD - ORGANIZATION



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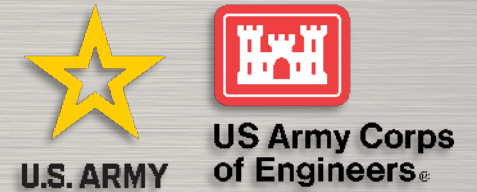
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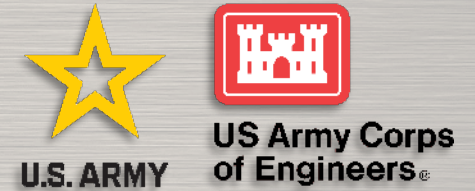
Brian H. Ball, P.E., PMP

Branch Chief

Services and Procurements / Egypt



PPMD SERVICES & PROCUREMENTS / EGYPT OVERVIEW



Egypt continues to steadily maintain and slowly grow their program. Most Egypt contracts are sole sourced at the HN direction (particularly the service contracts), but smaller to medium sized construction F&O requirements are developed periodically.

The Kuwait O&M services program will continue to have a steady flow of competitive O&M requirements both this year and in the near future.

Opportunities are expected to increase throughout the AOR as the services and procurements program continues to expand to other areas.



SERVICES AND PROCUREMENTS / EGYPT



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CURRENT PROGRAM:

➤ **\$620M**

POTENTIAL FUTURE PROGRAM:

➤ **\$135M**

NOTES:

- ❑ Egypt construction continues to slowly grow, with some active projects of relatively significant size. A future increase is expected in the coming years as their FMF budget increases to previous yearly levels.
- ❑ TAM anticipates O&M type work in support of FMS construction programs to grow in the next several years AOR wide.

CURRENT PROGRAM (ACTIVE CONTRACTS):

- **KUWAIT: (Value \$135M)**
 - KU-B-UMP, Apache O&M
 - KU-B-HBK, KMOD MSC-K O&M IDIQ
 - KU-B-HBM, KNF MTCC O&M IDIQ
 - KU-P-SPG, Super Hornet O&M
 - KU-B-UMG, Patriot O&M
- **ARCENT (Value \$68M)**
 - GFEBS RE Support Services Re-procurement
 - TF SAFE Electrical/Safety & UFC Inspections
- **EGYPT:**
 - **Active Design & Construction Projects (Value \$170M)**
 - EG-D-QBH, Pacer Forge Support Contract
 - EG-B-HDL, Multi Use Training Facility
 - EG-B-HDK, CH47 Bed-down Support Facilities
 - EG-B-HDR, Various EN Renovation & Minor Construction
 - EG-B-HDU, Shore Power Upgrades
 - **Active Procurements and Services (Value: \$94M)**
 - EG-B-HDB, EAA Logistics Center Maint.
 - EG-B-HDS, A&A Maintenance and Repairs
 - EG-B-HDT, Air Defense Facility Maint. and Repairs
 - EG-B-HDV, M1A1 Warehouse O&M
 - EG-B-HDJ, Procure Fiber Optic System Tech Support
 - EG-B-HDM, ENAD Sustainment Support Procurements
 - EG-B-HDN, Ship Lift Inspections & Parts
 - EG-B-HDO, Workshop #4 O&M IDIQ
 - EG-D-QBR, Pacer Forge Spare Parts
 - EG-B-HDQ, Wind Tunnel O&M
 - EG-B-HDI, Armored Dozer Spare Parts
 - EG-B-HDU, Shore Power O&M

- **ISRAEL: (Value \$49M)**
 - IS-B-HCX, Precast Facility Supply SATOC
- **QATAR: (Value \$81M)**
 - QA-B-UAP, Shield 5 O&M IDIQ
 - QA-B-HAD, Falcon 5 O&M IDIQ
- **SAUDI ARABIA: (Value \$14M)**
 - SR-P-RBX, Ship lift repair/renovation
- **A-E SERVICES: (\$9M)**
 - Geotech Investigation SATOC

POTENTIAL / FUTURE PROGRAM:

- **EGYPT:**
 - **FMF Construction Program ~\$135M**
 - EG-D-SAD, C-130J Bed-down Support Facilities
 - EG-B-HDP, De-militarization Facility*
 - EG-D-QBH, Pacer Forge Re-Award*

Potential Future Projects which are likely to be sole sourced or use limited competition have been marked w/ an asterisk ()*

SYNOPSIS

- Services and Procurements provide supportive capabilities to AOR Wide missions and customers, to include the development of acquisition tools, including several planned IDIQ contracts.
- TAM Services and Procurements can provide a Total Package approach to our FMS Customers: Design-Build-Sustain

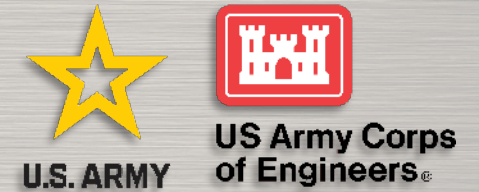
FMS

Other

MILCON



PPMD OPPORTUNITIES – SERVICES & PROCUREMENTS



Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise (FY /Quarter)	Scope Summary
AOR	VARIOUS	Services	Geotechnical Investigation SATOC	\$5M to \$10M	100%	N/A	Underway	Full & Open	Proposals Recieved	Geotechnical Services to supplement SWM Engineering design capabilities.
Egypt	FMS	Services	Egyptian Navy Shore Power O&M	\$5M to \$10M	100%	N/A	Underway	Full & Open	FY26/Q3	O&M for existing shore power systems and procurement of spare parts and equipment. Various Egyptian Navy bases.
Egypt	FMS	Supply	Ship Lift Spare Parts	Less than \$1M	100%	N/A	Underway	Full & Open	FY26/Q3	Spare parts for the Egyptian ship lift in Alexandria.
Jordan	FMS	Supply	Marine Crane Procurement	\$2M to \$5M	75%	N/A	FY27/Q1	Full & Open	FY27/Q2	Procurement of a new marine crane in Aqaba, Jordan.



PPMD OPPORTUNITIES – SERVICES & PROCUREMENTS

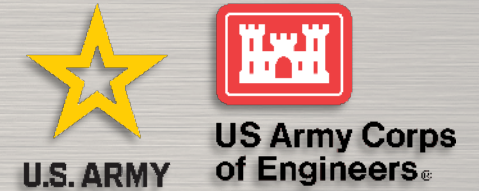


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Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Acquisition Strategy	Advertise (FY /Quarter)	Scope Summary
Kuwait	FMS	Services	Apache O&M, Ali Al Salem AB	\$10M to \$25M	100%	N/A	Underway	Full & Open IDIQ SATOC	Advertised	O&M services IDIQ for the Apache Compound at Ali Al Salem Air Base in Northern Kuwait.
Kuwait	FMS	Services	Patriot Sites O&M	\$10M to \$25M	TBD	N/A	Underway	Full & Open IDIQ SATOC	FY27/Q2	O&M Services for various Patriot Missile fire sites and associated facilities throughout Kuwait.
Kuwait	FMS	Services	Super Hornet O&M	\$25M to \$100M	100%	N/A	Underway	Full & Open IDIQ SATOC	FY26/Q3	O&M Services to support the Super Hornet Bed Down Area at Al Jaber Air Base.
AOR	OMA	Services	TF SAFE	\$25M to \$100M	100%	N/A	Underway	Full & Open IDIQ SATOC	FY26/Q3	AOR wide electrical, safety, and UFC compliance inspections. Forward teams based in the region.



PPMD OPPORTUNITIES – EGYPT CONSTRUCTION



Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Egypt	FMS	Design & Construction	Egyptian Navy Shore Power Upgrades	\$10M to \$25M	100%	A-E D-B	FY26/Q3	Full & Open	FY27/Q3	Various upgrades to the Egyptian Navy Shore Power systems throughout Egypt.
Egypt	FMS	Renovation & Minor Construction	Various Egyptian Navy Facility Renovation & Minor Construction IDIQ	\$10M to \$25M	100%	In House	Underway	Full & Open	FY26/Q4	Repair, renovation & minor construction program for the EN. Some actions may be stand-alone acquisitions.



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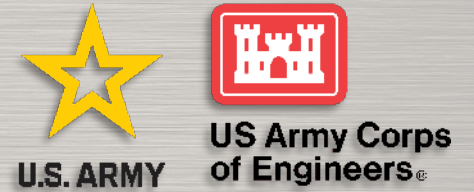
Peter D. Heffern, P.E., PMP

Branch Chief

Kuwait FMS, Lebanon



LEBANON SNAPSHOT

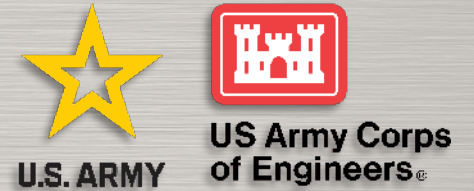


Growing program with significant potential.

Initial phases of work at the Aqoura National Training & Operations Center (ANTOC), Beirut Naval Base (in construction), and Hamat Air Base (pre-award).



LEBANON PROGRAM OVERVIEW



CURRENT PROGRAM: \$86M

3 Projects

Pre-Award

1 Project

Construction

2 Projects

POTENTIAL FUTURE PROGRAM:

\$100M+

2 Major Programs

CURRENT PROGRAM \$86M

Pre-Award:

- LE-B-HAH Improve Hamat Air Base Phase 1 (On Hold)

Construction:

- DT-B-HAD Aqoura National Training & Operations Center (ANTOC) CMU Display Building
- LE-B-HAG Restore Beirut Naval Base Phase 1

POTENTIAL / FUTURE PROGRAM: \$100M+

- LE-B-HAH Hamat Air Base Additional Improvements
- Beirut Naval Base 5-Year Security Road Map

SYNOPSIS

The Lebanon FMF program has significant potential for growth based on successful execution and continued prioritization of security assistance to support Lebanese Armed Forces for regional stability. Middle East District consistently monitors dynamic region to identify requirements to support U.S. Security Assistance priorities.

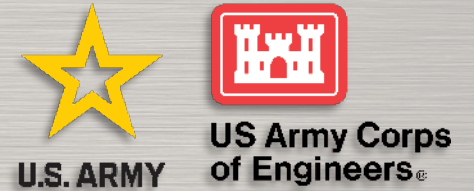
FMS

Other

MILCON



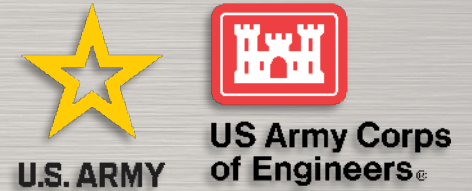
PPMD OPPORTUNITIES - LEBANON



Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Lebanon	FMF	Design & Construction	Improve Hamat AB Phase 1	\$25M to \$100M	75%	In-House	COMPLETE	Full & Open	TBD Pending Country Direction	Rebuild runway & emergency access road.
Lebanon	FMF	Design & Construction	Restore Beirut Naval Base Phase 1B	\$25M to \$100M	50%	A-E	COMPLETE	Full & Open	FY27 / Q3	Continue to rebuild the Beirut Naval Base using the Lebanese Armed Forces Master Plan. Facilities will include Base HQ, Navy HQ, Slipway, Boat Yard, etc.
Lebanon	FMF	Design & Construction	Improve Hamat Air Base, Phase 2	\$25M to \$100M	50%	TBD	FY26 / Q4	Full & Open	FY29 / Q1	Improve Hamat Air Base using the Lebanese Armed Forces Master Plan. Facilities will include Air Traffic Control Tower, Rotary Wing Hangar, Aircraft Fuel Point, Taxiways, Squadron Operations Building, etc.



PPMD – KUWAIT FMS OVERVIEW



Growth Potential:

- Active \$1.5B design and construction program (75% in design / pre-construction).
- Potential \$3.5B additional future program.

New and continued systems support:

- Air Defense (multiple platforms).
- Land Forces.
- Apache.
- Super Hornet (continued).
- Caracal (potential).

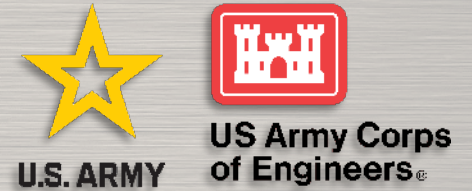
FMS Construction-only Cases:

- Kuwait Naval Force (KNF) portfolio (current and potential).
- Kuwait Armed Forces Headquarters (potential).
- Construction Services Case (potential).

Kuwait Agency approvals.



KUWAIT PROGRAM OVERVIEW



CURRENT PROGRAM: \$1.5B

27 Projects

Pre-Award: \$1.2B

18 Projects

Construction \$0.3B

9 Projects

POTENTIAL FUTURE PROGRAM: \$3.5B

13 Projects

CURRENT PROGRAM \$1.5B

Pre-Award: \$1.2B

- KU-P-SBG Super Hornet Runway Facilities
- KU-P-SBG Super Hornet Bunkers & Ammunition Shops
- KU-P-SBG Super Hornet Runway Pavement Sustainment
- KU-P-SBG Super Hornet Facilities Sustainment
- KU-B-UXF Apache Support Facilities Package 1 (Alert Facilities)
- KU-B-UXF Apache Support Facilities Package 2 (Electrical Power)
- KU-B-UXF Apache Support Facilities Package 3 (Long Bow Crew Trainer)
- KU-B-UMG PATRIOT Missile Assembly-Disassembly Facility (MADF)
- KU-B-UMG PATRIOT Connect Fire Sites to Prime Power
- KU-B-UMG PATRIOT Renovate Legacy Fire Sites
- KU-B-UYG Air Defense Systems, Multiple Locations (NASAMS)
- KU-P-GIA KNB Long-term Sustainment
- KU-B-HBQ Construct Behaith Naval Base
- KU-B-HBS Construct Warba Naval Base
- KU-B-HBT Construct Ras Al Gaid Naval Base
- KU-B-HBR Const KNB Security Upgrades & Expansion
- KU-B-HBP Ras Al Ard Naval Base for Onshore Logistics
- [CAKU Command & Control Facility](#)

Construction: \$0.3B

- KU-B-HAU Artillery Camp Security Upgrades
- KU-P-SBG Super Hornet Procurement B
- KU-P-SBG Super Hornet Procurement C
- KU-P-SBG Super Hornet Procurement D
- KU-P-SBG Super Hornet Procurement E
- KU-P-LDA Construct Dive Recompression Chamber
- KU-B-HBL Construct/Renovate Warehouses, 35th BDE
- KU-B-HBL 35th BDE Miscellaneous Task Orders
- KU-B-HBO MTCC1 Operational Enhancements

POTENTIAL / FUTURE PROGRAM: \$3.5B

- KU-P-SBG Super Hornet Bunkers and Ammunition Shops
- KU-B-UXF Apache Support Facilities Package 4 (Squad Ops HQ)
- KU-B-XXX PATRIOT Air Defense Operations Center (ADOC)
- KU-B-HBZ Construct MTCC2
- KU-B-HBF Blanket Construction Case
- KU-B-HBY Kuwait Armed Forces Headquarters
- KU-B-HBV Caracal Beddown Facilities, Multiple Locations
- KU-B-UZH LTAMDS Implementation
- KU-B-UZJ IBCS Integration
- [ERCIP FY27](#)
- [CAKU ADA Sites to Power Grid](#)
- [CAKU South Senior Pods Grid](#)
- [CAKU Headquarters](#)

SYNOPSIS

The Kuwait FMS program is robust and exhibits signs of growth. KMOD is adding scope and funds to successful legacy cases but also increasing capabilities and modernizing installations to meet emerging defense requirements. Middle East District continues to partner with Kuwait stakeholders to build relationships, define requirements, and support mission priorities for this key partner in the CENTCOM AOR. Monitoring damage/repair site assessment requests.

FMS

Other

MILCON



PPMD OPPORTUNITIES – KUWAIT FMS



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Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-P-SBG, Super Hornet Runway Facilities	\$25M to \$100M	75%	TBD	FY26/Q3 Pending Case Implementation	Full & Open	FY28/Q4	D-B-B construction of: <ul style="list-style-type: none"> - Runway Lighting & Signage replacement and upgrades, - Install 4 BAK-12 Cables, - Repair and extend Taxiway.
Kuwait	FMS	Design & Construction	KU-P-SBG, Super Hornet Bunkers and Ammunition Shops	\$25M to \$100M	75%	A-E	FY26/Q4 Pending Case Implementation	Full & Open	FY29/Q2	D-B-B construction of: <ul style="list-style-type: none"> - Intermediate level ammunition shop, - Organizational level ammunition shop, - Ammunition storage bunker.
Kuwait	FMS	Operations & Maintenance	KU-P-SBG, Super Hornet Runway Pavement Sustainment	\$5M to \$10M	75%	TBD	FY26/Q1 Pending Case Implementation	Full & Open	FY27/Q2	Multi-year O&M Services of: <ul style="list-style-type: none"> - Runway pavement



PPMD OPPORTUNITIES – KUWAIT FMS



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Kuwait	FMS	Operations & Maintenance	KU-P-SBG, Super Hornet Facilities Sustainment	\$15M to \$30M	100%	TBD	FY26/Q1	Full & Open	FY26/Q3	Multi-year O&M Services of facilities constructed to support Super Hornet platform including: <ul style="list-style-type: none"> - Fire Protection, - Cranes, - HVAC, - Electrical, - Access Controls, - Security Cameras, - Air Compressors, - General facilities.
Kuwait	FMS	Design & Construction	KU-B-UXF, Apache Support Facilities Package 1 (Alert Facilities)	\$100M to \$250M	100%	USACE	In Progress	Full & Open	FY26/Q3	D-B-B construction including: <ul style="list-style-type: none"> - Apache Alert Hangars, - Alert Ready Magazine, - Logistics Readiness Center Aviation Facility, - Apache Maintenance Supply Warehouse, - Rotary Wing Taxiways.
Kuwait	FMS	Design & Construction	KU-B-UXF, Apache Support Facilities Package 2 (Electrical Power)	\$15M to \$30M	100%	USACE	In Progress	Full & Open	FY26/Q4	D-B construction of 20 MW Power and Electrical infrastructure improvements.



PPMD OPPORTUNITIES – KUWAIT FMS



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Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise / (FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-B-UXF, Apache Support Facilities Package 3 (Long Bow Crew Trainer)	\$5M to \$10M	100%	USACE	In progress	SWE MATOC	FY26/Q3	D-B-B renovation of existing administrative space to support new Longbow Crew Trainer equipment.
Kuwait	FMS	Design & Construction	KU-B-UXF, Apache Support Facilities Package 4 (Apache Squad Ops HQ)	\$25M to \$100M	25%	USACE	In progress	Full & Open	FY27/Q4 Pending Case Implementation	D-B-B construction of new Squadron Operation HQ Facility.



PPMD OPPORTUNITIES – KUWAIT FMS



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Kuwait	FMS	Design & Construction	KU-B-UMG, PATRIOT: Missile Assembly-Disassembly Facility (MADF) Renovation	\$10M to \$25M	100%	USACE	Complete	Full & Open	FY26/Q1	D-B renovation of a MADF building including: <ul style="list-style-type: none"> - Removal of concrete slab, - Investigating and correcting subgrade conditions, - Replacing slab, - Additional incidental construction, - Site work.
Kuwait	FMS	Design & Construction	KU-B-UMG, PATRIOT: Connect Fire Sites to Prime Power	\$10M to \$25M	95%	USACE	FY26/Q1	Sole Source	FY26/Q4	D-B construction to connect two (2) PATRIOT Fire Sites to existing prime power networks.



PPMD OPPORTUNITIES – KUWAIT FMS



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Kuwait	FMS	Design & Construction	KU-B-UMG, PATRIOT: Renovate Legacy Fire Sites	\$5M to \$10M	95%	USACE	FY26/Q1	JOC	FY27/Q1	D-B minor construction, renovation, and maintenance efforts to be completed at various sites throughout Kuwait.
Kuwait	FMS	Design & Construction	KU-B-UMG, PATRIOT: Construct Air Defense Operations Center (ADOC) Facility	\$25M to \$100M	75%	A-E	FY26/Q1 Pending Case Implementation	Full & Open	FY28/Q2	D-B-B construction of ADOC facility to combine operations and control of multiple current and future Kuwait Air Defence platforms and missions in a purpose-built facility.



PPMD OPPORTUNITIES – KUWAIT FMS



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Kuwait	FMS	Design & Construction	KU-B-HBQ, Construct Behaith Naval Base	\$100M to \$250M	100%	A-E	FY26/Q3	Full & Open	FY28/Q3	D-B-B construction to replace Kuwait Naval Force (KNF) outpost including: <ul style="list-style-type: none"> - Administrative buildings, - Harbor operations, - Maritime facilities, - Barracks, - Dining facilities, - Warehousing, - Security features, - Utilities.
Kuwait	FMS	Design & Construction	KU-B-HBT, Construct Ras Al Gaid Naval Base	\$25M to \$100M	100%	A-E	FY26/Q3	Full & Open	FY28/Q4	D-B-B construction to replace KNF outpost including: <ul style="list-style-type: none"> - Administrative buildings, - Barracks, - Dining facilities, - Warehousing, - Security features, - Utilities.
Kuwait	FMS	Design & Construction	KU-B-HBS, Construct Warba Naval Base	\$100M to \$250M	100%	A-E	FY26/Q3 (On Hold)	Full & Open	TBD Pending Country Direction	D-B construction to replace KNF outpost including: <ul style="list-style-type: none"> - Control and Operations building with life-support features, - Maritime facilities, - Security features, - Utilities.



PPMD OPPORTUNITIES – KUWAIT FMS



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Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise / (FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-B-UMG, PATRIOT: Miscellaneous Projects	TBD	25%	TBD	TBD Pending Case Implementation	TBD	TBD	Potential future construction at various sites including: <ul style="list-style-type: none"> - Fiber Optic service connections to infrastructure, - Earth Covered Magazines, - Barracks.
Kuwait	FMS	Design & Construction	KU-B-UZH LTAMDS KU-B-UZJ IBCS	\$750M to \$800M	50%	TBD	FY27/Q1 Pending Case Implementation	TBD	FY28/Q3	Construction of facilities at various locations including: <ul style="list-style-type: none"> - Radar berms, - Fire site structures, - Supporting facilities.
Kuwait	FMS	Design & Construction	KU-B-UYG, Air Defense Systems, Multiple Locations (NASAMS)	\$250M to \$500M	100%	A-E	FY25/Q4	Full & Open	FY27/Q4	D-B / D-B-B construction at multiple locations and types of installations including: <ul style="list-style-type: none"> - HQ and Administrative facilities, - Warehousing, - Life support facilities, - Fire sites, - Communications nodes, - Utility infrastructure. Packaging of individual construction project(s) TBD.



PPMD OPPORTUNITIES – KUWAIT FMS



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Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-P-GIA, KNB Long Term Sustainment	\$5M to \$10M	95%	TBD	FY26/Q2	JOC	FY27/Q1	<p>Construction to perform minor upgrades or repairs to existing facilities used for sustainment operations at Kuwait Naval Base.</p> <p>Packaging of individual construction Task Order(s) TBD.</p>
Kuwait	FMS	Design & Construction	KU-B-HBO, MTCC1 Operational Enhancements	\$25M to \$100M	100%	A-E	FY26/Q1	Full & Open	FY27/Q2	<p>Construction effort to provide enhancements to the Maritime Traffic Coordination Center (MTCC) offshore facility including:</p> <ul style="list-style-type: none"> - Additional communications equipment, - Exterior elevator, - Provisions for permanent power, - Replenishment vessel hotel station.



PPMD OPPORTUNITIES – KUWAIT FMS



US Army Corps
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Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-B-HBP, Ras Al Ard Naval Base for Onshore Logistics	\$250M to \$500M	95%	A-E	FY27/Q2	Full & Open	FY28/Q4	D-B-B construction of Naval Base to support permanent onshore logistics station for the MTCC forward offshore platform including: <ul style="list-style-type: none"> - Harbor and maritime facilities at primary and alternate logistics stations, - Administrative and Command Building, - Service and Maintenance Buildings, - Life support facilities, - Security features, - Utility systems.
Kuwait	FMS	Design & Construction	KU-B-HBR, Const KNB Security Upgrades & Expansion	\$250M to \$500M	95%	A-E	FY27/Q2	Full & Open	FY28/Q4	D-B-B construction to repair & enhance mission critical facilities including: <ul style="list-style-type: none"> - Harbor and maritime facilities, - Administrative and Command Buildings, - Service and Maintenance Facilities, - Life support facilities, - Security features, - Utility systems.



PPMD OPPORTUNITIES – KUWAIT FMS



US Army Corps
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Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-B-HBZ, Construct MTCC2	\$250M to \$500M	50%	A-E	FY27/Q3 Pending Case Implementation	Full & Open	FY28/Q3	<p>Construction of Maritime Traffic Coordination Center (MTCC) 2 to provide offshore security presence including:</p> <ul style="list-style-type: none"> - Offshore structure, - Vessel berthing and replenishment facilities, - Operations and Control spaces, - Life support functions, - Utility systems.
Kuwait	FMS	Various	KU-B-HBF, Construction Services Case	\$100M to \$250M	75%	TBD (Specific projects not identified at this time)	FY26/Q2 Pending Case Implementation	TBD (Specific projects not identified at this time)	FY27/Q1	<p>Construction support case to allow completion of tasks as identified by KMOD.</p> <p>KMOD to direct individual tasks. Current potential tasks include:</p> <ul style="list-style-type: none"> - Runway expansion AJAB, - Air Traffic Control Tower, - KAF Metrology Lab facilities.



PPMD OPPORTUNITIES – KUWAIT FMS



US Army Corps
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Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	FMS	Design & Construction	KU-B-HBY, Kuwait Armed Forces Headquarters	\$500M+	75%	A-E (SATOC)	FY26/Q4	Full & Open	FY27/Q4 Pending Case Implementation	D-B-B construction of new Kuwait Armed Forces HQ Complex including: <ul style="list-style-type: none"> - Headquarters and Administrative Buildings, - Barracks, - Dining facilities, - Warehousing, - Base Operations facilities, - Security features, - Utility systems.
Kuwait	FMS	Design & Construction	KU-B-HBV, Caracal Beddown Facilities, Multiple Locations	\$250M to \$500M	50%	A-E (SATOC)	FY27/Q1	Full & Open	FY28/Q1 Pending Case Implementation	D-B-B construction of bed down facilities to support Caracal aircraft at KNB & AASAB including: <ul style="list-style-type: none"> - Airfield pavements, - Air Traffic Control Tower, - Hangar spaces, - Support facilities.

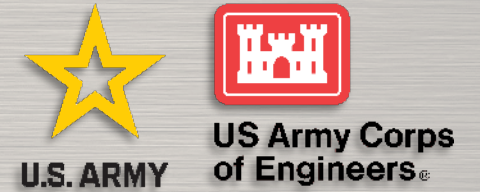


PPMD OPPORTUNITIES – KUWAIT U.S.



US Army Corps
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Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kuwait	UMMC	Design & Construction	PN 97595 Command & Control Facility	\$5M to \$10M	95%	A-E (SATOC)	FY26/Q3	Full & Open	FY27/Q3	D-B-B construction of new Kuwait Command & Control Facility
Kuwait	MILCON	Design & Construction	ERCIP FY27	\$25M to \$100M	75%	A-E (SATOC)	FY27/Q3	Full & Open	FY28/Q3	D-B-B construction of new Solar Microgrid System
Kuwait	OMA	Design & Construction	CAKU ADA Sites to Power Grid	\$1M to \$5M	25%	DB (MATOC)	FY27/Q1	MATOC TO	FY27/Q2	DB construction of power grid connection to critical assets.
Kuwait	OMA	Design & Construction	CAKU South Senior Pods to Grid Connection	\$1M to \$5M	25%	DB (MATOC)	FY27/Q1	MATOC TO	FY27/Q2	DB construction of power grid connection to critical assets.
Kuwait	MILCON	Design & Construction	Brigade HQ – Large (201-224 Staff)	\$10M to \$25M	25%	A-E (SATOC)	F27/Q2	Full & Open	FY28/Q2	D-B-B construction of new Kuwait Brigade HQ



Joey Behr, PMP Deputy DPM Special Projects Cell



PPMD – IRAQ, CASA, SYRIA PROGRAM OVERVIEW



US Army Corps
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CURRENT PROGRAM: \$151.3M

33 Projects

Pre-Award: \$16.3M

3 Projects

Construction: \$135M

30 Projects

POTENTIAL FUTURE PROGRAM:

CURRENT PROGRAM: \$151.3M

Pre-Award: \$16.3M

- Kazakhstan Shoot House
- Kazakhstan Multi-Purpose Training Facility
- Uzbekistan Facility

Construction: \$135M

- | | | |
|---|--|---|
| <ul style="list-style-type: none"> ▪ EAB VM Hardstand Building (USACE) ▪ EAB CAB Maintenance Hangar (USACE) ▪ EAB Camp Holleyman Barracks (408th) ▪ EAB EIA Main Cargo Scan Site (408th) ▪ EAB SSA/FLE Yard Compound (408th) ▪ EAB CAB HQ (USACE) ▪ EAB North Ramp Expansion (USACE) ▪ EAB Strike Transient Billeting (408th) ▪ EAB TF-Attack CAB Billeting (408th) ▪ EAB Camp Holleyman SUPCEN JOC (USACE) ▪ EAB Centralized Power Plant (USACE) ▪ EAB Power Distribution Ring 1A (USACE) ▪ EAB Power Distribution Ring 2A (USACE) | <ul style="list-style-type: none"> ▪ EAB Power Distribution Ring 2B (USACE) ▪ EAB Power Plant Expansion 3-5MW (USACE) ▪ EAB Power Plant Expansion 5-7MW (USACE) ▪ EAB Power O&M (USACE) ▪ PriSF DF (USACE) ▪ Hasakah Central DF (USACE) ▪ Hasakah Women's DF (USACE) ▪ Ghuguayran DF (USACE) ▪ NLZ BDOC (USACE) ▪ ERCIP FY23 (USACE) ▪ ERCIP FY24 (USACE) ▪ Weather Shelter 3 (USACE) ▪ Weather Shelter 4 (USACE) | <ul style="list-style-type: none"> ▪ Weather Shelter 5 (USACE) ▪ B404A Fire Suppression (USACE) ▪ UOQ Site Layout (USACE) ▪ KNB Ship Lift Phase 1 (USACE) |
|---|--|---|

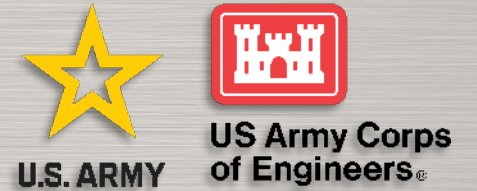
POTENTIAL / FUTURE PROGRAM:

SYNOPSIS

The Iraq, CASA and Syria Program has gone through significant posture changes in recent years due to ever changing theater conditions. The Program has been an invaluable asset to both ARCENT and CENTCOM. Looking ahead, the Syria AOR is closing out with no future work anticipated. The Program consists of OMA, FMF, FMS, UMMC and MILCON funding ranging from \$1M-\$40M construction projects. Together, these projects reflect our unwavering commitment to strategic planning, operational agility, and high-quality construction to ensure the long-term success of this high-priority mission.



PPMD OPPORTUNITIES – CASA



Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Kazakhstan	FMF	Design & Construction	Shoot House	\$1M to \$5M	95%	DB	FY27/Q1	Full & Open	FY27/Q1	D-B-B construction of new Shoot House within a warehouse
Kazakhstan	FMF	Design & Construction	Multi-Story Training Facility	\$1M to \$5M	95%	DB	FY27/Q1	Full & Open	FY27/Q1	DB Construction of 3 story concrete multipurpose training facility
Uzbekistan	FMF	Design & Construction	Multi-Purpose Facility	\$5M to \$10M	25%	DB	FY27/Q3	Full & Open	FY27/Q3	DB Construction of a TBD multi-purpose facility



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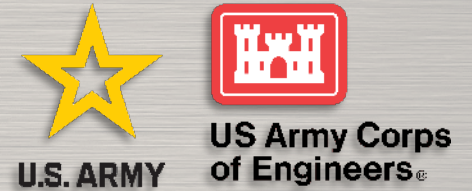
Matthew S. Reagan, PMP

Branch Chief

Saudi Arabia



PPMD – KSA OVERVIEW



Saudi Snapshot - The Saudi Program is in a steady state with a \$1.1B total program and \$555M in construction.

RSADF continues construction for the first five THAAD tactical sites. SWM, MDA, and the DOR are providing engineering support services during construction to the RSADF by responding to RFIs and will perform limited site visits. RSADF anticipate awarding construction for the remaining two THAAD tactical sites by FY26 Q4.

The RSLFAC program is currently being re-awarded for multiple awards after the termination with the first of three awards in July 2024 and the second two planned for FY26. RSLFAC Phase II funding is expected after the Phase I re-awards.

SWM continues to develop new work with CBRN Defense Laboratories, Military Medical Services, Presidency of State Security, and other Ministry of Defense agencies.



PPMD – SAUDI PROGRAM OVERVIEW



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CURRENT PROGRAM: \$1.1B

13 Projects

Pre-Award \$569.5M

7 Projects

Construction \$554.7M

6 Projects

POTENTIAL FUTURE PROGRAM:

\$1.7B+

3 Projects

CURRENT PROGRAM \$1.1B

Pre-Award: \$552.0M

- RSADF THAAD Design & MATOC
- RSLFAC Phase 1 Re-Award Tabuk
- RSLFAC Phase 1 - Khamis Re-Award
- RSNF MH-60R Training Facility
- RSNF UCC Exhaust Fan & HVAC Rehab
- P-563 Advisory Support
- MNG Al Hasa Master Plan

Construction: \$569.8M

- RSLFAC Phase 1 - Dammam Re-Award
- RSNF MH-60R
- RSNF MMSC Harpoon Missile Maint Fac (HMMF)
- RSNF MMSC IOC Construction
- AFCENT Ta'if and Jeddah Erosion Control
- RSNF KANB Syncrolift Assessment & Support

POTENTIAL / FUTURE PROGRAM: \$1.7B+

Royal Saudi Land Forces

RSLFAC Phase 2A Follow On Case

Royal Saudi Naval Forces

MH-60R Lot 2

Saudi Arabian Forces, Military Medical Services

Chemical, Biological, Radioactive, and Nuclear
(CBRN) Defense Laboratories

SYNOPSIS

Middle East District is working with our stakeholders to plan and develop the infrastructure needs for the \$142B KSA/US Arms deal announced mid-May. Between THAAD, P-563, and other MOD programs, there is a shifting preference within MOD from USACE construction execution to host nation awarded construction contracts with USACE support during construction. MoD is starting to look to USACE as design and construction advisors to assist them developing domestic design and construction programs and provide technical support.

FMS

Other

MILCON



PPMD OPPORTUNITIES – KINGDOM OF SAUDI ARABIA



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Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
KSA	FMS	Design & Construction	SR-P-SBU, RSNF MH-60R Lot 2- additional facilities & infrastructure	\$250M to \$500M	75%	AE-IDIQ	FY27	Long range; not determined	Long Range	Facilities & Infrastructure to support the second purchase of 20 MH-60R Helicopters. Facilities include Maintenance Hangar, Parking Apron, Taxiway, support facilities, etc.; multiple locations.
KSA	FMS	Design & Construction	CBRNE Defense labs	Over \$500M	30%	A-E	TBD	Long range; not determined	Long Range	Design & construction of new CRBN laboratories in KSA
KSA	FMS	Design & Construction	SR-B-ZAN, RSLFAC 3 Base Expansion Phase 2	\$250M to \$500M	30%	A-E	Complete	Saudi MATOC	TBD	Facilities to support the 3-Base Expansion

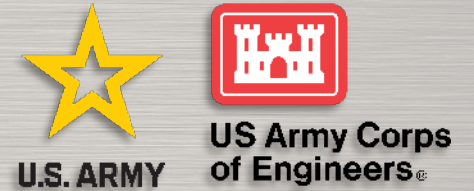


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John G. Plummer Branch Chief



PPMD – JORDAN



- **Jordan Snapshot:**

MILCON:

The Jordan program is primarily US MILCON & O&M. Jordan projects consistently score high on the CENTCOM MPPL. We anticipate that the Jordan MILCON & O&M program will grow over the next few years.

FMS / FMF:

The Jordan FMF program is very small and not expected to grow with any degree of predictability.



PPMD – JORDAN PROGRAM OVERVIEW



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U.S. ARMY

CURRENT PROGRAM: \$131.3M

7 Projects

Design Only \$0.0M

None

Pre-Award \$93.3M

5 Projects

Construction \$38.0M

2 Projects

POTENTIAL PROGRAM: \$248.0M

6 Projects

CURRENT PROGRAM \$131.3M

7 Projects

Design Only \$0.0M

- None

Pre-Award (Design): \$93.3M

- FY26 Touchdown 08 Phase B
- FY28 Runway 08/26 Repairs
- FY28 Airfield Lighting
- FY28 Lima 5 Repairs
- FY28 Lima 1 & 2 Repairs

Construction: \$38.0M

- FY26 F-16 Secure Storage Facility
- FY23 Bulk POL Storage

POTENTIAL / FUTURE PROGRAM: \$248.0M

6 Projects

- FY29 Flightline Fuel Distribution
- FY29 Expand Airfield Aprons
- FY30 Tanker Truck Offload Facility
- FY30 Corrosion Repair Facility
- FY31 Theater Data Center
- FY32 Unaccompanied Personnel Quarters

- FMS
TBD

SYNOPSIS

The Jordan program is primarily MILCON. Although the Jordan projects consistently score high on the MPPL, CENTCOM has indicated that they are not optimistic that their projects will get funded. The Jordan FMS program is very small and not expected to grow with any degree of predictability.

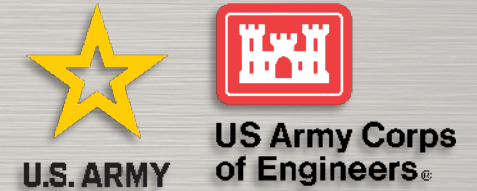
FMS

Other

MILCON



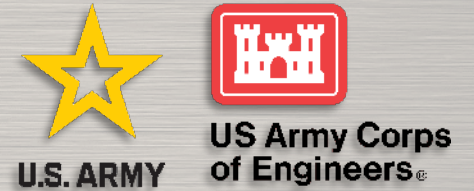
PPMD OPPORTUNITIES– JORDAN



Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise (FY /Quarter)	Scope Summary
Jordan	MILCON	Design & Construction	FY29 Flightline Fuel Distr. Sys. (less than 25% Probability)	\$25M to \$100M	< 25%	A-E	FY28/Q2	Full & Open	FY29/Q4	Design & construction for horizontal airfield work located in Jordan
Jordan	MILCON	Design & Construction	FY29 Expand Apron Airfield (less than 25% Probability)	\$25M to \$100M	< 25%	A-E	FY28/Q2	Full & Open	FY29/Q4	Design & construction for horizontal airfield work located in Jordan
Jordan	MILCON	Design & Construction	FY30 Tanker Truck Offload Fac. (less than 25% Probability)	\$25M to \$100M	< 25%	A-E	FY28/Q2	Full & Open	FY29/Q4	Design & construction for vertical work located in Jordan
Jordan	MILCON	Design & Construction	Corrosion Repair Fac. (less than 25% Probability)	\$25M to \$100M	< 25%	A-E	FY28/Q2	Full & Open	FY29/Q4	Design & construction for horizontal work located in Jordan
Jordan	MILCON	Design & Construction	Theater Data Center (less than 25% Probability)	\$25M to \$100M	< 25%	A-E	FY28/Q2	Full & Open	FY29/Q4	Design & construction for vertical work located in Jordan
Jordan	MILCON	Design & Construction	Unaccompanied Personnel (less than 25% Probability)	\$25M to \$100M	< 25%	A-E	FY28/Q2	Full & Open	FY29/Q4	Design & construction for vertical work located in Jordan



PPMD – BAHRAIN



- **Bahrain Snapshot:**

MILCON:

The Bahrain program is primarily US MILCON & O&M. Bahrain projects consistently score high on the CENTCOM MPPL. We anticipate that the Bahrain MILCON & O&M program will grow over the next few years.

FMS:

There is currently no FMS program in Bahrain.



PPMD – BAHRAIN PROGRAM OVERVIEW



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CURRENT PROGRAM: \$115.2M

4 Projects

Design Only \$0.0M

0 Project

Pre-Award \$31.2M

2 Projects

Construction \$84.0M

2 Projects

POTENTIAL PROGRAM: \$494.0M

6 Projects

CURRENT PROGRAM: \$115.2M

5 Projects

Design Only \$0.0M

- None

Pre-Award: \$31.2M

- FY25 P181 Ground Mounted Solar Photovoltaic System
- FY26 P183 Ground Mounted Solar Photovoltaic System

Construction: \$84.0M

- FY19 P-992 TOC Facility
- FY20 P-974 Electrical System Upgrade (Recently Completed)

FMS \$0.0M

Design Only:

- None

Pre-Award:

- None

Construction:

- None

POTENTIAL FUTURE PROGRAM \$494.0M:

6 Projects

- FY29 P187 Shore to Ship Utility Mina Salman Pier
- FY29 P221 Aircraft Ready Fuel Storage Distribution
- FY29 P222 Unaccompanied Personnel Housing
- FY29 P223 Flight Line Fire Station
- FY29 P224 Clear Water Rinse System
- FY30 P979 Joint Use Core Data Center

SYNOPSIS

The Bahrain program is primarily MILCON. Although the Bahrain projects consistently score high on the MPPL, CENTCOM has indicated that they are not optimistic that their projects will get funded. There is currently no FMS work in Bahrain.

FMS

Other

MILCON



PPMD OPPORTUNITIES - BAHRAIN

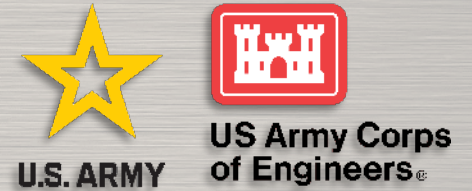


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Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
Bahrain	MILCON	Design & Construction	FY29 P187 Shore to Ship Utility for Mina Salma Pier (less than 50% Probability)	\$100M to \$250M	< 25%	A-E	FY27/Q2	Full & Open	FY21/Q4	Design & Construction for horizontal utility work located in Bahrain
Bahrain	MILCON	Design & Construction	FY29 P221 - Aircraft Ready Fuels Storage Distribution (less than 25% Probability)	\$25M to \$100M	< 25%	A-E	FY27/Q2	Full & Open	FY28/Q4	Design & Construction for horizontal & vertical work located in Bahrain
Bahrain	MILCON	Design & Construction	FY29 P222 Unaccompanied Housing (less than 25% Probability)	\$25M to \$100M	< 25%	A-E	FY27/Q2	Full & Open	FY28/Q4	Design & Construction for horizontal & vertical work located in Bahrain
Bahrain	MILCON	Design & Construction	FY29 P223 Flight Line Fire Station & Air Operations Facility (less than 25% Probability)	\$25M to \$100M	< 25%	A-E	FY27/Q2	Full & Open	FY28/Q4	Design & Construction for horizontal & vertical work located in Bahrain
Bahrain	MILCON	Design & Construction	FY29 P224 - Clear Water Rinse System (less than 25% Probability)	\$10M to \$25M	< 25%	A-E	FY27/Q2	Full & Open	FY28/Q4	Design & Construction for horizontal utility work located in Bahrain
Bahrain	MILCON	Design & Construction	FY30 P979 Joint-Use Communications & Core Data Center (less than 25% Probability)	\$100M to \$250M	< 25%	A-E	FY28/Q2	Full & Open	FY29/Q4	Design & Construction for horizontal & vertical work located in Bahrain



PPMD – UAE



- **UAE Snapshot:**

MILCON:

There is currently no active MILCON program in UAE.

US Funded Design / Host Nation Funded Construction:

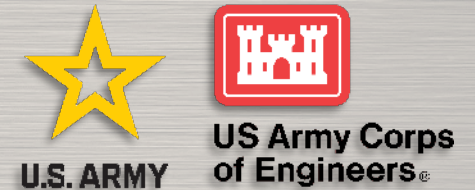
The UAE USDA (United States Development Area) Program is mostly a design only Program for the US Government with current and future design efforts expected to continue over the next several years. Given the current environment we could see some MILCON investment in UAE.

FMS:

There is currently no active FMS program in UAE.



PPMD – UAE PROGRAM OVERVIEW



CURRENT PROGRAM: \$162.1M

12 Projects

Design Only \$122.9M

11 Projects

Pre-Award \$0.0M

None

Construction \$39.2

1 Projects

POTENTIAL FUTURE PROGRAM:\$100-\$250M

13 Projects

CURRENT PROGRAM \$162.1M

Pre-Award: \$0.0M

- None

Construction: \$39.2M

- FY13 P960 Triton Operational Facilities

Design Only \$122.9M

USDA Program:

- USDA Refueler/ISR Ramp Support Facs (TO-02 PKG-2A2)
- USDA MOTown (TO-02 PKG-2B)
- USDA Fighter Ramp Pavements (TO-02 PKG-2C)
- USDA Refueler/ISR Ramp & Hangars (TO-02 PKG-2A1)
- USDA ISR Support/Monopoles/FOB MCS/LRE (T0-3E PKG-2A5)
- USDA LSA Utilities (TO-03A1 PKG-2E1)
- USDA Flightline OSP (T0-3D PKG-2F1)
- USDA POL-Fuel USDA (PKG-4B)
- USDA Fighter Hangars (PKG-2D1)
- USDA LSA Dorms/Dining (TO-03A2 PKG-2E2)
- USDA LSA Command, Services, GPMS, & ITN-7 (PKG-5A1)

FMS

- None

POTENTIAL / FUTURE PROGRAM: \$Approx \$100-\$250M

USDA Program Construction (US Construction) Approx. \$100-\$250M

- 9 USDA Projects Secure Facilities (Construction Only)

USDA Program Design Only Less Than \$100M

4 USDA Design Only Projects

- USDA LSA, PKG-5A2 LSA Eng, Logistics, VSA, & ECP
- USDA LSA, PKG-5A3 LSA HIMARS & AWC
- USDA LSA, PKG-5A4 LSA Emergency Serv, SOQs, & Dorms
- USDA LSA, PKG-4A MSA

FMS

- None

SYNOPSIS

The UAE USDA (United States Development Area) Program is mostly a design only Program for the US Government with current and future design efforts expected to continue over the next several years. There are nine Secure Facilities estimated @ roughly \$100M in construction that will be executed by USACE via US Contractors. The designs are already completed or near completion for these Secure Facilities.

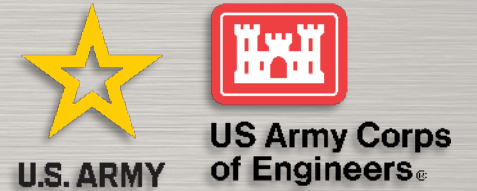
FMS

Other

MILCON



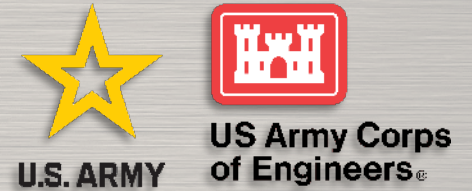
PPMD OPPORTUNITIES - UAE



Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise /(FY /Quarter)	Scope Summary
UAE	MILCON P&D	Design Only	UAE - USDA Munitions Storage Area (MSA)	\$10M to \$25M	99%	A-E	Q2/FY27	N/A	N/A	Design Only effort for Munitions Storage Area to Earth Covered Magazines and Misc support Facilities
UAE	MILCON P&D	Design Only	UAE – USDA LSA, PKG-5A2 LSA Eng, Logistics, VSA, & ECP	\$10M to \$25M	75%	A-E	Q2/FY28	N/A	N/A	Design only effort for a Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE – USDA PKG-5A3 LSA HIMARS & AWC	\$5M to \$20M	75%	A-E	Q1/FY31	N/A	N/A	Design only effort for a Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Design Only	UAE – USDA PKG-5A4 LSA Emergency Serv, SOQs, & Dorms	\$10M to \$25M	75%	A-E	Q1/FY32	N/A	N/A	Design only effort for a Life Support Area at Al Dhafra Air Base
UAE	MILCON P&D	Construct	UAE - USDA 9 Secure Facilities	\$100M to \$250M	75%	A-E	Q2/FY29	TBD	TBD	Construction Secure Facilities at Al Dhafra Air Base



PPMD –QATAR



- **Qatar Snapshot:**

MILCON:

There is currently no active MILCON program in Qatar.

FMS:

We have a very active FMS program in in Qatar. We anticipate that the FMS program will continue to grow over the next several years. There could be some design opportunities for our AE partners, however when it comes to construction, historically the Qatari's have limited competition to Qatari owned businesses.

2350J:

Qatar Development Al Udeid (QDA) Program: QDA projects will be US operated facilities funded by the host nation via the 2350j process. There could be some design and construction opportunities however due to the secure nature of the work, competition will be limited to US firms only.



PPMD – QATAR PROGRAM OVERVIEW



US Army Corps
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CURRENT PROGRAM: \$967.4M

Planning \$5.4M

10 Projects

Design Only \$0.8M

1 Project

Pre-Award \$20M

2 Projects

Construction \$831.1M

2 Projects

O&M \$110M

2 Projects

POTENTIAL FUTURE PROGRAM: \$4.5B

20 Projects

CURRENT PROGRAM \$967.4M

Planning: \$5.4M

- QDA Secure Facilities Program
 - Construct C2/ISR Squadron Operations Facility
 - Construct Bomber Squadron Ops
 - Construct US Gen 5 Aircraft Squadron Ops Facility
 - Construct Space Campus
 - Renovate/Repair SOF Compound
 - Construct CAOC
 - Renovate B6671 for Wing Staff
 - Construct Consolidated AFOSI Facility
 - Construct Consolidated Wing Headquarters (Coalition HQ)
 - Add/Alter CSOF (B6885)

FMS Program \$961.9M

Design Only: \$0.8M

- Space Campus Master Plan

O&M: \$110M

- QA-B-UAP Shield 5 \$59M
- QA-B-HAD Falcon 5 \$35M

Pre-Award \$20M

- QA-B-HAA Falcon 3 \$5M
- QA-B-UAV LIDS \$15M

Construction: \$831.1M

- QA-D-GAG Falcon 5 / F-15 \$740.1M
- QA-B-UAP Shield 5 \$91M

POTENTIAL / FUTURE PROGRAM: \$4.5B

20 Projects

MILCON

- None

O&M

- Falcon 3 O&M Case

FMS \$703.0M

9 Projects

- Shield 5 Sites 5 \$15M
- Shield 5 Site 6 \$72M
- Shield 5 Site 7b \$84M
- Shield 5 Site 8 \$72M
- State of Qatar Communications \$100M
- THAAD Battery Sites \$300M
- KC-46 TBD
- MQ-9 TBD
- Falcon 3 Phase 3 \$60M

2350J QDA Secure Facilities Approx. \$3.8B

10 Secure Facilities projects

SYNOPSIS

There is no planned MILCON in Qatar through FY30. The FMS program continues to grow over the next several years with six planned projects estimated at \$400M. The 2040 Qatar Development AI Udeid (QDA) program has 10 potential projects estimated at \$3B. QDA design and construction will be funded by the host nation.

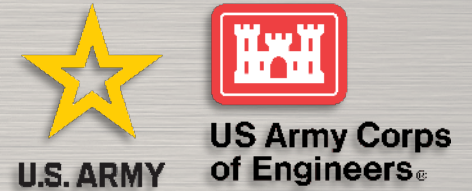
FMS

Other

MILCON



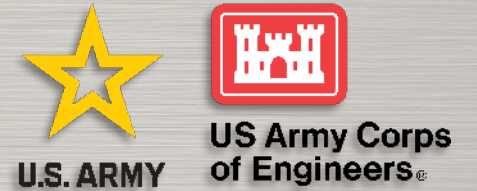
PPMD OPPORTUNITIES - QATAR



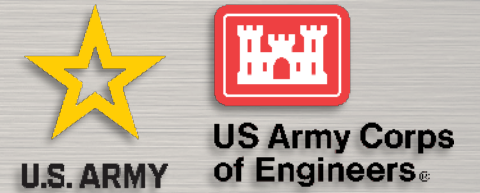
Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise (FY /Quarter)	Scope Summary
Qatar	2350j	Design & Construction	C2/ISR Squadron Operations Facility	\$25M to \$100M	25%	A-E	FY30/Q2	MATOC	FY30/Q3	Design & Construct Secure Facilities at Al Udeid Air Base
Qatar	2350j	Design & Construction	Bomber Squadron Operations Facility	\$25M to \$100M	25%	A-E	FY30/Q4	MATOC	FY31/Q1	Design & Construct Secure Facilities at Al Udeid Air Base
Qatar	2350j	Design & Construction	Construct Space Campus	Over \$500M	75%	A-E	FY29/Q2	SATOC	FY29/Q4	Design & Construct Secure Facilities at Al Udeid Air Base
Qatar	2350j	Design & Construction	Renovate /Repair SOF Compound	Over \$500M	75%	A-E	FY30/Q2	MATOC	FY30/Q2	Design & Renovate Secure Facilities at Al Udeid Air Base
Qatar	2350j	Design & Construction	Combined Air Operations Center (CAOC)	\$1B to \$2B	75%	A-E	FY29/Q2	SATOC	FY29/Q4	Design & Construct Secure Facilities at Al Udeid Air Base
Qatar	2350j	Design & Construction	Renovate B6671 for Wing Staff	\$25M to \$100M	25%	A-E	FY30/Q2	MATOC	FY30/Q4	Design & Renovate Secure Facilities at Al Udeid Air Base
Qatar	2350j	Design & Construction	Consolidated Air Force Office of Special Investigations (AFOSI)	\$25M to \$100M	25%	A-E	FY30/Q2	MATOC	FY30/Q3	Design & Construct Secure Facilities at Al Udeid Air Base
Qatar	2350j	Design & Construction	Add/Alter CSOF	\$250M to \$500M	25%	A-E	FY30/Q2	SATOC	FY30/Q3	Design & Construct Secure Facilities at Al Udeid Air Base
Qatar	2350j	Design & Construction	Consolidated Wing HQ	\$250M to \$500M	25%	A-E	FY30/Q2	SATOC	FY30/Q3	Design & Construct Secure Facilities at Al Udeid Air Base
Qatar	2350j	Design & Construction	Construct US Gen 5 Aircraft Squadron Operations Facility	\$25M to \$100M	25%	A-E	FY30/Q2	MATOC	FY30/Q3	Design & Construct Secure Facilities at Al Udeid Air Base



PPMD OPPORTUNITIES - QATAR



Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY /Quarter)	Construction Acquisition Strategy	Advertise (FY /Quarter)	Scope Summary
Qatar	FMS	Design & Construction	Shield 5, Site 8 (PATRIOT Site)	\$25M to \$100M	50%	A-E	FY27/Q2	Limited Competition	FY28/Q1	Design and construction for vertical and horizontal facilities in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 7B (PATRIOT Academy)	\$25M to \$100M	50%	A-E	FY27/Q2	Limited Competition	FY27/Q3	Design and construction for vertical and horizontal facilities in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 6 (PATRIOT Site)	\$25M to \$100M	50%	A-E	FY27/Q2	Limited Competition	FY27/Q3	Design and construction for vertical and horizontal facilities in Qatar
Qatar	FMS	Design & Construction	Shield 5, Site 5 (Additional Facilities)	\$10M to \$25M	75%	A-E	FY27/Q2	Limited Competition	FY27/Q3	Design and construction for vertical and horizontal facilities in Qatar
Qatar	FMS	Design & Construction	State of Qatar - Communications	\$25M to \$100M	25%	A-E	FY27/Q4	Limited Competition	FY28/Q1	Design & Construct utility work in Qatar
Qatar	FMS	Design & Construction	LIDS	\$10M to \$25M	100%	A-E	FY28/Q2	Limited Competition	FY29/Q4	Design & Construct vertical and horizontal facilities in Qatar
Qatar	FMS	Design & Construction	Falcon 3-PH3 QRA Supplemental Projects	\$1M to \$5M	100%	A-E	FY26/Q3	Sole Source	FY26/Q4	Design and construct vertical and horizontal facilities in Qatar
Qatar	FMS	Design & Construction	THAAD Battery Sites	\$250M to \$500M	25%	A-E	FY30/Q4	Limited Competition	FY31/Q1	Design and construct vertical and horizontal facilities in Qatar



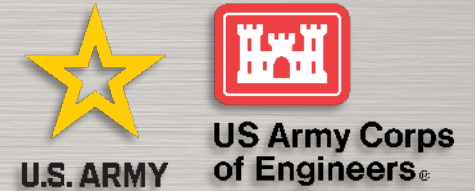
Peter “Pete” A. DeMattei

Branch Chief

Israel



PPMD – ISRAEL OVERVIEW



- **Current Execution & Momentum:** The Israel Program is successfully advancing several high-impact projects into execution. Key IAF initiatives, including the KC-46, CH-53, and Ammunition Storage facilities, are now actively in construction. Concurrently, we are advancing multiple runway repairs and designing critical facilities for both the INF and IDF.
- **Robust Future Pipeline:** Our pipeline remains robust as we focus on executing over \$1B in upcoming work. The F-35 beddown is nearing design completion, and the F-15 beddown planning & design will likely advance this year. To streamline regional execution, a country-wide Job Order Contract (JOC) is in development, and we remain postured for new MILCON projects to support emerging requirements.
- **Operational Enhancements:** We have implemented key improvements to support efficient project delivery. By refining coordination with the Ministry of Defense (MoD), optimizing delivery strategies, and aligning staffing resources, we are operating with greater efficiency and remaining highly responsive to evolving customer needs.
- **Navigating Complexities:** Operating in Israel presents distinct challenges due to dynamic regional security and the need for close intergovernmental coordination. Flexibility and preemptive planning are critical. Project teams and contractors must remain highly agile, ready to adjust schedules, logistics, and site operations as circumstances dictate.
- **Mission Commitment:** SWM is fully committed to advancing the Israel Program and delivering critical infrastructure. With major projects in construction and a strong pipeline of projects planned through 2026 and 2027, we look forward to continued collaboration with our industry partners on this high-priority mission.



PPMD – ISRAEL PROGRAM OVERVIEW



US Army Corps
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CURRENT PROGRAM: \$1.83B

20 Projects

Pre-Award: \$1.59B

10 Projects

Construction: \$236.9M

10 Projects

POTENTIAL FUTURE PROGRAM: \$1.2B - \$2.6B

7+ Projects

CURRENT PROGRAM: \$1.83B

Pre-Award: \$1.59B

- [CJOC Fencing and Pavement, Site 61](#)
- Site: 13968
- TAMA 58
- Site 625
- Site 20148
- F-35 Site 20199
- F-35 Site 20192/20199
- F-35 Site 20195
- F-35 Site 20138
- F-15 Bed-down
- Country Wide Repairs SATOC

Construction: \$236.9M

- [LSA, Site 512](#)
- Site 14077
- [Combined Joint Operations Center \(CJOC\), Site 61](#)
- Site 13850/13851
- Site 20190
- Site 20162
- Site 20115
- Site 20117
- Prefab Concrete Elements SATOC
- Site 20139

POTENTIAL / FUTURE PROGRAM: \$1.2B - \$2.6B

Foreign Military Financing (FMF)

- Defense Systems Utilities
- CH-53K Rotor Maint. Fac.
- TAMA 58 Additional Locations
- HQ Building 328, Site 13605
- SH-60 Clear Water Rinse System (CWRS)
- Joint Systems Manufacturing Center (JSMC)
- Additional KC-46 Facilities

SYNOPSIS

The Israel Program has made significant progress, transitioning large-scale initiatives, into active construction. Looking ahead, we are driving a robust pipeline of over \$1B in upcoming work, highlighted by the F-35 beddown nearing design completion and the anticipated advancement of the F-15 beddown this year. Concurrently, we are advancing multiple runway repair initiatives and designing critical facilities for the INF and IDF. Together, these projects reflect our unwavering commitment to strategic planning, operational agility, and high-quality construction to ensure the long-term success of this high-priority mission.



PPMD OPPORTUNITIES - ISRAEL



US Army Corps
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Country	Fund Type	Project Type	Project Name	Magnitude Range	Probability	Design Strategy	Design Start (FY/QTR)	Construction Acquisition Strategy	Advertise (FY/QTR)	Scope Summary
Israel	FMS/FMF	Design & Construction	Defense Systems Utilities	\$100M to \$250M	80%	IMOD	FY26/Q4	MATOC	FY27/Q4	Design and construction for vertical and horizontal facilities and infrastructure.
Israel	ERC	Design & Construction	CJOC Fencing and Pavement, Site 61	\$1M to \$5M	100%	A-E	FY26/Q1	MATOC	FY26/Q2	Design and construction for horizontal infrastructure.
Israel	FMS/FMF	Design & Construction	TAMA 58	\$25M to \$100M	100%	A-E	FY26/Q1	MATOC	FY27/Q1	Design and construction for vertical and horizontal facilities and infrastructure.
Israel	FMS/FMF	Design & Construction	Site 13968	\$25M to \$100M	100%	A-E	FY26/Q1	MATOC	FY27/Q1	Design and construction for vertical and horizontal facilities and infrastructure.
Israel	FMS/FMF	Design & Construction	F-15 Bed-down	\$100M to \$250M	90%	A-E	FY27/Q2	MATOC	FY28/Q4	Design and construction for vertical and horizontal facilities and infrastructure.
Israel	FMS/FMF	Design & Construction	CH-53K Rotor Maintenance Fac.	\$10M to \$25M	80%	A-E	FY27/Q1	MATOC	FY27/Q2	Design and construction for vertical and horizontal facilities and infrastructure.



PPMD OPPORTUNITIES - ISRAEL



US Army Corps
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Country	Fund Type	Project Type	Project Name	Magnitude Range	Design Strategy	Design Start (FY/QTR)	Construction Acquisition Strategy	Advertise (FY/QTR)	Scope Summary
Israel	FMS/FMF	Construction	F-35 Bed-down	\$100M to \$250M	IMOD	Ongoing	MATOC	FY27/Q2	Construction for vertical and horizontal facilities and infrastructure.
Israel	FMS/FMF	Construction	Site 625	\$12M to \$15M	IMOD	Ongoing	MATOC	FY27/Q2	Construction for vertical facility and infrastructure.
Israel	ERC	Design & Construction	Modular Billeting Site 53	\$1M to \$5M	A-E	FY26/Q1	MATOC	FY26/Q2	Design and construction for vertical and horizontal facilities and infrastructure.
Israel	FMS/FMF	Design & Construction	TAMA 58- Additional Locations	\$25M \$100M	A-E	FY26/Q2	MATOC	FY27/Q2	Design and construction for vertical and horizontal facilities and infrastructure.
Israel	FMS/FMF	Design & Construction	Joint Systems Manufacturing Center (JSMC)	\$1B to \$2B	A-E	TBD	MATOC	TBD	Design and construction for vertical and horizontal facilities and infrastructure.

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Q&A Session

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